

Medium-Term Budget 2019/20 - 2021/22

TABLE OF CONTENTS

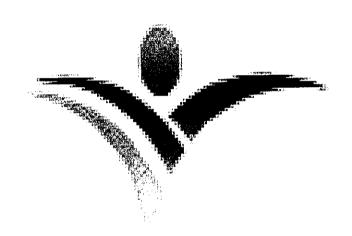
,		_
PART 1: ANN	IUAL BUDGET	Page(s)
Chapter 1	Executive Mayor's Report	1 - 9
Chapter 2	Resolutions	10 -13
Chapter 3	Executive Summary	14 -17
Chapter 4	Annual Budget Tables	18 – 47
PART 2: SUF	PPORTING DOCUMENTATION	
Chapter 5	Overview of Annual Budget Process	48 - 50
Chapter 6	Overview of Alignment of Annual Budget with IDP	51 - 56
Chapter 7	Measurable Performance Objectives and Indicators	57 - 59
Chapter 8	Overview of Budget Related Policies	60
Chapter 9	Overview of Budget Assumptions	61 - 69
Chapter 10	Overview of Budget Funding	70 - 78
Chapter 11	Expenditure on Allocations and Grant Programmes	79 - 81
Chapter 12	Allocations and Grants made by the Municipality	82
Chapter 13	Councillor and Board Member Allowances and Employee Benefits	83 - 86
Chapter 14	Monthly Targets for Revenue, Expenditure and Cash Flow	87 - 92
Chapter 15	Annual Budget and SDBIP - Internal Departments	93
Chapter 16	Contracts having Future Budgetary Implications	94
Chapter 17	Capital Expenditure Details	95 - 99
Chapter 18	Legislative Compliance Status	100
Chapter 19	Details of Budgets per Departments	101
Chapter 20	Municipal Entity Information	102 – 136
Chapter 21	Performance Contracts of Senior Managers	137
Chanter 22	Other Supporting Documentation	138 - 154

ANNEXURES

Α	Projects Budget 2019/20	155 - 157
В	Mandatory Performance Measures	158
C	Annual Performance Objectives by Vote	159 - 160
D	Revenue by Source	161
E	Capital Budget 2019/20	162 - 163
F	Tariffs	164 – 165
G	Draft SDBIP 2019/20	166 - 167
Н	Performance Contract – Municipal Manager	168 - 193
I	Performance Contract – Director: Finance and Corporate Services	184 - 199
J	Performance Contract - Director: Planning and Economic Development	200 - 215
K	Performance Contract – Director: Infrastructure Development and Community Services	216 – 231
L	Delivery Standards Table	232 - 234
M	Procurement Plan	235 – 236
N	Quality Certificate	237

PART 1

ANNUAL BUDGET



Mayor's Report

BUDGET SPEECH 2019/2020 - THEME: BACK TO BASICS

Honourable Speaker, Fellow Councillors, Municipal Manager, Senior Managers and officials, Ladies and Gentleman

Introduction

Honourable Speaker, the Integrated Development Plan and Medium-Term Revenue Expenditure Framework was reviewed and prepared whilst the challenges within the District were escalating in all areas of Local Government – poor service delivery, minimal economic development and growth and municipalities at risk of not being a going concern due to their current financial statuses.

We are encountering an enormous amount of challenges within our sphere of government and specifically in our district. We can only respond to the challenges by being positive and optimistic about the future of our district. The response to the challenges must be focused on improving service delivery within the district, enhance economic development and growth, financial sustainability and good governance — only through working together with Local Municipalities and the other two spheres of Government.

We need to embrace the 4th industrial revolution which promotes working "SMARTER" through innovation and being open to new ways of doing things for the betterment of the community.

Minister Tito Titus Mboweni mentioned the following in his Budget Speech -

"Twenty-five years ago, the Budget was prepared on reams of paper, carefully stapled together. I reviewed this speech on my tablet, and you can keep track of the speech on Twitter right now. By the way, it is at #RSABudget. Who knows how the Budget will be prepared in twenty-five years' time?"

Honourable Speaker, the Minister has embraced innovation and we too need to embrace innovation to drive efficiencies and effectiveness of service delivery.

With this being said, it is important to acknowledge that the national fiscus is under tremendous strain and that funds will no longer flow freely from the fiscus. Where funds are flowing to Local Government specifically, the conditions of these allocations are more onerous than before. This is mainly to prevent the country from borrowing funds that are not being spent and paying high interest amounts on borrowings. We thus need to prioritise projects, allocations and spend with caution and ensure that value for money and impact is attained.

This reality is evident in the Economic Outlook.

Economic outlook

The global economy is growing but signs of slowing growth have emerged. The International Monetary Fund (IMF) projects that the world economy will grow by 3.5 percent in 2019 and 3.6 percent in 2020, compared to its prior estimate of 3.7 percent in both years.

GDP growth projections for the United States, China and Europe have been revised down over the last six months. This is mainly due to trade tensions between the US and China and lower crude prices that have reversed recent

optimism about prospects for oil-exporting economies. World trade is expected to increase by 4 percent over the medium term, which is 1.3 percent lower than the growth in 2017.

Growth in developing economies is expected to decrease from 4.6 percent in 2018 to 4.5 percent in 2019 and thereafter increase to 4.9 percent in 2020. The decrease is mainly due to lower oil prices and trade risks. Developing countries remain susceptible to changes in investor sentiment.

Economic growth for most economies in sub-Saharan Africa, a major export destination for South African manufacturers, is expected to exceed 4 percent over the next 5 years.

Growth is returning to lower long-term averages in developed economies. These economies still face the risk of potential for tariff increases and retaliation. However, oil prices have eased and monetary policy tightening have become less aggressive in these economies.

South Africa's projected GDP growth forecast has been revised down from 1.5 percent to 0.7 percent in 2018. The National Treasury forecasts that the South African economy will grow by 1.5 percent in 2019, rising to 2.1 percent by 2021. The projections have taken into account weaker investment outcomes in 2018, a more fragile recovery in household income and slower export demand than expected due to moderating global growth. Consumer inflation has also been revised down due to lower oil prices and food inflation than previously assumed.

The unemployment rate decreased from an average of 27.5 per cent in 2017 to 27.1 per cent in 2018. The labour market hinders easy entry into employment, particularly for young people.

Net employment grew by 225 000 in 2018, mostly due to an increase in the informal non-agricultural sector. Private-sector employment growth remained flat over the first three quarters of 2018.

Lower industrial employment has been somewhat offset by stronger growth in services. Employment in gold mining has dropped during seven of the last eight quarters ending September 2018. Mining employment is expected to remain under pressure, with numerous companies announcing restructuring or mine closures.

The national minimum wage and other legislative amendments have been implemented, providing certainty in the labour market. Business and labour have pledged to support job creation and retention through the National Economic Development and Labour Council.

Headline inflation declined from 5.3 per cent in 2017 to 4.7 per cent in 2018, as lower food and services inflation offset high petrol inflation in the second half of the year. Fuel inflation increased to 20.1 percent in the second half of 2018 due to higher oil prices, putting upward pressure on public transport and freight costs. As a result of these large fuel price increases, the Department of Energy is reviewing the basic fuel price formula.

Consumer price index (CPI) inflation is expected to reach 5.2 percent in 2019 in response to rising food inflation associated with higher fuel and agricultural input prices. Electricity inflation is also expected to rise. The National Treasury assumes an annual adjustment of 10 percent in electricity prices in each of the next three years, effective from July 2019.

Therefore, stronger and more inclusive growth is required to address unemployment, poverty and inequality. Government must continue to work with business and labour to improve confidence and boost investment. Over the medium term, these efforts will be focused on rapidly changing the structure of the economy and creating new opportunities for more inclusive growth.

Review of the Integrated Development Plan of 2017 - 2022

Honourable Speaker, it is important to remind ourselves continuously of the National Development Plan 2030 priorities. As local government, we need to align our priorities with the National and Provincial priorities to ensure that as a country we realise the ultimate plan.

The IDP Steering Committee and Management convened and analysed the information on developments in SBDM in the period under review using the existing Integrated Development Plan's data base as the baseline. This is the second review of the IDP and it enables s SBDM to critically reflect on progress made two years into the process of how it is advancing its vison, mission and development priorities for the District as well as challenges it faces.

The Development Priorities remain unchanged for the year under review.

In February 2019 The SBDM held a strategic planning session together with the seven constituent local municipalities. The purpose of this session was to reflect on the progress the SBDM has achieved in meeting its development objectives as well as obtaining feedback from the LM's as to what SBDM needs to do to enhance its own capacity and what SBDM needs to do to support the LM's.

In light if the crippling drought that has affected the SBDM for the past number of years, Water management and support to the LM's to manage this threat was the number one priority that was agreed on at the planning session. The other two critical priorities to emerge was Local Economic Development and the professionalization of the SBDM to better assist the LM's.

This IDP Review has seeks to talk to these priorities and highlights the actions that are required to address these priorities. Chapter Three: *Developmental Interventions in the District* discusses the needs and ways in which these will be met which in turn seeks to the Financial Plan which list the projects will be undertaken to meet these needs.

The District thus identifies itself as the center of co-ordination on behalf of its 7 local Municipalities. This therefore suggests that all sector departments, stakeholders and business investment opportunities will be co-ordinated through SBDM on behalf of all local Municipalities. Consequently, the Integrated Development Plan includes services to be rendered by all sector departments to the communities of Sarah Baartman. Sector alignment is an integral part of the IDP process.

In an effort to strengthen our support to local municipalities, the district is developing a model that will enhance capacity building to municipalities by ensuring accountability of relationship managers and increase performance by incorporating it into the individual performance plans. To increase service delivery, the municipality will embark on exploring shared service model in achieving some of its objectives.

Honourable Speaker, in each of these areas, there are many programmes and interventions underway, and numerous stakeholders and institutions involved. It is therefore important that we as local government strengthen our relations with all stakeholders to assist in achieving our goals.

Medium Term Revenue Expenditure Framework 2019/20 - 2021/22

Honourable Speaker, the Municipality's budget reflects the strategic outcomes embodied in the IDP. The budget that the Council will consider is at a high level vote, enabling the accounting officer to oversee the implementation and management of the budget in accordance with appropriate policies and internal controls through regular monthly, quarterly and half yearly reports (sections 71, 52 and 72) to Council.

Our Constitution requires an equitable division of nationally collected revenue between national, provincial and local government. This is set out in the *Division of Revenue Act* and its accompanying *Explanatory Memorandum*.

The division of revenue involves a substantial redistribution of resources from the wealthiest areas in our country – where most of our taxes are raised – to lower-income communities and households. The allocations to predominantly rural municipalities are twice as large, per household, than those to metropolitan councils.

The national allocation over the next 3 years is as follows:

48.1% to national government; 43% to provinces and 8.9% to local government.

Allocations to basic services provided by municipalities have been prioritised, despite the constraints of the budget framework. The review of local government infrastructure grants as well as the Equitable Share is in progress, which will lead to simplification and consolidation of the financing arrangements.

Over the longer term, progress in municipalities requires local economic growth, property development and revenue enhancement, alongside national and provincial support. These are key elements in the "back to basics" municipal development strategy.

Operating and Capital Budgets for 2019/2020

The 2019/2020 budget has been prepared on the basis of investing in infrastructure projects and support programmes to ensure that service delivery is provided and maintained and that the municipality remain reactive to the community's needs. The programmes budgeted for also aims at stimulating the economy of Sarah Baartman through the support to SMMEs, Youth and designated groups.

This year (2019/2020), an Operating Budget of R149 million is being presented to the Council. This budget represents a decrease of 17% on the adjusted budget of the 2018/2019 financial year. The decrease is predominantly due to the reduction in Conditional Grants allocated for projects, the budget of R30 million that was allocated for CDDA for the relocation of our offices and the prudent budgeting method to ensure financial sustainability.

The Municipality's main sources of sustainable own discretionary revenue over the medium term will be Equitable Share, which includes the Levy Replacement Grant and will amount to R93.5 million for the 2019/2020 financial year. The allocations for the outer years are R97.1 million and R101.1 million respectively, which represents an increase of 3.9% and 4.1% respectively.

The revenue budget includes an amount of R15 million for interest revenue which is based on an expected 7% to be received on investments. The budget also includes an amount of R1.4 million for rental revenue generated on properties. The municipality will only be receiving an amount of R3.4 million for all other conditional grants reflected in DORA. This has reduced further in comparison to the previous year as there is no allocation indicated in DORA for EPWP for the municipality. The municipality is also no longer receiving MSIG. This is a real concern which has been questioned but is clearly a direct result of the management of the national fiscus by Treasury. The balance of the budget is funded from accumulated surplus.

Summary of Expenditure Budgets per Department

As indicated above, the total operating and capital expenditure budget is estimated at R149 million (inclusive of Capital Budget). This budget is allocated as follows –

DEPARTMENT	AMOUNT	%
	R'000	
Infrastructure Development and Community Services	55,527	37%
Finance & Corporate Services	41,951	28%
Economic Development and Planning	22,059	15%
Office of the Mayor	18,934	13%
Office of the Municipal Manager	10,503	7%
Total	148,975	100%

Project Expenditure

Project expenditure for the 2019/2020 budget details are reflected on pages 155 – 157 of the Budget Document.

Offices of the Mayor and the Municipal Manager

Honourable Speaker, the budget for the Offices of the Mayor and Municipal Manager includes the budget allocated for the Speaker as well as the Mayoral Committee and Councillors. Included in this budget, amounts are set aside for the Moral Regeneration campaign, Imbizos and Outreaches and Public Participation.

In the previous year, key initiatives were required which emanated from a Strategic Planning Workshop. These initiatives are still continuing and are critical in promoting and stimulating the economy within the District – these are Stakeholder Management and Initiating and strengthening Strategic Partnerships

The District municipality will also be focusing on supporting the Local Municipalities through the following -

Reviewal of the Inter-Governmental Forums

- Enhancement of Performance Management at local municipalities
- Promotion of Good Governance at local municipalities

A new initiative to support the youth within the District was budgeted for. This is the establishment of a Youth Fund. The intention of this fund is to assist youth is connecting with funders or funding sustainable initiatives that will contribute towards the economy and assist the young people of Sarah Baartman. The intricacies of how the fund will work are being formulated and will be communicated.

The above projects are a clear indication that the District's focus is to grow the economy to ensure that the disadvantaged groups within the District benefit through these initiatives and supporting the local municipalities within the District.

Infrastructure Development & Community Services

Honourable Speaker, the District as whole finds itself in a very unfortunate state when it comes to Infrastructure. This mainly due to the Ageing of the Infrastructure Assets and the limited amount budgeted for the maintenance of Infrastructure assets. These are the main causes of the poor state of Infrastructure within the District which are creating the problems. The optimal solution to address these challenges is a large capital investment.

It is in light of the above that the functioning of the lobby team will be prioritised whereby the District intends to enhance its lobbying on capital projects within the District. We do however need the local municipalities to work closely with us.

The budget for the Department, with the limited resources of the municipality, is as follows -

An amount of R41.3 million has currently been set aside for the department for current projects, programmes and outsourced functions performed by the local municipalities.

An amount of R15.1 million has been earmarked for fire services of which R11 million is allocated for the contribution to local municipalities. The budget also covers fire equipment for local municipalities as well as training for fire fighters.

The Inter-City Bus Terminal in Graaff-Reinet project was completed. However, the ablution block and offices were budgeted in the current year and is planned to be completed in the 2019/20 financial year.

An amount of R9.8 million has been set aside for Disaster Management. This includes the construction of the Paterson Integrated Emergency Centre which is a multi-year project, the development of Disaster Management Plan for the Local Municipalities and a very limited emergency contingency fund.

The Environmental Health function will continue to be performed by the local municipalities. An amount of R11.1 million will be contributed to the local municipalities to perform the function.

Honourable Speaker, at the Strategic Planning session with all the Local Municipalities present, it was noted that Water was a major concern in the District. We managed to budget an amount R2.2 million to assist with this challenge. This assistance will be in the form of a project on Water Leaks in Makana and Ndlamber as well as ad hoc requested support. The District will also be supporting Local Municipalities on the implementation of projects where requested.

The Rural Roads Access Management Services (RRAMS) project will continue in the year ahead.

Planning & Economic Development

Honourable Speaker, Tourism promotion and development, including creative industries, has been allocated an amount of R4.5 million.

The Department has reviewed the current manner in which the District is being promoted on tourism specifically and will be introducing innovative ways of marketing the District. This will be informed by the Tourism Master Plan. The intention is to drive up the number of tourists visiting our District which will thus contribute positively to our economy.

Local Economic Development initiatives have been budgeted at an amount of R1.9 million. These initiatives include support to Small, Medium and Micro Enterprises, the Agricultural Mentoring Programme, the setting up of a Business Forum and the Establishment of an Economic Helpdesk.

Honourable Speaker, the budget for Economic Development has reduced with the strategic intent that the District Municipality needs to play a more important role in facilitating economic development initiatives which will benefit the District. Accessing the millions of rands that are available from funding institutions for these initiatives is key and thus a Donor Management Strategy will be developed.

Honourable Speaker, an amount of R6 million has been allocated for the District Development Agency to fund mainly its operational requirements.

The CDDA has been part of the partnership with the Jincheng Municipality in China and was tasked by this Council to explore the economic development opportunities created by the municipality and take the initiatives forward.

The Council also resolved on the CDDA having access to the land owned by the municipality and identify possible development opportunities on the land. These initiatives are in progress and must be fast-tracked to assist in promoting economic growth within the District.

Honourable Speaker, the District needs to however enhance its support and oversight over the municipal entity to ensure that the intended mandate to initiate and implement catalytic socio-economic and infrastructural projects across the district becomes a reality.

Finance and Corporate Services

One major programme for this Department will be to support local municipalities to improve their audit outcomes and financial sustainability.

Honourable Speaker, this is a mammoth task, as the local municipalities are continuously requesting the District to provide them with technical financial assistance to enable the municipalities to comply with GRAP e.g. reviewal of their assets, preparation of their provisions, etc. This is a clear indication that the municipalities lack the required capacity.

On the other hand, the municipalities are incurring high electricity and water losses, they unable to pay their creditors within the required 30 days or even pay at all, losses are being incurred on services and the list continues.

An amount of only R2.4 million has been set aside due to the limited resources of the District.

The Department's focus is currently more of financial sustainability. The current project includes an Assessment on the Completeness of Revenue. 3 Local Municipalities are being assessed in the current year and 4 Local Municipalities will be assessed in the year ahead. The outcome thus far indicates that there is a huge amount of revenue that is not being billed by municipalities. The District is thus identifying additional revenue opportunities from the current existing gaps and thus intends to assist Local Municipalities in optimising revenue billing.

Honourable Speaker, the Department have found that the electricity bills from Eskom to the municipalities are so complex that municipalities are not able to verify the usage and the related unit costs charged by Eskom. This was identified as a high risk. The project will include the assessment of the Eskom accounts of all Local Municipalities with the aim of capacitating officials as well as developing an optimal tariff costing structure for the electricity accounts.

The municipality will continue with the assessment of District Shared Services in the year ahead as well as reorganising their Forums to enable the Department to support the Local Municipalities in a more efficient and effective manner.

Capital Budget

The Capital Budget of the District Municipality is R1.4 million. This is primarily to deal with the procurement of furniture and fittings, office and computer equipment.

In Conclusion

Honourable Speaker, the Sarah Baartman District Municipality has achieved an unqualified audit report once again under difficult circumstances, thus indicating financial management excellence in the Sarah Baartman District Municipality.

The financial position of the Sarah Baartman District Municipality is still strong but cost containment measures as well as revenue enhancement initiatives must be implemented to sustain this position.

Honourable Speaker, it is important to note that the usage from the accumulated surplus must be limited and at the same time, aggressive revenue generation initiatives are required to ensure the financial sustainability of the municipality. Key to this is the effectiveness of the Lobby Team.

Honourable Speaker, it is however important to note that the municipality will not be in a position to credibly promote its district or successfully lobby for funds from other sources unless it has the necessary resources and can demonstrate that it can plan and manage strategically; Can prioritize and spend funds efficiently on development programmes; and Promote the development facilitation role.

To assist in this initiative of financial sustainability, serious considerations were undertaken in terms of cost containment measures for the municipality. Over and above our decision to consider this, the Budget Circulars from National Treasury made it requirement for each Council to adopt cost containment measures that must be implemented and has thus been included in the recommendation on adopting the budget in Chapter 2 of the Budget Book.

Honourable Speaker, the Mayoral Committee believes that its new approach to strategic planning through its engagement with Local Municipalities is definitely a step in the right direction.

Honourable Speaker, in closing, I felt it necessary to remind us of what our President Cyril Ramaphosa said during his Inauguration Speech –

"Let us forge a compact for growth and economic opportunity, for productive lands and viable communities, for knowledge, for innovation, and for services that are affordable, accessible and sustainable.

Let us forge a compact for an efficient, capable and ethical state, a state that is free from corruption, for companies that generate social value and propel human development, for elected officials and public servants who faithfully serve no other cause than that of the public.

We must be a society that values excellence, rewards effort and hard work and rejects mediocrity."

Honourable Speaker, if we act upon the message by our President, we will definitely achieve positive result.

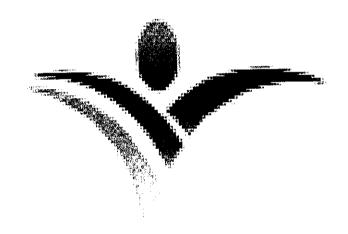
Finally I wish to express my heartfelt gratitude to:

- the members of the Mayoral Committee and the IDP and Budget Steering Committee for providing the necessary political oversight during this process;
- Municipal Manager, CFO and the Directors, as well as the officials who have played an instrumental role in the compilation of the IDP and the budget.

Honourable Speaker I now formally table the 2019/2020 medium term IDP, budget and annexures for Council's consideration in terms of Section 24 (1) of the Municipal Finance Management Act.

I Thank you!

K E KEKANA
EXECUTIVE MAYOR



Resolutions

RESOLUTIONS

Capital Budget

IT IS RECOMMENDED

That the annual capital budget of R1.4 million for the year 2019/2020 and the estimates for the two projected outer years 2020/2021 and 2021/2022 for the Sarah Baartman District Municipality are approved as set out in the following schedules:

Capital budget by vote (<u>Annexure "E"</u>)

Operating Budget

IT IS RECOMMENDED

That the annual Operating Revenue of R149 million and the Operating Expenditure of R149 million for the Sarah Baartman District Municipality for the financial year 2019/2020, and the indicatives for the projected medium term period 2020/2021 and 2021/2022 be approved as set out in the following attachments:

The total operating budget by vote for the departments as reflected on Table A3.

That the supporting information contained in the 2019/2020 – 2021/2022 Medium Term Revenue and Expenditure Budget document as required in terms of Section 17(3) of the Municipal Finance Management Act (Act 56 of 2003) be considered in conjunction with this report.

Tariffs

IT IS RECOMMENDED

That the tariffs and charges as tabled in the Council agenda in **Annexure "F"** be approved for the 2019/2020 financial year.

Service Level Standards

IT IS RECOMMENDED

That the Service Level Standard for 2019/2020 Medium Term Revenue Expenditure Framework attached as **Annexure "L"** be adopted

Procurement Plan

IT IS RECOMMENDED

That the Procurement Plan for 2019/2020 Medium Term Revenue Expenditure Framework attached as **Annexure "M"** be adopted

Cost Containment Measures

IT IS RECOMMENDED

That the following cost containment measures be approved:

Cost item	Cost containment measure
Catering	Limit catering to specific Inter-Governmental Relation meetings only
Printing and Stationery	Introduction of stores for all consumables; Move to electronic Agendas; Centralise printing
Advertising	Plan advertisements of bids and vacancies - more than 1 bid per advert / more than 1 vacancy per advert
Audit fees	Make all information available for Auditor General based on Prior Year Requests For Information to reduce audit fees
Post-employment medical benefits	Consider offering settlements to members
Vehicles costs (fuel and oil, repairs and maintenance)	Centralise fleet of municipality
Publications	Limit number of publications (meet need); use social

	media more effectively					
Electricity	Assess usage and introduce efficiencies in usage					
Congress and visits	Review Travel and Subsistence Policy; Limit travelling to high priority meetings					
Capital items	Review Asset Management Policy to identify timing of replacement of assets and consequences for damage / loss of assets.					

Budget Related Policies

IT IS RECOMMENDED

That the revised and updated Budget Related Policies detailed below, circulated under separate cover be approved:

- o Budget policy;
- o Banking and Investment Policy;
- o Supply Chain Management Policy;
- Virement Policy;
- o Credit Control and Debt Collection Policy;
- o Revenue By-laws;
- o Tariff Policy;
- o Sundry Financial Policies;
- o Policy on Unauthorised, Irregular, Fruitless and Wasteful Expenditure and the Enforcement of Proper Financial Management;
- o Petty Cash Policy; and
- o Enterprise Risk Management Policy

Cacadu District Development Agency

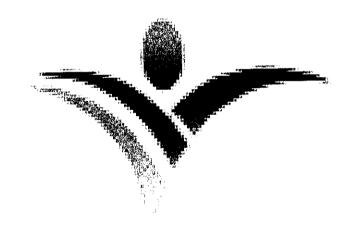
IT IS RECOMMENDED

That the annual capital budget of R60 000 for the year 2019/2020 and the estimates for the two projected outer years 2020/2021 and 2021/2022 for the Cacadu District Development Agency be approved.

That the annual Operating Revenue of R14.9 million and the Operating Expenditure of R14.8 million for the Cacadu District Development Agency for the financial year 2019/2020, and the indicatives for the projected medium term period 2020/2021 and 2021/2022 be approved.

The total capital and operating budget by source / type as reflected on Table D2.

That the supporting information contained in the 2019/2020 – 2021/2022 Medium Term Revenue and Expenditure Budget document as required in terms of Section 17(3) of the Municipal Finance Management Act (Act 56 of 2003) be considered in conjunction with this report.



Executive Summary

EXECUTIVE SUMMARY

The Sarah Baartman District Municipality's projected overall spending envelope for the 2019/2020 Medium Term Budget (MTB) amounts to R149 million. Approximately R1.4 million will be invested in the office building infrastructure, vehicles, furniture and equipment.

The 2019/2020 MTREF has been prepared within the context of a fragile global economy, taking into account the implications of the rising inflation rates and the slow growth in the gross domestic product.

Within the fragile global economic environment and the local low-growth scenario, it is expected that the Sarah Baartman District Municipality's revenue base will be adversely affected. The Sarah Baartman District Municipality has also seen a slow increase in its revenue base in terms of the Levy Replacement Grant. The demarcation process whereby the District Management Areas (DMA) was incorporated in the local municipal areas has adversely impacted on the SBDM's revenue base as well. The DORA then reflected an increase in Equitable Share. The Levy Replacement Grant increased marginally from R64.1 million in the 2018/2019 to R66 million in the 2019/2020 financial year which creates a challenge for SBDM to perform its legal mandate together with ensuring financial sustainability in the short and medium term.

The impact of these revenue slow growth in comparison to the consumer price index increases have forced the municipality to use greater amounts of its accumulated surplus impacting negatively on its financial sustainability in the medium term. It therefore means that more should be done with less, without compromising on essential programmes or services.

In the MFMA Circular No 93, the National Treasury reminded municipalities once again of all the previous Budget Circulars' issued and highlighted important factors to consider when preparing the current 2019/2020 Medium Term Budget (MTB). These highlights were as follows:

In the MFMA Circular No 54, the National Treasury provided some guidelines, taking into account the ongoing constraints on the revenue side, municipalities are made aware that tough decisions will have to be made on the expenditure side and that priority ought to be given to:

- Ensuring that drinking water meets the required quality standards at all times;
- Protecting the poor from the worst impacts of the slow recovery in the labour market;
- Supporting meaningful local economic development (LED) initiatives that foster
- o micro and small business opportunities and job creation;
- Securing the health of their asset base (especially the municipality's revenue
- generating assets) by increasing spending on repairs and maintenance; and
- Expediting spending on capital projects that are funded by conditional grants.

National Treasury then advised municipalities to pay special attention to Circular 58 with Circular 66 as follow up, which classifies the following as unnecessary expenditure that needs to be eliminated:

- Excessive sponsorship of music festivals, sporting events, including ticket purchases for Cllrs and officials
- Excessive catering for meetings and other events
- o Arranging workshops and events at expensive private venues
- Excessive printing costs
- Luxurious office accommodation and furnishings
- o Foreign travel
- o Cllr and staff perks such as mayoral cars, notebooks, travel allowances, etc
- o Excessive staff in the office of the mayor, i.e. spokespersons and political advisors
- o Donations not made in terms of indigent policy
- Costs associated with long-standing staff suspensions
- The use of consultants to perform routine management tasks and
- Payment of excessive fees to consultants

National Treasury then issued Circular 74 to remind municipalities of the implication of all previous Circulars issued.

Accordingly, the Sarah Baartman District Municipality's 2019/2020 MTB was guided by the following principles:

- o Producing a credible balanced budget:
- o Maintaining fiscal stability and financial sustainability;
- o Maintaining the commitment to deliver quality services;
- o Collectively managing the costs down;
- o Identifying alternative funding:
- o Reviewing all Sarah Baartman District Municipality's services and programmes for operational efficiencies to improve service levels and delivery;
- Ongoing costs should be funded with ongoing revenues by aligning recurring expenditures with recurring revenues, on a level that can be reasonably sustained and reduce reliance on one-time funding;
- Further managing down general expenditure and contracted services. The choice of a service provider should be based on which service provider can provide the service most effectively at the lowest cost; and
- Maintaining all assets at a level adequate to protect the capital investment and minimise future maintenance and replacement cost.

In addressing the budget pressures, the Sarah Baartman District Municipality will continue to implement cost containment measures, mainly by scrutinizing discretionary items, not limited to the following:

- Scaling down the cost of consulting services;
- o Paying bills on time so that no late charges are incurred;
- o Limiting printing, e.g. budget book, IDP, financial statements and other publications;
- Managing overtime;
- Managing breakaways;

- Managing IT costs (no unnecessary purchases of new laptops, computers, printers, etc):
- o Delaying conferences and seminars;
- o Re-negotiating some of the contracts where necessary; and
- o Limiting purchasing of furniture

In Budget Circular 86, National Treasury requires the municipality to report on cost containment measures as National Treasury will be monitoring the implementation thereof. Based on this requirement, specific cost containment measures were identified to reduce the following categories of expenditure as follows:

Cost item	Cost containment measure
Catering	Limit catering to specific Inter Governmental Relation meetings only
Printing and Stationery	Introduction of stores for all consumables; Move to electronic Agendas; Centralise printing (one printer per floor)
Advertising	Plan advertisements of bids and vacancies - more than 1 bid per advert / more than 1 vacancy per advert
Audit fees	Make all information available for Auditor General based on Prior Year Requests For Information to reduce audit fees
Post-employment medical benefits	Consider offering settlements to members
Vehicles costs (fuel and oil, repairs and maintenance)	Centralise fleet - fleet officer identified / appointed
Publications	Limit number of publications (meet need); use social media more effectively
Electricity	Assess usage and introduce efficiencies in usage
Congress and visits	Review Travel and Subsistence Policy; Limit travelling to high priority meetings
Capital items	Review Asset Management Policy to identify timing of replacement of assets and consequences for damage / loss of assets; Employee to have either a laptop or a desktop (not both) based on job requirements

The above cost containment measures were approved by Council when the Final Budget 2017/18 was approved. These initiatives are in the process of being implemented and the implementation will continue into the 2019/20 financial year.

The municipality has also established a Lobby Team to assist in generating additional revenue for the municipality through accessing grants from National and Provincial Government. The intention is to assist the local municipalities in addressing key issues identified through their consultative processes which the local municipalities are not in a position to implement in the 2017/18 budget year due to limited resources. The additional revenue to the municipality would be received through the raising of input value added taxation as revenue as well as a management fee.

The financial position of the Sarah Baartman District Municipality is still strong. The Sarah Baartman District Municipality achieved unqualified audit reports for twelve continuous years, reflecting the drive towards financial management excellence in the Sarah Baartman District Municipality.

The Sarah Baartman District Municipality's IDP is the primary point of reference for the MTB. In turn, the IDP is influenced by the support needs in the District. The aim is to align the financial resources to the Sarah Baartman District Municipality's strategy and priorities, as well as continuously looking for efficiencies in all activities and programmes.

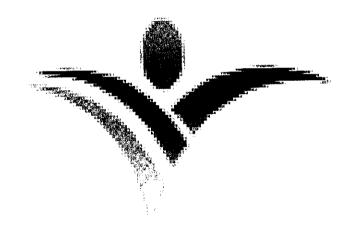
The 2012/2020 MTB will assist in addressing the following key IDP priorities:

- o Good Governance and Public Participation
- o Institutional Transformation
- Financial Viability and Management
- o Infrastructure and Basic Services
- o Local Economic Development

The Sarah Baartman District Municipality will therefore focus on maximizing its contribution to job creation by:

- Ensuring that service delivery and capital projects use labour intensive methods wherever appropriate;
- o Ensuring that service providers use labour intensive approaches;
- Supporting labour intensive LED projects;
- o Participating fully in the Extended Public Works Programme.
- Implementing intern programmes to provide young people with on-the-job training.

The challenge for all municipalities in South Africa is to support these government initiatives and to do more within the existing resource envelope.



Annual Budget Tables

ANNUAL BUDGET TABLES

The Sarah Baartman District Municipality's projected overall spending envelope for the 2019/2020 MTREF amounts to R149 million. Approximately R1.4 million will be invested in the motor vehicles, furniture and equipment items.

Operating Budget

The Sarah Baartman District Municipality presents an Operating Revenue Budget of R149 million for the 2019/2020 financial year. This estimate represents a decrease of 17% on the adjusted revenue budget of the 2018/2019 financial year. The decrease is predominantly due to the reduction in Conditional Grants allocated for projects, the prudent budgeting method to ensure financial sustainability and the phased in approach of the development facilitation role of the municipality emphasized through the Strategic Plan. The decrease in Conditional Grants allocated for projects adversely affects the amount of Interest revenue that can be generated.

The table below sets out the medium-term revenue and expenditure budget for the 2019/2020 – 2021/22 financial years.

Details	Forecast Budget 2018/2019	Budget 2019/2020	Estimate 2020/2021	Estimate 2021/2022		
	Rm	Rm	Rm	Rm		
Revenue	179.3	149.0	153.0	157.0		
Expenditure	179.3	149.0	153.0	157.0		
Surplus		-	-			

The operating expenditure includes a substantial amount in respect of projects and support programmes summarized below and more fully detailed in **Annexure "A"**.

The Sarah Baartman District Municipality is projecting a balanced budget for 2019/20, 2020/2021 and 2021/2022. Should any surpluses be realized, these will be applied towards the capital infrastructure investment. The municipality's projects and programmes are summarised below.

Projects and Programmes	R'm
Office of the Municipal Manager	3.0
Infrastructure Development and Community Services	41.3
Economic Development and Planning	14.1
Finance and Corporate Services	3.5
Total	61.9

Financing of Projects & Programmes

Funding Sources	R'm
Grants: National	2.8
Discretionary Revenue	27.2
Accumulated Surplus	31.9
TOTAL	61.9

Revenue

The decrease of 16% in revenue is mainly as a result limiting the usage from the accumulated surplus of the municipality to fund projects. The depletion of conditional grants is also a contributing factor.

Tariffs

For the 2019/2020 year the tariffs will increase by approximately 5.2%.

Expenditure

The actual approved adjusted budget for 2019/20 financial year including project expenditure amounted to R179.3 million.

The 2019/2020 budget has been prepared on the basis of budget constraints. However, it is acknowledged that Sarah Baartman District Municipality still needs to fund programmes and continue to invest in its infrastructure projects and support programmes to ensure that service delivery is maintained and remain responsive to the community's needs.

Sarah Baartman District Municipality's budgeted balance sheet shows a continuation of a strong financial position. However, the greater utilization of Accumulated Surplus to finance operating expenditure will adversely affect the financial sustainability in the medium term.

Cash Position

The cash position is expected to decline in the current financial year primarily because Sarah Baartman District Municipality has less conditional grant income at its disposal, a decline in revenue and projects being funded from Accumulated Surplus. This will result in a decline in the Accumulated Surplus and interest earnings.

Table A1 - Budget Summary

- 1. Table A1 is a budget summary and provides a concise overview of Sarah Baartman District Municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
- 2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminate basic service delivery backlogs.
- 3. Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF
 - b. Capital expenditure is balanced by capital funding sources, of which are;
 - o Internally generated funds from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years.

C10 Sarah Baartman - Table A1 Consolidated Description	2015/16	2016/17	2017/18		Current Yea	r 2018/19	2019/20 Medium Term Revenue & Expenditure Framework			
thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
nancial Performance	Outouno						_	_	_	_
Property rates	_	-	- 1	-	- j	-	-	_	_ [_
, -	- 1	-	-	-		- 1	47.000	15,000	15,000	15,000
Service charges	18,055	18,866	16,299	17,800	17,800	17,800	17,800	96,837	100,623	104,717
Investment revenue Transfers recognised - operational	95,432	87,632	89,310	92,582	97,092	97,092	97,092	37,138	36,925	36,925
	14,325	8,878	5,407	22,165	64,454	64,454	64,454			156,642
Other own revenue	127,812	115,376	111,015	132,547	179,346	179,346	179,346	148,975	152,548	100,042
otal Revenue (excluding capital transfers and	121,012	110,070						1		
ontributions)	20.015	37,668	36,036	44,976	44,778	44,778	44,778	45,933	49,148	52,588
Employee costs	38,545		7,288	8,180	8,180	8,180	8,180	8,196	8,769	9,383
Remuneration of councillors	6,636	6,652		1,700	1,700	1,700	1,700	1,800	1,900	2,000
Depreciation & asset impairment	1,547	1,581	1,543	- 1,700	-	-	· -	-	<u> </u>	i –
Finance charges	- 1	- 1	-	_	_ !	_	_	_	_	-
Materials and bulk purchases	-	-			32,624	32,624	32,624	31,503	33,566	35,772
Transfers and grants	27,807	20,093	16,041	29,165	92,064	92,064	92,064		59,165	56,89
Other expenditure	57,205	62,465	43,308	48,526	179,346	179,345	179,345		152,548	156,64
Total Expenditure	131,739	128,460	104,217	132,547		113,540	110,01		i	† <u>-</u>
Surplus/(Deficit)	(3,928)	(13,084)	6,799	-				1	_	-
Transfers and subsidies - capital (monetary allocations) (¦ - '	-		_	-	i		_	-
Contributions recognised - capital & contributed assets	-	-	-	_		ļ <u>.</u> -			<u>-</u>	
Colfining recodulated - cobies or government	(3,928)	(13,084)	6,799	_	_	0	1	0	_	
to the second se	(0,0,				İ	ļ	1	1		
Surplus/(Deficit) after capital transfers & contributions	1		_	i _	_	_		- 1	-	
Share of surplus/ (deficit) of associate	-					0		0 -	T -	-
Surplus/(Deficit) for the year	(3,928)	(13,084)	6,799				<u> </u>		<u> </u>	<u> </u>
Capital expenditure & funds sources	4 (00	6,122	2,065	1,747	9,424	9,424	9,42	1,410	990	
Capital expenditure	1,403	1		.,	1 -	_	1 -	- -	j -	-
Transfers recognised - capital	-	_		1	ļ _	1 _		. -	_	
Вотоwing	-	-		-	9,424	9,42	4 9,42	24 1,41	8 99	o 9
Internally generated funds	1,403			h	1		1	- · · · · · · · · · · · · · · · · · · ·		0 9
Total sources of capital funds	1,403	6,122	2,065	1,747	9,424	3,42			1	<u> </u>
Financial position		020.740	218,666	254,095	199.619	199,61	9 199,6	19 174,50		1
Total current assets	240,909			1				59 39,20	0 54,50	
Total non current assets	29,004		1					00 20,50	9 20,50	9 20,5
Total current liabilities	30,124		1						0 65,00	0,65,0
Total non current liabilities	60,11			1 .		i				
Community wealth/Equity	195,97	2 187,285	195,696	186,809	140,01	140,0				
Cash flows			, (C.OF	4) 1,960		(0)	(0) 9,4	1,4	18 99	
Net cash from (used) operating	(16,05	- 1		7		' '	24) (9.4	124) (1,4	18) (99	90) (
Net cash from (used) investing	(2,04		(1,98		(3,42				_ .	- 1
Net cash from (used) financing	32,00				54.75	54,2	35 63,0	359 63,6	59 63,6	59 63.
Cash/cash equivalents at the year end	97,90	0 109,84	1 63,65	9 63,87	2 54,23	37,2	30 00,			
Cash backing/surplus reconciliation						1		416 168,7	71 178,7	71 188,
Cash backing/surplus reconculation	233,20	5 226,83	9 213,66	0 249,89						
Cash and investments available Application of cash and investments	21,88	1		3 27,90		i i		687 8,8		
Balance - surplus (shortfall)	211,32			7 221,98	5 166,5	51 166,5	51 168,	729 159,9	105,0	170
Asset management	 			40.00	57,7	49 57,7	749 57.	749 56,3	208 55,2	
Asset register summary (WDV)	45,1								800 1,9	900 2
Depreciation	1,5	47 1,58	31 1,54	1,70	16"	•••			_	-
Renewal and Upgrading of Existing Assets		-) -	- !	. 1	-	_	500	500	500	500
Repairs and Maintenance	1	18 29	96 9	10 5	50 5	00				
Free services		_		_ .	-	_	-	-	-	-
Cost of Free Basic Services provided	1	_		1	_	- [-	-	-	-
Revenue cost of free services provided		-	- 	~	ì	ļ	1	1	i	i
Households below minimum service level	1	1		1	Į	_ !	_	_	_	-
Water:	ļ	i j			-]	_	_	<u> </u>	- i	- i
Sanitation/sewerage:		- [1		-	-	-	_	- i	_
Energy:		-	-	-	- [-		_	_ !	-
or -	1	_ !	_ !	- I	- 1	-	- 1	1		1

OC10 Sarah Baartman - Supporting Table SA1 Suppor		2015/16	1	2017/48		Current Year	2018/19		2019/20 Medium Term Revenue & Expenditure Framework		
Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 1 2020/21	iudget Year +2 2021/22
pusend						+					
ENUE ITEMS:	i . i	1		ļ							
erty rates	6						ļ	Į.			
Total Property Rates					1						
less Revenue Foregone (exemptions, reductions and	1				ļ					! '	
rebates and impermissable values in excess of section	1	į			İ	!				!	
17 of MPRA)	Ìŀ									-	-
Net Property Rates		- (_		1	İ	1				
rice charges - electricity revenue	6	Ì			į	Į.					
Total Service charges - electricity revenue		ļ		İ			1		i		
less Revenue Foregone (in excess of 50 kwh per indigent	:	ì			ı	į				Į '	
household per month)	1			A	5 4 1 5 5 5 T	3 4 4 5 50, 43	was to turk did				A 3. 1
less Cost of Free Basis Services (50 kwh per indigent	1 1			INSPERS			a service		State At 1997	N 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
household per month)		(Ciliga 12 ₩24	- 40 - 5 - 5 0	with the			<u> </u>		17 (17) (b) (7) T2 1. La vijet (4) (8)		
Net Service charges - electricity revenue		- 1 × 1				设一组"等"	. N (#4 📆 🗟	11 2 K 5	Property (C)		11 / 00000
	6										
vice charges - water revenue	1	i		i			k		ļ		
Total Service charges - water revenue		1			!	1				1	
less Revenue Foregone (In excess of 6 kilolitres per	1						i i		\ :		
indigent household per month)	.]	. 1949 (1943)	Sec. 11.85	A MEDICAL TOP	Kalingha.	T.Savivio	1,755.175			Frank in the	
less Cost of Free Basis Services (6 kilolitres per indigen:	-									12.37	
figusehold per month)	1	10 10 40 10 10 10 10 10 10 10 10 10 10 10 10 10			Anti-A	14-14-15	3.25	9713E.¥	- 10 P		15 5.33
Net Service charges - water revenue		12 G 12	Marin Milit	4 : 154 5.	The Company of the	1		ga ya sundayi.	1/**** `		
vice charges - sanitation revenue	1			1	Į.	j i	ŀ		1:	1	i
Total Service charges - sanitation revenue				ļ	1				1		ŀ
tere Povenue Foregone fin excess of free sanifation	4					ļ '	i 1		1		1
service to indigent households)		1		1		1			ميدين يأمريا		
less Cost of Free Basis Services (free sanitation service		SETTE									K Significant
to indigent households)	X] -	Name of	8 a 7 a		bill this	(4)(1)	is it sees to		<u> </u>	3 - 3 - 5 - 5	
Net Service charges - sanitation revenue		_	_	-	_	","	-	_	i -	-	Ì
*	١.	}		ļ			1		1	1	
vice charges - refuse revenue	6	1			i .		·				
Total refuse removal revenue	1			1	1					1	1
Total landfill revenue					Į.				1		
less Revenue Foregone (in excess of one removal a wee	*]				1	1			· \		
to indigent households)	4	Car sina		z La tre santa	John Start der	ngs tyr fyriau	U-15.7.3.1		TREAD TO	(≰safford N	4
less Cost of Free Basis Services (removed once a weel				1 34 11	1 1 1 2				一直的	X	
to indigent households)	1		100	- <u> </u>		<u> </u>	_	<u>-</u>		- 1	-1
Net Service charges - refuse revenue	-	-] '	- -	_	1			1	1	
her Revenue by source	İ	1			1	ŀ	Í	1		N	Ì
Fuel Levy	i		1 -4		5 20,716	63,004	63,004	63,00	35,6	88 35,47	5 35
Other Revenue		12,884	7,1	3,99	20,716	65,004	50,004	,			
	1			ŀ						2466	
	ļ		1		}	1		ļ	1		Į
					1		1	1		2	İ
					1	j		1	1	1 1.	
	-		1	İ	1	1		1			
	- 1	1	i	l l		1			ĺ	1	
			i	1	1	1	1	1		1	
		_				İ			İ	1	İ
Total fails of December	:	1 12,88	7,1	67 3,99	20,71	63,004	63,004	63,0	04 35,1	388 35,4	5 3
	 -										
Total 'Other' Revenue	-		i	1	1	- [ĺ	- 1	ļ	ì
XPENDITURE ITEMS:		i	3 37,	36,0	36 36,79	35,59	35,595	35,5	95 35,	901 38,4	
XPENDITURE ITEMS: mployes related costs	- }	3 31 17		~~ ~~,0	2,53	i .		2 25	32 3.	212 3,4	
XPENDITURE ITEMS: mployee related costs Basic Salaries and Wages		2 24,17	1							202 1,2	86
RPENDITURE ITEMS: mployee related costs Basic Salaries and Wages Pension and UIF Contributions		1,86	7				2 902	2 9		1	
XFENDITURE ITEMS: mployee related costs Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions			7			02 90	-	1	- 1		
XPENDITURE ITEMS: mptoyee related costs Besic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime		1,86	2		90 - 1,90	02 90 	4 1,904	1,5		047 2,1	
XPENDITURE ITEMS: Imployes related costs Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overfime Performance Bonus		1,86 6,74	5		90 - 1,90 1,48	90 04 1,90 96 1,49	4 1,904 6 1,498	1,5 3 1,4	496 2	144 2,2	
XPENDITURE ITEMS: mptoyee related costs Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overfime Performance Bonus Molor Vehicle Allowance		1,86 6,74 96 2,91	7 2 5 9 0		90 - 1,90 1,40	02 90 04 1,90 96 1,49 69 16	4 1,904 6 1,496 9 169	1,5 3 1,4	196 2, 169	144 2,2 193 2	07
XPENDITURE ITEMS: Imployes related costs Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overfime Performance Bonus		1,86 6,74 96 2,91 37	7 2 5 9 0		90 - 1,90 1,45 10 2	02 90 04 1,90 96 1,49 69 16 25 22	4 1,904 6 1,496 9 169 5 229	1,5 3 1,4 5 2	496 2, 169 225	144 2,2 193 2 403 4	07 31
XPENDITURE ITEMS: Imployee related costs Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Celiphone Allowance		1,86 6,74 96 2,91	7 2 5 9 0		90 - 1,90 1,40	02 90 04 1,90 96 1,49 69 16 25 22	4 1,904 6 1,496 9 169 5 229	1,5 3 1,4 5 2	496 2, 169 225	144 2,2 193 2 403 4	07
XPENDITURE ITEMS: mptoyes related costs Basic Salaries and Wages Pension and UIF Contibutions Medical Aid Contributions Overtime Performance Bonus Moler Vehick Allowance Celiphone Allowance Housing Allowances Poyments in lieu of feave		1,86 6,74 96 2,91 37	7 2 5 9 0		90 - 1,90 1,45 10 2	02 90 04 1,90 96 1,49 69 16 25 22	4 1,904 6 1,496 9 169 5 229	1,5 3 1,4 5 2	496 2, 169 225	144 2,2 193 2 403 4	07 31
XPENDITURE ITEMS: mptoyes related costs Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Celiphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards		1,86 6,74 96 2,91 37 12	7 2 5 9 0		90 - 1,90 1,45 10 2	02 90 04 1,90 96 1,49 69 16 25 22	4 1,904 6 1,496 9 169 5 229	1,5 3 1,4 5 2	496 2, 169 225	144 2,2 193 2 403 4	07 31
XPENDITURE ITEMS: imployee related costs Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Molor Yehicle Allowance Cellphone Allowance Housing Allowances Housing Allowances Payments in lieu of leave Long service awards Post-retiremant benefit obligations		1,86 6,74 96 2,91 37 12 1,38	7 2 5 9 9 0 4 4 5	55R 75 /	90 1,90 1,43 10 20 1,90	02 90 	4 1,904 6 1,490 9 168 5 228 5 1,956	4 1,5 3 1,4 9 5 5 1,4	496 2, 169 225 956	144 2,2 193 2 403 4	07 31 90
XPENDITURE ITEMS: imployes related costs Besic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Molor Vehicle Allowance Celiphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-retirement benefit obligations		1,86 6,74 96 2,91 37 12	7 2 5 9 9 0 4 4 5	668 36,0	90 1,90 1,43 10 20 1,90	02 90 	4 1,904 6 1,496 9 165 5 225 5 1,959	4 1,5 3 1,4 5 5 1,4 8 44,	996 2, 169 225 956 778 45	144 2.2 193 4 403 4 831 8 ,933 49,	07 31 90
XPENDITURE ITEMS: mployes related costs Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Celiptone Allowance Celiptone Allowance Housing Allowances Other benefits and allowances Poyments in lieu of leave Long service awards Post-retirement benefit obligations Less; Employees costs capitalised to PPE		1,86 6,74 96 2,91 37 12 1,38	7 2 5 9 9 9 0 4 4 5 5 5 5 5 37		1,90 1,44 1,41 2 1,91	02 90 - 1,99 69 14 96 1,49 69 16 225 22 55 1,95	4 1,904 6 1,496 9 165 5 225 5 1,959	4 1,5 3 1,4 5 5 1,4 8 44,	996 2, 169 225 955 778 45	144 2.2 193 4 403 4 831 8 ,933 49,	07 31 90
XPENDITURE ITEMS: mployes related costs Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Celiptione Allowance Housing Allowances Other benefits and allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-retirement benefit obligations Less; Employees costs capitalised to PPE Total Employee related costs		1,86 6,74 96 2,91 37 12 1,38	7 2 5 9 9 9 0 4 4 5 5 5 5 5 37		1,90 1,44 1,41 2 1,91	02 90 - 1,99 69 14 96 1,49 69 16 225 22 55 1,95	4 1,904 6 1,496 9 165 5 225 5 1,959	4 1,5 3 1,4 5 5 1,4 8 44,	996 2, 169 225 956 778 45	144 2.2 193 4 403 4 831 8 ,933 49,	07 31 90
XPENDITURE ITEMS: mployee related costs Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime Performance Borus Motor Velder Allowance Cellphone Allowance Cellphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long sarvice awards Post-retirement benefit obligations Less: Employees costs capitalised to PPE Total Employee related costs Contributions recognised - capital		1,86 6,74 96 2,91 37 12 1,38	7 2 5 9 9 9 0 4 4 5 5 5 5 5 37		1,90 1,44 1,41 2 1,91	02 90 - 1,99 69 14 96 1,49 69 16 225 22 55 1,95	4 1,904 6 1,496 9 165 5 225 5 1,959	4 1,5 3 1,4 5 5 1,4 8 44,	996 2, 169 225 956 778 45	144 2.2 193 4 403 4 831 8 ,933 49,	07 31 90
XPENDITURE ITEMS: Imployee related costs Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Celiphone Allowance Celiphone Allowances Other benefits and allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-referement benefit obligations Less; Employees costs capitalised to PPE fotal Employee related costs		1,86 6,74 96 2,91 37 12 1,38	7 2 5 9 9 9 0 4 4 5 5 5 5 5 37		1,90 1,44 1,41 2 1,91	02 90 - 1,99 69 14 96 1,49 69 16 225 22 55 1,95	4 1,904 6 1,496 9 165 5 225 5 1,959	4 1,5 3 1,4 5 5 1,4 8 44,	996 2, 169 225 956 778 45	144 2.2 193 4 403 4 831 8 ,933 49,	07 31 90
REPROLTURE ITEMS: uployes related costs Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Moior Vehicle Allowance Celiptone Allowance Celiptone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-refirement benefit obligations Less; Employees costs capitalised to PPE total Employee related costs contributions recognised - capital		1,86 6,74 96 2,91 37 12 1,38	7 2 5 9 9 9 0 4 4 5 5 5 5 5 37		1,90 1,44 1,41 2 1,91	02 90 - 1,99 69 14 96 1,49 69 16 225 22 55 1,95	4 1,904 6 1,496 9 165 5 225 5 1,959	4 1,5 3 1,4 5 5 1,4 8 44,	996 2, 169 225 956 778 45	144 2.2 193 4 403 4 831 8 ,933 49,	07 31 90
KPENDITURE ITEMS: mployee related costs Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overfitme Performance Bonus Motor Vehicle Allowance Celiptone Allowance Celiptone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long sarvice awards Post-retirement benefit obligations Less: Employees costs capitalised to PPE fotal Employee related costs Contributions recognised - capital		1,86 6,74 96 2,91 37 12 1,38	7 2 5 9 9 9 0 4 4 5 5 5 5 5 37		1,90 1,44 1,41 2 1,91	02 90 - 1,99 69 14 96 1,49 69 16 225 22 55 1,95	4 1,904 6 1,496 9 165 5 225 5 1,959	4 1,5 3 1,4 5 5 1,4 8 44,	996 2, 169 225 956 778 45	144 2.2 193 4 403 4 831 8 ,933 49,	07 31 90
REPROLTURE ITEMS: uployes related costs Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Moior Vehicle Allowance Celiptone Allowance Celiptone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-refirement benefit obligations Less; Employees costs capitalised to PPE total Employee related costs contributions recognised - capital		1,86 6,74 96 2,91 37 12 1,38	7 2 5 9 9 9 0 4 4 5 5 5 5 5 37		1,90 1,44 1,41 2 1,91	02 90 - 1,99 69 14 96 1,49 69 16 225 22 55 1,95	4 1,904 6 1,496 9 165 5 225 5 1,959	4 1,5 3 1,4 5 5 1,4 8 44,	996 2, 169 225 956 778 45	144 2.2 193 4 403 4 831 8 ,933 49,	07 31 90

Depreciation & asset impairment Depreciation of Property, Plant & Equipment Lease amontisation		1,547	1,581	1,543	1,700	1,700	1,700	1,700	1,800	1,900	2,000
Capital asset impairment Depreciation resulting from revaluation of PPE Total Depreciation & asset Impairment	10	1,547	1,581	1,543	1,700	1,700	1,700	1,700	1,800	1,900	2,000
Bulk purchases Electricity Bulk Purchases											
Water Bulk Purchases Total bulk purchases	1		-					-	-	-	-
Transfers and grants Cash transfers and grants		27,807	20,093	16,041	29,165	32,624	32,624	32,624	31,503	33,566	35,772
Non-cash transfers and grants	1	27,807	20,093	16,041	29,165	32,624	32,624	32,624	31,503	33,566	35,772
Total transfers and grants Contracted services	'	27,007			.		ļ		İ		-
List services provided by contract Information technology		618		2 405	-	1,688	1,688	1,688	1,981	2,091	2,202
Security and cleaning Internal Audit Consultant Fees	! !	1,150 731 365	4,162	2,485	1,500 600 200	600	500 200	600 200	700 200	740 210	780 220
sub-formations to organs of state: Electricity Water Sanitation Other Total contracted services Other Expenditure By Type	ฮ 1	2,863	4,162 — — 4,162	2,485	2,300	2,488	2,488	2,488	2,881	3,041	3,202
Collection costs Contributions to 'other' provisions Consultent fees											,
Audit fees General expenses Audit fees Medical Aid Contribution: Pensioners SBDM Fuel and oil Electricity Project cost		3 12,192 4,426 3,994 982 1,077 31,315	3,804 4,072 1,296 1,020	3,807 4,239 802 1,006	1,394 3,600 4,365 1,000 990 34,877	3,600 4,365 1,000 990	990	48,203 3,600 4,365 1,000 990 31,418	17,327 4,000 4,900 1,060 1,000 30,375	12,074 4,220 5,160 1,120 1,050 32,500	6,816 4,450 5,440 1,180 1,110 34,700
Total 'Other' Expenditure		1 53,98	57,92	20	2 46,2	26 89,57	89,576	89,57	6 58,662	56,124	53,696
by Expenditure Item Employee related costs Other materials		8									
Contracted Services Other Expenditure Total Repairs and Maintenance Expenditure				96 91 96 91			500 500 500		500 - 500		

Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enable the National Treasury to compile a complete set of government reports.

DC10 Sarah Baartman - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	udgeted Finan 2015/16	2016/17	2017/18		rent Year 2018/19		2019/20 Medium Term Revenue & Expenditure Framework			
	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year + 2021/22	
evenue - Functional				44	440.000	440 700	146,790	146,602	150,039	153,99	
Governance and administration		117,294	112,515	108,178	110,608	146,790	33,454	34,223	34,010	34,01	
Executive and council		8,242	779		613	33,454	113,335	112,379	116,029	119,98	
Finance and administration		105,933	111,736	108,178	109,995	113,335	110,000	112,070	,,,,,,,		
Internal audit		3,119	-	-	-		20 440	_			
Community and public safety		- 1	-	- <u>1</u>	14,193	22,440	22,440	_	_		
Community and social services		-	-	- [-	_		_			
Sport and recreation		-	-	-		_		_	_		
Public safety	ļ	-	- }	-	13,731	21,978	21,978				
Housing		-	-	-	462	462	462	-	[
Health	i	-	- 1	-	-	!	-	-	0 500	2,6	
Economic and environmental services	ļ	10,467	2,861	2,838	7,747	10,117	10,117	2,373	2,509	2,0	
Planning and development		994	877	885	4,507	5,707	5,707	-			
Road transport	1	9,474	1,983	1,953	3,240	4,410	4,410	2,373	2,509	2,	
Environmental protection	ļ	-	-	-	Į - i	-	-	i -	_		
Trading services		50	-	-	-	-	-	-	_		
Energy sources		_	- 1	-	ነ -	-	_	-	-	İ	
Water management		50	- 1	-	-	-	_	-	-	ì	
Waste water management		_	_ !	_	-	ļ -	-	-	-		
Waste management		_ }	-	-	\ _	- '	-	-	-		
Other	4	_	_	_	-	-					
Total Revenue - Functional	2	127,812	115,376	111,015	132,547	179,346	179,346	148,97	152,548	156	
							1	1		ļ	
xpenditure • Functional		60,994	62,810	60,156	67,755	101,645	101,645	71,43	3 76,46	1 79	
Governance and administration	Ì	26,221	21,254	12,497	1 '		57,293		30,69	2 31	
Executive and council			41,556	47,659			44,351	1	0 45,76	9 48	
Finance and administration	ļ	34,773	41,000	47,000	1,512	1		l `-	-		
internal audit	i	-	00 100	22,467	36,790	42,074	42,074	46,95	3 46,72	1 46	
Community and public safety		34,583	32,132	22,401	9,537		9,537	1		9 9	
Community and social services		2,116	1,128	_	9,007	3,507	1 0,000	1 ".	. -	.	
Sport and recreation	Ì	59	148	- 44 77	3 13,971	19,205	19,209	5 24,01	4 23,94	19 20	
Public safety	Į	19,822	22,581	11,778	,		15,25	49		1	
Housing		433	439	438	- 1	l l	13,33	1	~ 1	I	
Health		12,153	7,836	10,25		1	1			1	
Economic and environmental services		29,467	28,064	19,37			1	1		1	
Planning and development		17,556	25,932	17,42		l l				1	
Road transport		11,911	2,132		1	5,130	5,13	` °,º	_	_	
Environmental protection		-	-	1 .			92	3,0	57 2,1	00	
Trading services	}	1,167	510	45	5 92		92	ا م	2,1	_	
Energy sources		-	_	-	· l		ي ا	3,0	57 2,1	nn	
Water management		1,167	510	1	_	l l			2,1	_	
Waste water management	}	-	-	-	1		-	- [⁻	_	
Waste management		-	-	-	·	1	_l		_	- 75	
Other	Ì	4 5,528								175 548 1	
Total Expenditure - Functional		3 131,73	128,460	104,21	17 132,54	179,34	6 179,3	46 148,9			
Surplus/(Deficit) for the year		(3,92	3) (13,084	6,79	99	- -	. .	-	- i	-	

Functional Classification Description	Ref	2015/16	2015/17	2017/18	Current Year 2018/19			Framework Budget Year Budget Year +2		
อยรอกซ์	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year Bi 2019/20	udget Year +1 Bu 2020/21	dgel Year +2 2021/22
nue - Functional	1		1		110,508	145,790	146,790	145,602	150,039	153,995
Municipal governance and administration Executive and council		117,294 8,242	112,515 779	108,178	613	33,454	33,454	34,223	34,010	34,010
Mayor and Council		8,242	779		613	1,113 32,342	1,113 32,342	34,223	34,010	34,010
Municipal Manager, Town Secretary and Chief Executive Finance and administration		105,933	111,736	108,178	109,995	113,335	113,335	112,379	118,029	119,985
Administrative and Corporate Support		540	1,025		2,923	4,607 50	4,607 l 50	1,000	1,000	1,000
Asset Management	i	102,814	109,957	108,178	105,142	105,142	105,142	109,514	113,164	117,120
Finance Fleet Management			-		490	1,346	1,346	440	440	440
Human Resources	i	825 360			40	790	790		1	ļ
Information Technology Legal Services	l	-	-			-	-]		
Markeling, Customer Relations, Publicity and Media Co-	ì	1,395	578	1	1,400	1,400	1,400	1,400	1,400	1,400
Properly Services Supply Chain Management		1,000	_					25	25	25
Internal audit	i	3,119		-	-	\	-	- 1	-	-
Governance Function	İ	3,119	-	-	14,193	22,440	22,440		-	
Community and public safety Community and social services	ì		<u> </u>	L.,=		21,978	21,978			
Public safety	i	1	1	-	13,731 13,731	21,978	21,978			
Fire Fighting and Protection Housing	į			-	452	462	462		-	-
Housing	į	-	-	1	462	462	462	1	1	1
Informal Settlements Health	i	·	-	 		-	-	-	-	-
Chemical Safety						10,117	10,117	2,373	2,509	2,647
Economic and environmental services		10,45			7,747		5,707		-	
Planning and development Economic Development/Planning	İ	99		885			5,707	7	. 1	;
Regional Planning and Development	ŀ	-	B77	,]	1		[1
Town Planning, Building Regulations and Enforcement, and Cit	1	9,47			3,240	4,410	4,410	2,373	2,509	2,64
Road transport Public Transport		-	-		1			1		Ţ
Road and Traffic Regulation	İ	9,47	4 1,980	3 1,953	3,240	3,240	3,24	0 2,373	2,509	2,64
Roads		9,47		1,35	3,240	1,170				
Taxi Ranks Environmental protection	1						-			<u> </u>
Trading services			50 -		<u> </u>	- -			- -	
Water management	ì	1 :			[1	1		
Water Treatment Water Distribution			50 -				Į.		1	1
Water Storage	1	2 127,8	12 115,37	6 111,01	5 132,54	7 179,346	179,34	16 148,975	152,548	156,64
al Revenue - Functional	j'	2 121,0	12 ,12,01	,						1
penditure - Functional Municipal governance and administration	-	60,9	94 62,81	0 60,15	6 67,75					79,70
Executive and council	i	26,2	21 21,25						30,692 20,192	
Mayor and Council		26,2	21 21,25	12,49	7 22,06					10,00
Municipal Manager, Town Secretary and Chief Executive Finance and administration	1	34,7	73 41,55	6 47,65	9 41.01	2 44,35	44,3	51 43,730		
Administrative and Corporate Support		10,2	55 ê,OS	12	11,81					
Asset Menegement	i	16,6	91 28,2	15 47,69	5,24 59 11,26		- 1			
Finance		19.0	- 20,2		~ · · · ·			-]
Fleet Management Human Resources	ļ	2,3			5,3					
Information Technology	i	3,3	344 2,6	76	2,4 1,9				3,432	•
Legal Services		Ì	- 1	-	1,6			_ 1,313		
Marketing, Customer Relations, Publicity and Media Co- Property Services	- 1	2.	181 5	91	1,1	20 1,88	0 1,8	380 1,994	2,080	2,1
Risk Management		ì	1	-	1,0	00 1,52	0 15	520 1,98	2,091	2,2
Security Services	-	1	-	-		15 B2		83		3 5
Supply Chain Management Valuation Service			-					<u>-</u>		
Internal audit	- [1	-	-	-	- -	-	- i	1	.1
Governance Function Community and public safety	H	34,	583 32,	l						
Community and social services		2,		128	- 9,5	537 9,5	37 9,1 	537 9,44	7 8,45	9 8,
Aged Care			-	-	9,6	537 9,5	37 9,	537 9,44	17 8,45	9 8,
Disaster Management Libraries and Archives	- 1	2	,116 1.	128	-			1		
Literacy Programmes	į	ļ	59	148	-	- 				
Sport and recreation Sports Grounds and Stediums	į	1.	59	148	L					
Public safety	1		,822 22,			971 19,2 971 19,2		205 24,0 205 24,0		
Fire Fighting and Protection	ļ	19		581 11, 439			- 1	- 4	90 5:	23
Housing Housing	Ì					300	-	- 4	90 5	23
Informal Settlements			_ 1,153 7	836 10,	251 12,	982 13,3	132 13	13,0	02 13,7	89 14
Health Ambulance	į	12	- (-						1
Ambulance Health Services		12	2,153 7	836 10	251 12	,982 13,3	132 13	3,332 13,0	02 13,7	89 14
Chemical Safety			9,467 28	.064 19	376 22	936 29,	561 29	9,661 21,5		
Economic and environmental services Planning and development								1,531 18,4		62 19
Billboards			-	-	1			3,3	180 3,1	69 3
Corporate Wide Stralegic Planning (IDPs, LEDs)			-	-		1		"	-	
Central City Improvement District Development Facilitation			-	-	1				115 10,5	79 1
Economic Development/Planning		1		,932 17	.424 5	3,963 10,	506 10 -	0,506 10,4 -		
Regional Planning and Development Town Planning, Building Regulations and Enforcement, and	Cito	1	4,785	-						185
Project Management Unit Project Management Unit	,		-	-	4	1,211 5.	931	5,931 1.	254 1.3	330
Provincial Planning			<u>- </u>	-	1 .	4,157 6	449	5,449 1,		000
Support to Local Municipalities		-	1,911							529
Road transport Public Transport			-	-	1		1		1	ļ
Road and Traffic Regulation	,		-	2,132	1,953	3,960 5	,130	5,130 3,	093 2,	529
Roads			11,911	-,106				<u></u> l		
Texi Renks Environmental protection		1					- -	-	-	- i
Soil Conservation				510	455	920	920	920 3	,057 2	100
Trading services			1,167	510	455	920 1	920			100
Water management Water Treatment			-	-	-	1	ļ			100
Water Distribution		1	1,167	510	455	920	920	920 3	,057 2	,100
Water Storage							<u>-</u>		- †	-
Waste vater management			-	- 1			1			
Street Cleaning Other			5,528	4,945	1,763	4,147	5,047	5,047	028 6	,175
1 Other						1		1	1	i
Markets Tourism			5,528	4,945	1,763	4,147	5,047	5,047	6,028	,175

148,975 Total Vote 15 · [NAME OF VOTE 15] Vote 14 -[NAME OF VOTE 14] (6,028) (6,028) 4,570 6,028 1,458 Vote 13 · Tourism Vote 12 -Eletricity (3,042) (3,042) 3,042 2,235 807 Vote 11 - Water (720) 2,373 3,093 (32) 2,373 2,373 Vote 10 -Roads Vote 7 - Public Vote 8 - Sport Vote 9 - Waste Safety and Recreation Management DC10 Sarah Baartman - Supporting Table SA2 Consolidated Matrix Financial Performance Budget (revenue source/expenditure type & dept.)

Vote 7 - Public Vote 7 - Vote 7 - Public Vote 7 - Vote 7 - Public Vote 7 - Vote 7 - Public Vote 7 - Vote 7 - Public Vote 7 - Vote 7 - Public Vote 7 - Vote 7 - Public Vote 7 - Vote 7 - Public Vote 7 - Vote 7 - Public Vote 7 - Vote 7 - Public Vote 7 - Vote 7 - Public Vote 7 - Vote 7 (24,014) (24,014) 11,000 1,379 24,014 (490) (490) 충 **4**90 Vote 6 -Housing Community Services (13,002) (13,002) 11,130 13,002 1425 (22,862) 6,000 (22,862) 22,862 Vote 3 -Planning and Infrastructure 10,709 Development 2,881 1,000 24,071 67,311 67,344 1,515 45,068 112,379 15,315 Executive and Finance and 1,400 1,800 Corporate Services 14,349 31,376 2,847 2,847 34,223 8,831 34,223 Council otal Revenue (excluding capital transfers and contribution Ref Surplus(Peficit)
rransters and substdies - capital (monetary allocations)
National / Provincial and District) rensfers and subsidies - capital (monetary allocations) National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, ublic Corporations, Higher Educational Institutions) ransfers and subsidies - capital (in-kind - all) Surplus/(Deficit) after capital transfers & contributions Interest eamed - external investments Interest eamed - outstanding debtors Service charges - sanitation revenue Service charges - electricity revenue Service charges - refuse revenue Rental of facilities and equipment Depreciation & asset impairment Service charges - water revenue Description Remuneration of councillors Fines, penalties and forfeits Gains on disposal of PPE Loss on disposal of PPE Transfers and subsidies Employee related costs Transfers and subsidies Licences and permits Contracted services Dividends received xpenditure By Type Other expenditure evenue By Source C Debt impairment Finance charges Agency services otal Expenditure **Bulk purchases** Other materials Other revenue Property rates

2,881 31,503 58,662

15,933 8,196

1,800 $I = \bar{I}$

1,400 15,000 15,000

148,975

Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

 Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of Sarah Baartman District Municipality. DC10 Sarah Baartman - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2015/16	2016/17	2017/18	Cur	rent Year 2018/19	•	2019/20 Medium	Term Revenue Framework	& Expenditure
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year + 2021/22
evenue by Vote	11							04.000	34,010	34,010
Vote 1 - Executive and Council		8,242	779	- [613	33,454	33,454	34,223		119,98
Vote 2 - Finance and Corporate Services		109,052	111,736	108,178	109,995	113,335	113,335	112,379	116,029	115,50
Vote 3 - Planning and Infrastructure Development		994	877	885	4,507	5,707	5,707	0	_	_
Vote 4 - Health		-	-	-	- 1	-	-	_	_ '	_
Vote 5 - Community Services		i - i	-	-	-	-	_	_	_	_
Vote 6 - Housing	- 1	-	- [-	462	462	462	-	_	-
Vote 7 - Public Safety		l - i	- }	- 1	13,731	21,978	21,978	-	_	-
Vote 8 - Sport and Recreation	1	-	-	-	-	- [-		_	•
Vote 9 - Waste Management		-	- }	-	-	-	_		_	
Vote 10 - Roads		9,474	1,983	1,953	3,240	4,410	4,410	2,373	2,509	2,64
Vote 11 - Water	ļ	50	- 1	-	- :	-	-	-	_	1
Vote 12 - Eletricity	İ	_	- \	-	-	-	-	\ -	_	
Vote 13 - Tourism			-	-	,	-	-	-	_	
Vote 14 - [NAME OF VOTE 14]		_	-	_	-	-	-	-	-	}
Vote 15 - [NAME OF VOTE 15]	- 1	- 1	-	_	-	- 1			<u> </u>	
Total Revenue by Vote	2	127,812	115,376	111,015	132,547	179,346	179,346	148,975	152,548	156,6
Expenditure by Vote to be appropriated	1		'					1		
Vote 1 - Executive and Council		26,221	21,254	12,497	33,196	57,293	57,293	•	I .	· ·
Vote 2 - Finance and Corporate Services		34,773	41,556	47,659	38,934	44,351	44,351			
Vote 3 - Planning and Infrastructure Development	- 1	17,556	25,932	17,424	14,598	24,531	24,531			
Vote 4 - Health		12,153	7,836	10,251	12,982	13,332	13,332	13,002	13,789	14,
Vote 5 - Community Services		2,116	1,128	-	9,537	9,537	9,537	' -	i -	
Vote 6 - Housing		433	439	438	300	_	-	490	1	í
Vote 7 - Public Safety	Ì	19,822	22,581	11,778	23,507	19,206	19,206	33,46	1 32,409	30
Vote 8 - Sport and Recreation		59	148	-	-	-	_	-	-	
Vote 9 - Waste Management		1 -	_	-	1 -	-	-	-	-	1
Vote 10 - Roads	1	11,911	2,132	1,953	3,260	5,130	5,130	3,09	3 2,52	
Vote 11 - Water		1,167			1	920	92	3,05	7 2,10	0 2
Vote 12 - Eletricity		-	_	-	\ -	_	-	-	-	
Vote 13 - Tourism		5,528	4,945	1,763	3 4,147	5,047	5,04	7 6,02	8 6,17	5 6
Vote 14 - [NAME OF VOTE 14]		-	_	_] -	-	-	j -	· -	·
Vote 15 - [NAME OF VOTE 15]		_	_	_	_	_	-	-	·	·
Total Expenditure by Vote		131,739	128,460	104,21	7 132,547	179,346	179,34	6 148,97	5 152,54	8 156
Surplus/(Deficit) for the year		(3,928				 	T	-	.	.

C10 Sarah Baartman - Table A3 Consolida Vote Description	Ref	2015/16	2016/17	2017/18		rent Year 2018/19		2019/20 Medium	Term Revenue & Framework	Expenditure
thousand	 	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Fuil Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
venue by Vote	1 ;				7			24 200	34,010	34,010
Vote 1 - Executive and Council		8,242	779	-	613	33,454	33,454 613	34,223 34,223	34,010	34,010
1,1 - Council's expenses	l i	6,890	779	- 1	613	613 50	50	04,22.0	0,,0	- •
1,2 - Office of the speaker		~	-	l.	-	32,042	32,042			
1,3 - Office of the municipal manager	1 1	- 1	-	1	-	300	300	1		
1,4 - Capacity building		461 [-		-	300	-		1	
1,5 - Performance management	i i	- 1	-	1	-	450	450	ļ	ļ	
1,6 - Mayoral committee		-	-	j.	-	-	_			
1,7 - Management - Finance and Corporate Services	ίl	-	-	1	_	_	_			
1,8 - Management - Economic Development	1 !	-	-	i		_	-			
1,9 - Management - Planning and Infr Development	1	-	-		_	_	_	İ	1	
1.10 - Other	! !	891	İ	1			113,335	112,379	116,029	119,98
Vote 2 - Finance and Corporate Services		109,052	111,736	108,178	109,995	113,335	684	112,075	115,020	**-
2,1 - Financial Accounting Division		14	- }		-	684	106,142	108,464	112,114	116,07
2,2 - Revenue Collection		105,413	99,396	108,178	105,142	106,142	100,142	1	1	5
2,3 - Payroll Administration		46	42		50	50	790	1		
2,4 - Information Technology	1	360	-		40	790	190	1	1	1
2,5 - Pensioners Expenditure - Roadworks	! !	-	4,574		_	-			Į.	
2,6 - Security and Cleaning	İ	- 1	-		-	- 700	720	1,000	1,000	1,00
2,7 - Finance Management and Support	1	520	1,025		720	720	/20	1,000	1,000	.,
2,8 - Public Relations		- 1	-		***	1 200	- 1,296	440	440	4
2,9 - People Management	į	325	167		440	1,296	3,65			2,4
2.10 - Olher	İ	2,376	6,532		3,603	3,653	1			-1.
Vote 3 - Planning and Infrastructure Developme	nt	994	877	885	4,507	5,707	5,70	7 0	-	
			_		-	-	-	1	1	1
3,1 - GIS Specialist 3,2 - HOD - Planning Unit	1	-			1 -	-	· -	i		1
			877	ŀ	1,000	1,007	1,00		1	1
3,3 - Project Management 3,4 - Local Economic Development	ļ	994	_		3,507	4,607	4,60	· I	o -	ŀ
3,5 - Planning Unit	1		_	885	-	93	9	3	ļ	
3,5 - Framing Ont		i _	_		-	-	-	· [
3,7 - Planning and Infra - Admin Support	1	_ :	-		-	-	-	· [1
Vote 4 - Health 4,1 - Primary Health Care		-	-	-	-	-		. -	-	
4,2 - Environmental Health	- 1	_] -	_	1	i	· I		!	
4,3 - Environmental Health Management	į	-	_		Ļ		1	i		
4,4 - Clinics	į	_	1 -	1	1	1	-	_ .	. i -	
Vote 5 - Community Services 5,1 - Cemetries - Other 5,2 - Libraries		- 	· -	-		_			_	
Vote 6 - Housing		-	-	-	46	1	- !	~~	-	
6,1 - Housing Coordinator	ļ	İ	i	-	46:	2 46	2 4	62		1
6,2 - Housing Rietbron	i	!	1	1	1	1	1			ļ
	- !	1 _	_	_	13,73	1 21,97	8 21,9	78	- -	•
Vote 7 - Public Safety	i	_			1 '		j		1	
7,1 - Disaster Management		İ	\	1 -	13,73	1 21,97	8 21,9	76		
7,2 - Fire Services		1	1		1 .	.	.	_ 1	_ -	-
Vote 8 - Sport and Recreation	l	-	-	1 -	1 -	·				
8,1 - Sport grounds	-	İ	1	!	1			_ 1	_	_
Vote 9 - Waste Management 9.1 - Sanilation and Refuse - Rietbron 9.2 - Solid Waste		-								
9,3 - Waste Water	i	ļ -		1		40 4,4	10 4	410 2,	373 2,5	09
Vote 10 - Roads	ļ	9,47							373 2,5	
10,1 - Roads and Transport 10,2 - Roads - Rielbron roads streets and public 10,3 - Roads - Rielbron	places	9,47	4 1,98	1,9	3,2					
Vote 11 - Water			io	-	- 1	-	-	-	-	
11,1 - Water Services Authority 11,2 - Water - Rietbron	ļ	5	0 -	-	_		_	_	_	_
Vote 12 - Eletricity 12,1 - Electricity - Other 12,2 - Electricity - Rielbron 12,3 - Streellights - Rielbron			-							
Vote 13 - Tourism		ļ .	-	- [-	-	-	-	-	_
13,1 - Tourism, Promotion and Development									- 1	-
Vote 14 - [NAME OF VOTE 14]	į	}	_	_	-	-	-	-	-	-
14.1 - [Name of sub-vote]		İ								j
Vote 15 - [NAME OF VOTE 15]			-	-	-	-	-	-	-	-
15.1 - [Name of sub-vote]		L						77	9 075 452	548 1
Total Revenue by Vote		2 127,8	12 115,	376 111,	015 132,	547 i 179	346 17	9,346 14	8,975 152	1010 J

DC10 Sarah Baartman - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)A 2019/20 Medium Term Revenue & Expenditure Current Year 2018/19 2017/18 Ref 2015/16 2016/17 Framework Vote Rescription Budget Year Full Year Budget Year **Budget Year** Adjusted Audited Audited Original Audited 2019/20 +1 2020/21 +2 2021/22 Budget Budget Forecast R thousand Outcome Outcome Expenditure by Vote 33,388 36 646 37.714 57,293 57,293 21,254 12,497 33 196 26,221 Vote 1 - Executive and Council 3,698 3,932 3,339 3,339 3,444 3,339 2,055 4,440 2458 1,1 - Council's expenses 2,972 2.679 2,821 2,125 2.175 2.175 1.792 1,591 1.681 1.2 - Office of the speaker 8,593 7.975 6,979 1,838 6,449 29.696 29,696 1,284 1,3 - Office of the municipal manager 2.627 120 70 120 2,457 2,457 908 655 2.157 1,745 1.4 - Capacity building 1,037 1,107 845 845 971 845 716 744 921 1.5 - Performance management 15,210 14,353 13,481 8,652 9 102 9 102 5,035 6.979 5.969 1.6 - Mayoral committee 2,075 2.201 1,870 1,997 1.870 1.870 1,268 1,342 1,7 - Management - Finance and Corporate Services 2.368 2.068 2,147 2.227 2,068 3,135 1.948 2.018 1,8 - Management - Economic Development 1,809 1.702 1,864 1,864 1.615 1,864 1,9 - Management - Planning and Infr Development 1.543 824 20 3,875 3,875 3.875 994 5,482 1.10 - Other 46.055 44,351 41.808 43 74A 44,351 41,556 47,659 38 934 34,773 Vote 2 - Finance and Corporate Services 6,809 6,444 10,844 6,093 10,844 7.083 8,159 7,725 33,233 2.1 - Financial Accounting Division 743 697 827 827 654 827 1,218 1.574 2.2 - Revenue Collection 1,050 1.119 984 901 901 901 769 2,3 - Payroli Administration 750 3,262 3,452 3,660 3,195 3.195 3,811 2 445 3,344 2,4 - Information Technology 4,500 4,500 4,500 4.203 2.5 - Pensioners Expenditure - Roadworks 2,202 1,981 2,091 1,520 1,520 1.520 1.594 1 509 2,6 - Security and Cleaning 2,338 2.475 1,676 2,202 1.676 1.676 594 2,7 - Finance Management and Support 1.437 1,479 1,378 1,312 1.400 1,378 1.378 1,722 2,173 2.8 - Public Relations 3,231 3,422 2,860 3,716 3,716 3 045 1,891 1.505 2,9 - People Management 23,043 24,145 22,273 15,743 15,793 16 793 14,426 14 292 18,059 2.10 - Other 15.623 24,531 14,648 14,633 24,531 14,598 17,556 25,932 17,424 Vote 3 - Planning and Infrastructure Development 821 180 746 783 180 151 582 3,1 - GIS Specialist 27 3.2 - HOD - Planning Unit 1,254 1,330 1.410 6,931 5.931 4,211 7,112 1,279 3,3 - Project Management 10,091 15,857 9,268 9.352 15,857 14,315 16 635 7,737 3,4 - Local Economic Development 3,300 3,169 2,469 2,562 2,562 3.380 17,424 1.594 1,785 3.5 - Planning Unit 3,6 - Trade and Investment 3,7 - Planning and Infra - Admin Support 14,619 13,002 13,789 13,332 7,836 10,251 12,982 13,332 12,153 Vote 4 - Health 4,1 - Primary Health Care 13,536 12.769 12,406 12,042 10.251 12.056 12,406 11,467 7,836 4.2 - Environmental Health 1,083 1,020 927 927 927 960 4.3 - Environmental Health Management 4,4 - Clinics 9,537 9,537 9.537 1,128 2,116 Vote 5 - Community Services 5.1 - Cemetries - Other 9,537 9,537 9.537 1,128 2,116 5,2 - Libraries 523 558 438 300 433 Vote 6 - Housing 558 490 523 439 438 300 433 6,1 - Housing Coordinator 6,2 - Housing Rietbron 33,461 32,409 30,971 19,206 11,778 23,507 19.206 22.581 Vote 7 - Public Safety 19.822 9,447 8.459 8.950 9,537 9,537 8,761 7,1 - Disaster Management 22.021 9,669 24,014 23,949 13,971 9,669 11.778 11,061 13,716 7.2 - Fire Services 148 Vote 8 - Sport and Recreation 59 148 59 8,1 - Sport grounds Vote 9 - Waste Management 9,1 - Sanitation and Refuse - Rielbron 9,2 - Solid Waste 9.3 - Waste Water 2,667 3,093 2,529 5.130 2,132 1,953 3,260 5,130 11,911 Vote 10 - Roads 3,093 2.529 2,667 5,130 2,132 1,953 3.260 5.130 10,1 - Roads and Transport 11,911 10.2 - Roads - Rielbron roads streets and public places 10,3 - Roads - Rielbron 2,100 3,057 2.157 920 920 1,167 510 455 1,623 Vote 11 - Water 2.157 920 3,057 2.100 920 1,167 510 455 1,623 11.1 - Water Services Authority 11.2 - Waler - Rielbron Vote 12 - Eletricity 12.1 - Electricity - Other 12.2 - Electricity - Rielbron 12,3 - Streetlights - Rietbron 5,047 6,028 6.175 6.278 5.047 1,763 4 147 5,528 Vote 13 - Tourism 6,028 6,175 6,278 5,047 5,047 4,147 13,1 - Tourism, Promotion and Development 5,528 4,945 1,763 Vote 14 - [NAME OF VOTE 14] 14.1 - [Name of sub-vote]

Vote 15 - [NAME OF VOTE 15] 15.1 - [Name of sub-vote]

Total Expenditure by Vote

Surplus/(Deficit) for the year

132,547

104 217

6,799

128,460

(13,084)

131,739

(3,928)

2

179,346

152,548

148.975

179,346

156,642

Description E	Ref	2015/16	2016/17	2017/18		Current Yea	r 2018/19			Term Revenue Framework	
thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	2021/22
evenue By Source	T					_ \	_ \	_		·_	_
Property rates	2	-	- \	1 - 1	- 1	- :	_ \	_ `	-	_	_
Service charges - electricity revenue	2	-	-	-	-	- [_ []	_	_	_	_
Service charges - water revenue	2	-	-	-	-	- 1	_		_	i _	_
Service charges - sanitation revenue	2	- i	- [- 1	-	-	_	_	i _	! _	_
Service charges - refuse revenue	2	- ;	-	- 1	-	- j			4 400	1,400	1,400
Rental of facilities and equipment	il	1,395	1,661	1,364	1,400	1,400	1,400	1,400	1,400	15,000	15,000
Interest earned - external investments	i	18,055	18,866	16,299	17,800	17,800	17,800	17,800	15,000	15,000	15,000
Interest earned - outstanding debtors			ļ	ı	- [i				1	
Dividends received		İ		1	-]		1
Fines, penalties and forfeits			1	J	-				·	1	
Licences and permits	i		ļ	1	-				Į.	1	_
		46	50 أ	48	50	50	50	50	1	1	5
Agency services	Ì	95,432	87,632	89,310	92,582	97,092	97,092	97,092	1	ì	104,71
Transfers and subsidies	2	12,884	7,167	3,995	20,715	63,004	63,004	63,004	35,688	35,475	35,47
Other revenue	-	12,001	,,,,,	, i			. :				<u> </u>
Gains on disposal of PPE	ļ	127,812	115,376	111,015	132,547	179,346	179,346	179,346	148,975	152,548	156,64
Total Revenue (excluding capital transfers and contributions)	L.	121,012	110,010			-			-	-	
Expenditure By Type	İ		<u> </u>						45,933	3 49,148	52,58
Employee related costs	2	38,545	37,668	36,036	44,976	44,778	44,778	44,778 8,180		1	1
Remuneration of councillors		6,636	6,652	7,288	8,180	8,180	8,180	0,100	0,130	,	
Debt impairment	3	124	(868)	2,031	4 700	1,700	1,700	1,70	1,80	1,90	2,00
Depreciation & asset impairment	2	1,547	1,581	1,543	1,700	1,700	1,100	,,,,,	",""	Ì	
Finance charges	_		1	_	_	_	_	_	- 1	_	
Bulk purchases	2	_	- 1	_	_	ì	+		-	1	1
Other materials	8	2,863	4,162	2,485	2,300	2,488	2,488	2,48			
Contracted services	1	27,807	20,093	16,041	29,165		32,624	32,62		l .	
Transfers and subsidies	4, 9		57,920	38,692	46,226		89,576	89,57	6 58,66	2 56,12	4 53,6
Other expenditure Loss on disposal of PPE	1.0	230	1,251	101				<u> </u>			450.0
Total Expenditure		131,739		104,217	132,547	179,346	179,345	179,34	148,97	5 152,54	8 156,6
AND A STATE OF THE	-	(3,928		6,799	_	_	· o		0 -	- -	.
Surplus/(Deficit) Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		(3,520	(13,004)	0,133							
allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Prival	te			<u> </u>							
Enterprises, Public Corporatons, Higher Educationa Institutions)	1 6	-	-	-	-	-	_		-	- }	-
Transfers and subsidies - capital (in-kind - all) Surplus/(Deficit) after capital transfers &	İ	(3,92)	3) (13,084	6,799	-	-		0	0	-	-
contributions											
Taxation Surplus/(Deficit) after taxation		(3,92	8) (13,084	6,79	-	-		0	0	-	-
Attributable to minorities Surplus/(Deficit) attributable to municipality		(3,92	8) (13,084	6,79			-	0	0	-	-
Share of surplus/ (deficit) of associate	1	7									_
Surplus/(Deficit) for the year	-	(3,92	8) (13,084	6,79	9 -	· ·	· i	0	0	<u>- </u>	

Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

- Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
- 2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. There is no capital funds budgeted in the two outer years.

Vote Description	Ref	2015/16	2016/17	2017/18		Current Yea	аг 2018/19		2019/20 Mediu	n Term Revenue Framework	a Expenditure
thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
epital expenditure - Vote											
ulti-year expenditure to be appropriated	2		1	_	_	_	_	_ !	_	-	-
Vote 1 - Executive and Council		-	_	_ !	_	_	_	_	-	_	-
Vote 2 - Finance and Corporate Services		-	_	_	_	_ {	_ !		_	_	-
Vote 3 - Planning and Infrastructure Development		-	_		_			_			_
Vote 4 - Health		-	_	-	_	_ !	_ '	_	! -	_	-
Vote 5 - Community Services		-	_		_	_	_	_	_	_	i -
Vote 6 - Housing	1	-		_	_	_ '	_	_	- 1	_	-
Vote 7 - Public Safety		-	_ [_	_	_	_	-		-	-
Vote 8 - Sport and Recreation		\ <u> </u>	_ \	_	_	_ '	_ `	-	-	-	-
Vote 9 - Waste Management		_	_	_			_	-	_	_	-
Vote 10 - Roads	}] []	_		-	_	_	i -	-	-	-
Vote 11 - Water		_	_	_	_ '	_	-	! -	-	-	-
Vote 12 - Eletricity	Ì		- 1	_	_	_	-	i -	-	-	1 -
Vote 13 - Tourism			_	-	_	_	_	- 1	-	1 -	-
Vote 14 - [NAME OF VOTE 14]	ŀ		_ \	_	l -	_	_	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-						_	-	_	_	-
Capital multi-year expenditure sub-total	7		- i	_		ļ		ļ		1	
Single-year expenditure to be appropriated	2	1			1	1] _		,	_	
Vote 1 - Executive and Council		293	1,934	250		77	1	1		1	
Vote 2 - Finance and Corporate Services	1	257	4,166	1,810		7,689		1		1	
Vote 3 - Planning and Infrastructure Development		128	22	5		19	L	l .	3	l .	
Vote 4 - Health		726	-	-	-	-	_	· -	1	1	
Vote 5 - Community Services	ļ	-	-	-	-	-	-	_	1 -		
Vote 6 - Housing		-	- 1	-	_	-					
Vote 7 - Public Safety		-	-	-	_	1,600		1,600	*	1	l l
Vote 8 - Sport and Recreation		-	- '	-	-	-	-		Į.	1	
Vote 9 - Waste Management	l	-	-	-	1	-	-	1 ~			ĺ
Vote 10 - Roads		-	-	-		_	-	-	1		
Vote 11 - Water	- 1	-	-	-	1	-	-	1 _			_
Vote 12 - Eletricity		-	-	-		.] -		1		1	_
Vote 13 - Tourism		1 -	-	-	1 "	1	1		- 1		_
Vote 14 - [NAME OF VOTE 14]		-	-	-	1	j -	i	Į.			_
Vote 15 - [NAME OF VOTE 15]	l i	-									90
Capital single-year expenditure sub-total		1,403		2,06							90
Total Capital Expenditure - Vote		1,403	6,122	2,06	55 1,74	7 9,42	4 9,42	4 9,42	107	-	-
Capital Expenditure - Functional		1 400	6,122	2,06	55 1,68	9 7,76	6 7,76	6 7,76	66 1,1	36 9	90
Governance and administration	-	1,403	0,122	1	- 7				77 \	ļ	ļ
Executive and council	i i	1,403	6,122	2,00	1			4	89 1,1	36 9	190
Finance and administration	- 1	1,40	0,125		~~	1	· .		ì		ļ
Internal audit	- 1	_	_	l .	_ _	1,60	1,60	00 1,6	00	60	- 1
Community and public safety	-		i	\	ì			1			
Community and social services Sport and recreation	ĺ				- [1		1
Public safety	- 1		1		1	1,60	00 1,6	00 1,6	000	30	l
Housing	- 1		1		- 1	ļ	ĺ	Į.	1	Į.	
Health	- 1	Ì		İ		Ì	1	Ì	-	30	
Economic and environmental services		-	. \ -		- \	19		l l		182	-
Planning and development	- 1	İ		ĺ	-	19	19	19	19	182	i
Road transport				1	ì		!	1	i		
Environmental protection			- [1	Ļ		İ				
Trading services	ļ	-	- -		-	-	-	-]	-	-	-
Energy sources	1	ĺ	!							ļ	
Water management							1	1		-	
Waste water management		I	1		1		l l	1			
Waste management	-	1	1		1		1		_		
Other	1					_	39	39	39	40	
Total Capital Expenditure - Functional		3 1,4	03 6,12	2 2,	065 1,7	47 9,4	124 9,	424 9,	424 1	,418	990
Funded by:											
National Government					1	ļ		ļ		į	
Provincial Government		1						İ	1]	
District Municipality	ļ		1		1		1	1	1		
Other transfers and grants	Ì	1	Ì								
Transfers recognised - capital		4			_	-	-	-	-		-
		١.			l l						
Borrowing Internally generated funds		6	1	1	į.			424 9	1,424	1,418	990
			103 6,13	ח מסו	,065 1,	747 9,	424 9	.424 3	1,747	ן טוד,ו	000

	OC10 Sarah Baartman - Table A5 Consolidat Vote Description	Ref	2015/16	2016/17	2017/18		Current Ye				2019/20 Mediur	Term Revenue Framework	& Expenditure
According to the Common	R thousand	1	4						•				
Note 1		ٔ ۱	1										
14 - County Recogness 1 - Change of the special recogness 14 - County by Bridge 15 - References recognish of the county of the c		2	_	_	_	_	-		_	-	_	! -	-
12 Otto of the speaker 13 Religion amongs of the Secretary of the Secr			- i	_	- 1				1		-	-	-
14. Other for immunity manager 15. Legacy commiss 1					ŀ				ŀ		-	-	-
1.6. Pictor common and Common Sections 1.6. Hoper common and Common Sections 1.6. Hoper common and Common Sections 1.6. Hoper common and Common Sections 1.6. Hoper common and Common Sections 1.6. Hoper common and Common Sections 1.6. Hoper common and Common Sections 1.6. Hoper common and Common Sections 1.6. Hoper common and Common Sections 1.6. Hoper common and Common Sections 1.6. Hoper common sections 1.6. Hoper common		ì	i		i	į			1		_		
15 - Management - Pharmag and Control and Park (15) 15 - Management - Pharmag and Control and Park (15) 15 - Management - Pharmag and Control and Park (15) 15 - Management - Pharmag and Control and Park (15) 15 - Management - Pharmag and Control and Park (15) 15 - Management - Pharmag and Control and Park (15) 15 - Management - Pharmag and Control and Park (15) 15 - Management - Pharmag and Control and Park (15) 15 - Management - Pharmag and Individuals (15) 15 - Management - Pharmag and Individuals (15) 15 - Management - Pharmag and Individuals (15) 15 - Management - Pharmag and Individuals (15) 15 - Management - Pharmag and Individuals (15) 15 - Management - Pharmag and Individuals (15) 15 - Management - Pharmag and Individuals (15) 15 - Management - Pharmag and Individuals (15) 16 - Management - Pharmag and Individuals (15) 17 - Management - Pharmag and Individuals (15) 18 - Management - Pharmag and Individuals (15) 18 - Management - Pharmag and Individuals (15) 19 - Management - Pharmag and In		į							l		_	i -	_
13 - Management - Pleaning and followed Sections		İ							1		-	_	-
13 New process of Compositio Reciprositio 3 New process of Compositio Reciprositio 3 New Process of Compositio Reciprositio 3 Process of Compositio Reciprositio 3 Process of Compositio Reciprositio 3 Reciprositio Reciprositio 3 Reciprositio Reciprositio 3 Reciprositio Reciprositio 3 Reciprositio Reciprositio 3 Reciprositio Reciprositio 3 Reciprositio Reciprositio 3 Reciprositio Reciprositio 3 Reciprositio Reciprositio 3 Reciprositio Reciprositio 3 Reciprositio Reciprositio 3 Reciprositio Reciprositio 3 Reciprositio Recip				1				,			-	-	1
13 - National Principles of the Conference of th			i i						1		-	- 1	1
Victo 3 - Florence and Composite Services 2.3 - Frence Control (Marie Control 2) 2.5 - Frence Control 2) 2.5 - Fre	1.9 - Management - Planning and Infr Development			1		}		ļ			_	_	İ
Value Full American and Composite Services 2.3. Prepared American Executives - Noveletic Services 2.3. Prepared American and Services 2.3. Prepared American Executives - Noveletic Services 2.3. Prepared American Executives - Noveletic Services 2.3. Prepared Executives - Noveletic Services 2.3. Prepare					1				_ 1	_ !	_	_	i -
2.2 - Review October 1			- i	-	-	-	_	ļ	_		_	_	-
2.3 - Pegad Marina Francisco Consolidador - Technology				ļ				İ	i		-	i -	1
2.4 - Hornotian Technology 2.5 - Penglisher Expendition 2.5 - Sharp of Cheming 2.5 - Sharp of Cheming 2.5 - Sharp of Cheming 2.6 - Penglish Uniquened 2.9 - Penglish Uniquened 2.9 - Penglish Uniquened 2.1 - Cheming and Information Development 3.1 - Cheming and Information Development 3.2 - Cheming Uniquened 3.3 - Penglish Uniquened 3.4 - Cheming Uniquened 3.5 - Penglish Uniquened 3.7 - Penglish Uniquened 3.7 - Penglish Uniquened 3.7 - Penglish Uniquened 4.4 - Cheming Uniquened 4.4 - Cheming Uniquened 4.4 - Cheming Uniquened 4.4 - Cheming Uniquened 4.5 - Sharp Uniquened 4.6 - Cheming Uniquened 4.6 - Cheming Uniquened 4.7 - Trip Sharp Uniquened 4.6 - Cheming Uniquened 4.7 - Trip Sharp Uniquened 4.8 - Cheming Uniquened 4.9 - Cheming Uniquened 4.9 - Cheming Uniquened 4.9 - Cheming Uniquened 4.0 - Cheming Uniquened 4.1 - Cheming Uniquened 4.1 - Cheming Uniquened 4.2 - Cheming Uniquened 4.3 - Cheming Uniquened 4.4 - Cheming Uniquened 4.5 - Cheming Uniquened 4.6 - Cheming Uniquened 4.6 - Cheming Uniquened 4.7 - Management - Cheming Uniquened 4.8 - Cheming Uniquened 4.9 - Cheming Uniquened 4.9 - Cheming Uniquened 4.1 - Cheming Uniquened 4.2 - Cheming Uniquened 4.3 - Cheming Uniquened 4.4 - Cheming Uniquened 4.5 - Penglish Uniquened 4.6 - Cheming Uniquened 4.7 - Management - Cheming Uniquened 4.8 - Management - Cheming Uniquened 4.9 - Cheming Uniquened 4.9 - Cheming Uniquened 4.9 - Cheming Uniquened 4.9 - Cheming Uniquened 4.9 - Cheming Uniquened 4.9 - Cheming Uniquened 4.9 - Cheming Uniquened 4.0 - Cheming Uniquened 4.0 - Cheming Uniquened 4.0 - Cheming Uniquened 4.0 - Cheming Uniquened 4.1 - Cheming Uniquened 4.2 - Cheming Uniquened 4.3 - Cheming Uniquened 4.4 - Cheming Uniquened 4.5 - Cheming Uniquened 4.6 - Cheming Uniquened 4.7 - Cheming Uniquened 4.8 - Cheming Uniquened 4.9 - Cheming Uniquened 4.0 - Cheming Uniquened 4.0 - Cheming Uniquened 4.0 - Cheming Uniquened 4.1 - Cheming Uniquened 4.1 - Cheming Uniquened 4.2 - Cheming Uniquened 4.3 - Cheming Uniquened 4.4 - Cheming Uniquened 4.4 - Cheming Uniquened 4.4 - Che			į								-	-	
2.6 - Georgia et Catening 2.7 - Filtanos Residence 2.8 - Near National and Support 2.8 - Near National Control State of Catening 2.10 - Color Princing Life 3.2 - Citics Princing and State Activities 3.3 - Filtanos Residence 3.4 - Color Princing Life 3.5 - Filtanos Residence 3.6 - Filtanos Residence 3.7 - Residence Residence 3.7 - Residence Residence 4.1 - Filtanos Princing Life 3.8 - Filtanos Residence 4.1 - Filtanos Residence 4.2 - Filtanos Residence 4.3 - Filtanos Residence 4.4 - Color Residence 5.1 - Filtanos Residence 6.1		1	<u> </u>					Ì	1		_	_	
2.7 - Flavos Maragement and Support 2.9 - Projeck Management 3.1] -	_	_
2.0 - Project Management		ì				İ		1	- 1		-	-	-
2.9 - Project Management Votes 3 - Prisoning and Intracrisocions Development 3.2 - High, Prisoning and Intracrisocions Development 3.2 - High, Prisoning and Intracrisocions Development 3.3 - Project Management 3.5 - Project Management 3.6 - Project Management 4.1 - Prisoning Visit 3.7 - Project Management 4.2 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.3 - Environmental Human 4.4 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.6 - Environmental Human 4.6 - Environmental Human 4.7 - Environmental Human 4.8 - Environmental Human 4.9 - Environmental Human 4.1 - Environmental Human 4.2 - Environmental Human 4.3 - Environmental Human 4.4 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.6 - Environmental Human 4.7 - Environmental Human 4.8 - Environmental Human 4.9 - Environmental Human 4.1 - Environmental Human 4.2 - Environmental Human 4.3 - Environmental Human 4.4 - Environmental Human 4.5 - Environmental Human 4.5 - Environmental Human 4.7 - Environmental Human 4.8 - Environmental Human 4.9 - Environmental Human 4.1 - Environmental Human 4.2 - Environmental Human 4.3 - Environmental Human 4.4 - Environmental Human 4.5 - Environmental Hum						'					-		-
Victor Principle and Infrintensecture Beneforment		1						1	1		_		
Victo 3 - Prise floring and finite Animal Prise floring and finite special services 2.2 (1.00) - Prise floring list 3.2 (1.00) - Prise floring list 3.3 (1.00) - Prise floring list 3.4 (1.00) - Prise floring list 3.5 (1.00) - Prise floring list 3.5 (1.00) - Prise floring list 3.6 (1.00)	2.10 - Other					İ					1		_
12.2 + HOO Planning Unit 3.3 - Regist Allangement 3.4 - Local Excerneir Development 3.4 - Local Excerneir Development 3.5 - Regist and Investment 3.7 - Reseating and Infra-Arient Support 3.5 - Regist and Investment 3.7 - Reseating and Infra-Arient Support 3.5 - Regist and Investment 3.5 - Regist and Infra-Arient Support 3.5 - Regist and Infra-Arient Support 3.5 - Regist and Infra-Arient Support 3.5 - Regist and Infra-Arient Support 3.5 - Regist and Infra-Arient Support 3.5 - Regist and Infra-Arient Support 3.5 - Regist Arient Support 3.		ŧ	-	-	-	-	-	1	- 1	-	1	1	1
3.3 - Poeze Management 3.5 - Planning Unit 3.7 - Planning Unit 3.7 - Planning Unit 3.7 - Planning Unit 3.7 - Planning Unit 3.7 - Planning Unit 4.1 - Planning Unit 4.1 - Planning Unit 4.2 - Evolveromatic Health Machagement 4.3 - Entering Unit Health Machagement 4.5 - Entering Unit Health Machagement 4.6 - Entering Unit Health Machagement 4.7 - Entering Unit Health Machagement 4.7 - Entering Unit Health Machagement 4.8 - Entering Unit Health Machagement 4.9 - Entering Unit Health Machagement 4.1 - Entering Unit Health Machagement 4.2 - Entering Unit Health Machagement 4.3 - Franching Unit Health Machagement 4.4 - Entering Unit Health Machagement 4.5 - Entering Unit Health Machagement 4.7 - Franching Unit Health Machagement 4.7 - Franching Unit Health						1			l.		-	-	-
3.4 - Local Excorate Devisioners 3.5 - Finaria La Finaria Christolare 3.5 - Finaria Christolare 3.5 - Finaria Christolare 3.5 - Finaria Christolare 4.2 - Exteriormental Hubban Andra Resport Vota 4 - Health 4.2 - Exteriormental Hubban Andra Resport Vota 4 - Health 4.3 - Finaria Christolare 4.4 - Christolare Vota 5 - Finaria Christolare Vota 6 - Health 4.7 - Christolare Vota 6 - Finaria Christolare Vota 7 - Finaria Chris		ļ	!					1	- 1		-	-	· -
3.5 - Professor Verectioned 3.7 - Protein Garden 4 - Achin Support 1.5 - Professor Verectioned 3.7 - Protein Garden 4 - Achin Support 1.5 - Professor Verectioned 1.5 - Professor Verectioned 1.5 - Professor Verectioned 1.5 - Professor Verectioned 1.5 - Professor Verectioned 1.5 - Professor Verectioned 1.5 - Professor Verection 1.5 - Prof		İ		ļ		1	!		l l			-	· -
3.3 - Trofe and Interclined 3.3 - Trofe and Interclined 3.7 - Panning and Inter Annin Support 1/Os 4 - Haalth 4.2 - Environmental Health Intergenent 4.4 - Clinice 4.5 - Environmental Health Intergenent 4.5 - Clinice 4.6 - Clinice 4.6 - Clinice 4.6 - Clinice 4.6 - Clinice 4.6 - Clinice 4.6 - Clinice 4.7 - Public Safety 7.1 - Dissald Minogenent 7.1 - Dissald Minogenent 7.2 - Fine Service 8.2 - Clinic Safety 8.3 - Clinic Safety 8.4 - Clinice 8.5 - Safety 8.5		ļ		1]			1	- 1		1 -		
Viola - Flash Viola - Flas		İ			İ				-		1 -		
Vota - Health Vota - Periodic Safety	3,7 - Planning and Infra - Admin Support			1						_			
4.4 - Chinica 4.5 - Environmental Health Management 4.4 - Chinica 4.5 - Environmental Health Management 4.5 - Chinica 4.5 - Chinical Management 4.6 - Chinica 4.6 - Chinica 4.6 - Chinica 4.6 - Chinica 4.6 - Chinica 4.6 - Chinica 4.6 - Chinica 4.7 - Chinica 4.6 - Chinica 4.7 - Chinica 4.6 - Chinica 4.7 - Chinica 4.7 - Chinica 4.6 - Chinica 4.7 - Chinica 4.7 - Chinica 4.6 - Chinica 4.7 - Chinica 4.7 - Chinica 4.7 - Chinica 4.7 - Chinica 4.8 - Chinica 4.8 - Chinica 4.8 - Chinica 4.9 - Chinica 4.9 - Chinica 4.9 - Chinica 4.0 - Chinica 4.1 - Chinica 4.1 - Chinica 4.1 - Chinica 4.2 - Chinica 4.1 - Chinica 4.2 - Chinica 4.3 - Chinica 4.4 - Chinica 4.4 - Chinica 4.4 - Chinica 4.4 - Chinica 4.5 - Chinica 4.4 - Chinica 4.5 - Chinica 4.4 - Chinica 4.5 - Chinica 4.5 - Chinica 4.5 - Chinica 4.5 - Chinica 4.6 - Chinica 4.7 - Chinica 4.7 - Chinica 4.8 - Chinica 4.9 - Chinica 4.1 - Chinica 4.1 - Chinica 4.2 - Chinica 4.3 - Chinica 4.4 - Chinica 4.4 - Chinica 4.5 - Chinica 4.6 - Chinica 4.7 - Chinica 4.7 - Chinica 4.8 - Chinica 4.8 - Chinic			-	-	-	-	-		- [_	-		. .
4.4 - Chinese Victor Public Safety 7.7				İ					- 1		-	. -	- •
A.4 - Clinics A.7 - Clinics A.7 - A.				•									- -
Vota 2 - Public Safety 7.1 - Disable Management 7.2 - Fine Savides 7.5 - Fine Savides					ļ				-		-	•	•
7.1 - Disable Management 7.2 - Fine Services Capital multi-year expenditure sub-total Capital multi-year expenditure sub-total Capital multi-year expenditure sub-total Capital multi-year expenditure sub-total Capital multi-year expenditure sub-total 7.2 - Fine Services Capital multi-year expenditure sub-total 7.2 - Fine Services Capital multi-year expenditure sub-total 7.7	Vote 7 - Public Safety	ļ	-	-	-	-	-	-	-	-	1		<u> </u>
7.2 - Fire Services Capital multi-year expenditure sub-total		1				1	1	Ì	-			1	_
Capital middle, were expenditure sub-footial control of the capital superficiency with the capital superficiency and control of the capital superficiency and control of the capital superficiency and control of the capital superficiency and capital supe					·	· · · · · · · · · · · · · · · · · · ·	 						-
Single-vertile and Council 2 293 1,834 259 75 77 77 77 77 77 77		<u> </u>	<u> </u>	<u> </u>			<u> </u>	-	- -			<u> </u>	
Vote 1 - Executive and Council 233 1,834 259 75 77 77 77 77 77 77		1 2	.										
1- Council's expenses 42 1,485 250 75 77 77 77 77 77 77		-	1	1.934	250	75	. 7	7	77	7	7 .	-	- Ì
12 - Office of the speaker 13 - Office of the manager 14 - Capacity building 15 - Performance management 16 - Performance management 17 - Management - Finance and Corporate Sorvices 18 - Management - Economic Development 19 - Performance management 19 - Performance management 19 - Performance management 10 - Management - Finance and Corporate Sorvices 10 - Management - Performance management 11 - Management - Performance management 12 - Performance management 12 - Performance management 13 - Performance management 14 - Performance management 15 - Performance management 16 - Performance management 17 - Performance management 18 - Performance management 19 - Performan		1		1 '	1			7	77	7	7	1	
1.4. Capacity building 1.5. Performance management 1.6. Mayoral committee 1.7. Management - Enrance and Corporate Services 1.7. Management - Enrance Development 1.9. Management - Enrance Development 1.9. Management - Enrance Development 1.9. Management - Enrance Development 1.9. Management - Flanning and Infr Development 1.9. Management - Flanning Division 2.1 Finance and Corporate Services 2.1. Finance and Corporate Services 2.2 Revenue Collection 3	· ·	-			i		1		l i		1		
1.5. Performance management 1.6. Mayoral committee 1.7. Management - Finance and Corporate Services 1.8. Management - Finance and Corporate Services 1.8. Management - Finance and Information Development 1.8. Management - Finance and Information Development 1.8. Management - Finance and Information Development 1.8. Management - Finance and Corporate Services 2.5. Management - Finance and Corporate Services 2.6. Finance and Corporate Services 2.7. Finance and Corporate Services 2.8. Payoral Administration 2.8. Payoral Administration 2.8. Payoral Administration 2.8. Payoral Administration 2.8. Payoral Management Expenditure Rosedworks 2.8. Possingers Expenditure Rosedworks 2.8. Possingers Expenditure And Support 2.8. Public Relations 2.9. People Management 2.9. People Management 2.10 - Other Vota 3 - Pitanning and Infrastructure Development 2.10 - Other Vota 3 - Pitanning and Infrastructure Development 3.1 GIS Spocialist 3.2. HOD - Planning linit 3.3. Propact Management 3.4. Local Economic Developmant 3.5. Planning and Infrastructure Development 3.6. Local Economic Developmant 3.7. Planning and Infrastructure Development 3.8. Tracta and Investment 3.9. Planning and Infrastructure Development 3.1. GIS Spocialist 3.9. Pipath Management 4.1. Pethany Health 4.1. Pethany Health Management 4.2. Environmental Health 4.3. Environmental Health 4.3. Environmental Health 4.3. Environmental Management 4.4. Citrics Vota 7 - Public Safety 7.7. Obsister Management 7.20 Expension Management 7.20 Expension Management 7.21 Eric Services 7.2. Fire Services 7.2. Elias Services 7.3. Environmental Management 7.4. Little Services 7.5. Environmental Management 7.6. Little Services 7.7. Evaluation Management 7.7. Evaluation Management 7.7. Evaluation Management 7.7. Evaluation Management 7.7. Evaluation Management 7.7. Evaluation Management 7.7. Evaluation Management 7.7. Evaluation Management 7.7. Evaluation Management 7.7. Evaluation Management 7.7. Evaluation Management 7.7. Evaluation Management 7.7. Evaluation Management 7.7. Eval			12	2 12	? <u> </u>		}	1	1			1	
1.8 - Mayoral committee			190	51					l l]		
1.7. Management - Finance and Corporate Services 1.8. Management - Planning and Infr Development Vote 2 - Finance and Corporate Services 2.1 Finance and Corporate Services 2.2 Finance and Corporate Services 2.2 Finance and Corporate Services 2.3 Payroll Administration 2.3 Payroll Administration 2.4 Information Technology 2.5 Pensione Expenditure - Roadworks 2.6 Security and Cleaning 2.7 Finance Management and Support 2.8 Public Relations 2.9 Payroll Management 2.10 - Other Vote 3 - Planning and Infrastructure Development 3.1 - Clid Specialist 3.2. + HON - Planning and Infrastructure Development 3.3 Planning Unit 3.3 Project Management 3.4 Local Economic Developmant 3.5 Planning Unit 3.5 Project Management 3.6 Clid Specialist 3.7 Planning Unit 3.8 Trada and Investment 3.7 Planning and Infrastructure Developmant 4.4 Clindra and Investment 4.5 Clid Specialist 4.5		-			i			1	1		1	İ	
1.8. Management - Economic Development 1.9. Management - Planning and Infr Development 1.9. Management - Planning and Infr Development 2.1. Financial Accounting Division 2.2. Revenue Collection 3	1.7 - Management - Finance and Corporate Sen	rices		3 404	1	1			- 1				
Vote 2 - Finance and Corporate Services 257 4,166 1,810 1,814 7,689 7,689 7,689 1,138 990	1,8 - Management - Economic Development	į							- 1		İ	i	
Vote 2 - Finance and Corporate Services 27 4,166 1,814 3,434 3,434 3,434 15	1.9 - Management - Planning and Infr Developm	nent 		İ		j]		
2.1 - Financial Accounting Division 3	Mate 2 Finance and Comparato Sources	į	25	7 416	6 1.81	G 1.61	4 7,6	89	7,689	7,68	39 1,1	36	990
2.2 - Revenue Collection 3		ı	1	'	, , ,				3,434	3,43	34	15	
2.4 - Information Technology 1,043 765 765 765 765 454 400						Ì		- 1					
2.4 - Information is echnology 2.5 - Pensionere Expenditure - Roadworks 2.6 - Security and Cleaning 2.7 - Fitnance Management and Support 2.8 - Public Relations 2.9 - People Management 2.10 - Other Vots 3 - Planning and Infrastructure Development 3.1 - GIS Specialist 3.2 - HOD - Planning Unit 3.3 - Project Management 3.4 - Local Economic Development 128 22 5 19 19 19 19 19 19 92 3.5 - Planning Unit 3.6 - Trade and Investment 108 3.7 - Planning and Infra - Admin Support 108 3.7 - Planning and Infra - Admin Support 108 4.1 - Pitnary Health Care 4.2 - Environmental Health 4.3 - Environmental Health 4.3 - Environmental Health 4.4 - Clinics 106 100 100 100 100 100 100 100 100 100		i	20	0 1,73		2	7	65	765	76	55	154	400
2.6 - Security and Cleaning 2.7 - Finance Management and Support 2.8 - Public Relations 2.395			i	<u>, </u>	1,04	10	,	~			~		
2.7 - Finance Management and Support 2.8 - Public Relations 2.9 - People Management 2.10 - Other Vota 3 - Planning and Infrastructure Development 3.1 - GIS Specialist 3.2 - HOO - Planning Unit 3.3 - Project Management 3.4 - Local Economic Development 3.5 - Planning Unit 3.6 - Trada and Investment 3.7 - Planning and Infra - Admin Support Vote 4 - Health 4.1 - Primary Health Care 4.2 - Environmental Health 4.3 - Environmental Health 4.4 - Clinics Vote 7 - Public Safety 7.1 - Disaster Management 7.2 1,500 1,600 30 Capital Single-year expenditure sub-total 2,395 100 1					7			į			1		
2.9 - People Management 2.10 - Other 768 3,390 3,390 3,390 567 590						į			ł		i		
2.9 - People menagement 2.10 - Other Vote 3 - Planning and Infrastructure Development 3.1 - GIS Specialist 3.2 - HOD - Planning Unit 3.3 - Project Management 3.4 - Local Economic Developmant 3.5 - Planning Unit 3.6 - Trade and Investment 108 3.7 - Planning and Infra - Admin Support Vote 4 - Health Vote 4 - Health 4.2 - Environmental Health Management 4.3 - Environmental Health Management 4.4 - Clinics Vote 7 - Public Safety 7.1 - Disaster Management 7.2 1,600 7.3 - 1,600 7.4 - 1,600 7.5 - 1,600 7.5 - 1,600 7.6 - 1,600 7.6 - 1,600 7.7 - 1,600 7.7 - 1,600 7.8 - 1,600	2.8 - Public Relations			2,39	5						^	ļ	
2.10 - Other Vote 3 - Planning and Infrastructure Development 128 22 5 19 19 19 19 19 19 19		1			7/		1	1				667	590
19 19 19 19 19 19 19 19		İ			l l		Į.		1				_
3.1 - GIS Specialist 3.2 - HOD - Planning Unit 3.3 - Project Management 3.4 - Local Economic Development 3.5 - Planning Unit 3.5 - Planning Unit 3.6 - Trade and Investment 3.7 - Planning and Infra - Admin Support Vote 4 - Health Vote 4 - Health 4.1 - Primary Health Care 4.2 - Environmental Health 4.3 - Environmental Health 4.3 - Environmental Health 4.4 - Clinics Vote 7 - Public Safety 7.1 - Disaster Management 7.2 1,600 1,600 30 7.1 - Disaster Management 7.2 1,600 1,600 30 7.3 - Fire Services Capital single-year expenditure sub-total 1,418 990		ent	12	8 2	22		1						1
3.3 - Project Management 3.4 - Local Economic Development 12 3.5 - Planning Unit 3.6 - Trade and Investment 108 3.7 - Planning and Infra - Admin Support 108 109 109 109 109 109 109 109 109 109 109		1				1	.5	,5			-		
3.4 - Local Economic Development 3.5 - Planning Unit 3.6 - Trade and Investment 3.7 - Planning and Infra - Admin Support Vote 4 - Health Vote 4 - Health 4.1 - Primary Health Care 4.2 - Environmental Health 4.3 - Environmental Health 4.3 - Environmental Health 4.4 - Clinics Vote 7 - Public Safety 7.1 - Disaster Management 7.2 1,600 1,600 30 - 1,500 1,600 30 7.2 - Fire Services Capital single-year expenditure sub-total 1,403 6,122 2,065 1,747 9,424 9,424 9,424 1,418 990				1									
3.5 - Planning Unit 3.6 - Trade and Investment 108 3.7 - Planning and Infra - Admin Support Vote 4 - Health Vote 4 - Health Care 4.1 - Primary Health Care 4.2 - Environmental Health 4.3 - Environmental Health 4.4 - Clinics Vote 7 - Public Safety 7.1 - Disaster Management 7.2 1,600 1,600 30 - 1,600 30 7.1 - Disaster Management 7.2 - Fire Services Capital single-year expenditure sub-total 1,403 6,122 2,065 1,747 9,424 9,424 9,424 1,418 990					1			1					
3.7 - Planning and Infra - Admin Support Vote 4 - Health 4.1 - Primary Health Care 4.2 - Environmental Health 4.3 - Environmental Health Management 726 4.4 - Clinics Vote 7 - Public Safety 7.1 - Disaster Management 7.2 1,600 1,600 30 - 1,600 30 7.2 - Fire Services Capital single-year expenditure sub-total 1,403 6,122 2,055 1,747 9,424 9,424 9,424 1,418 990	3.5 - Planning Unit		1	1	22	5	1					10	
3.7 - Pranning and thirs - Admin Support Vote 4 - Health Vote 4 - Health Care 4.1 - Primary Health Care 4.2 - Environmental Health 4.3 - Environmental Health 4.4 - Clinics Vote 7 - Public Safety 7.1 - Disaster Management 7.2 1,600 1,600 30 - 1,600 30 7.1 - Disaster Management 7.2 1,500 1,600 30 - 1,600 30 7.2 - Fire Services Capital single-year expenditure sub-total 1,403 6,122 2,055 1,747 9,424 9,424 9,424 1,418 990	1	į	15	16			1					30	
Vote 4 - Health 4.1 - Primary Health Care 4.2 - Environmental Health Management 4.3 - Environmental Health Management 4.4 - Clinics Vote 7 - Public Safety 7.1 - Disaster Management 7.2 1,600 1,600 30 - 1,600 30 7.1 - Disaster Management 7.2 - Fire Services Capital single-year expenditure sub-total 1,403 6,122 2,055 1,747 9,424 9,424 9,424 1,418 990	3.7 - Planning and Infra - Admin Support		i i		!		Į					į.	_]
4.2 - Environmental Health 4.3 - Environmental Health Management 726 4.4 - Clinics Vote 7 - Public Safety 7.1 - Disaster Management 7.2 1,600 1,600 30 - 1,600 30 7.1 - Disaster Management 7.2 - Fire Services Capital single-year expenditure sub-total 1,403 6,122 2,055 1,747 9,424 9,424 9,424 1,418 990	1	į	7	26 -	-	-	-	- [-		-	30	-
4.3 - Environmental Health Management 726 4.4 - Clinics Vote 7 - Public Safety 7.1 - Disaster Management 1,500 1,600 30 7.2 - Fire Services Capital single-year expenditure sub-total 1,403 6,122 2,055 1,747 9,424 9,424 9,424 1,418 990	4.1 - Primary Health Care			1		1		İ	-				
4.4 - Clinics 4.4 - Clinics Vote 7 - Public Safety 7.1 - Disaster Management 7.2 1,600 1,600 30 - 1,600 30 7.1 - Disaster Management 7.2 - Fire Services Capital single-year expenditure sub-total 1,403 6,122 2,055 1,747 9,424 9,424 9,424 1,418 960				ac		ļ	-					30	
Vote 7 - Public Safety - - - 1,600 1,600 30 - 7.1 - Disaster Management 1,600 1,600 1,600 30 7.2 - Fire Services Capital single-year expenditure sub-total 1,403 6,122 2,065 1,747 9,424 9,424 9,424 1,418 980		i	7	20	1			1			1		1
7.1 - Disaster Management 7.2 - Fire Services Capital single-year expenditure sub-total 1,600 1,600 30 1,600 30 1,600 30 1,600 30 1,747 9,424 9,424 1,418 960	i	İ	į	_	_	_	. 1	600	1,600	1.0	600	30	_
7.2 - Fire Services Capital single-year expenditure sub-total 1,403 6,122 2,055 1,747 9,424 9,424 9,424 1,418 990				-	Ì								
Capital single-year expenditure sub-total 1,403 6,122 2,055 1,747 9,424 9,424 9,424 1,418 990		1	ļ		<u> </u>								
			1,4	03 6,1		065 1,7	47 9	424	_				

Explanatory notes to Table A6 - Budgeted Financial Position

- Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
- 2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
- 3. Table A6 is supported by an extensive table of notes (SA3) which provides a detailed analysis of the major components of a number of items, including:
 - · Call investments deposits;
 - · Consumer debtors;
 - Property, plant and equipment;
 - Trade and other payables;
 - Provisions non current:
 - · Changes in net assets; and
 - Reserves

THE HI SHAIL DANIHRAN - LADIC NO CONSUMBLES DEGREES A MICHARIST CAMERS.	DC10 Sarah Baartman	- Table A6 Consolidated Bud	Igeted Financial Position
---	---------------------	-----------------------------	---------------------------

Description	Ref	2015/16	2016/17	2017/18		Current Year	r 2018/19		2019/20 Medium	Framework	& Expenditure
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	3udget Year +1 2020/21	Budget Year +2 2021/22
SSETS							1			. !	
current assets			ļ					17.786	18,771	28,771	38.771
Cash		98,205	109,839	63,660	42,242	17,766	17,766	17,766 177,650	150,000	150,000	150,00
Call investment deposits	1	135,000	117,000	150,000	207,650	177,650	177,650		3,237	3,237	3.23
Consumer debtors	1	1,718	2,014	1,764	4,203	4,203	4,203	4,203	2,500	2,300	2,00
Other debtors		5,987	7,895	3,242			i		2,000	L1000	
Current portion of long-term receivables	ĺ	1 1				l					
Inventory	2					140 040	400.040	199,619	174,508	184,308	194,0
otal current assets		240,909	236,748	218,666	254,095	199,619	199,619	199,019	174,300	104,000	104,04
Non current assets									200	228	2
Long-term receivables		188	238	228		i	ì		228	220	-
Investments								42.040	40.040	10.640	12,6
Investment property		12,643	12,643	12,640	12,643	12,643	12,643	12,643	12,640	12,640	12,0
Investment in Associate		!						50.000	04.015	23,905	22,8
Property, plant and equipment	3	16,173	17,953	17,253	15,622	23,299	23,299	23,299	24,815	20,900	چ چې د
Biological		1			1						١.,
Intangible		87	1,517	2,541	1,517	1,517	1,517	1,517		2,541	2,5
Other non-current assets		16,213	16,213	16,213				16,213		16,213 54,503	
Total non current assets		29,004	30,834	46,421	45,994	54,695	37,459	37,459		·	248,5
TOTAL ASSETS	"	269,912	267,582	265,086	300,089	254,314	237,078	237,078	213,708	238,811	240,0
LIABILITIES								İ	ľ		
Current liabilities					1			1	1	1	
Bank overdraft	1	1	1	1			Į				
Borrowing	4	-	4,173	4,376	3 -) -	-	-	4,376	4,37	i 4,
Consumer deposits			İ]	-	l				45.00	
Trade and other payables	4	25,556	35,810	12,539	32,000	33,068	33,068	32,00			
Provisions		4,568	1,229	78	-,	J			1,133		
Total current liabilities		30,124	41,212	17,69	6 32,000	33,068	33,068	32,00	0 20,509	20,50	20,
Non current liabilities					ì		1	}	1	ĺ	
Borrowing	Į.	1 -	-	-	· -	-	-	-	· -		
Provisions		60,116	56,814	54,14	8 64,000	64,000					
Total non current liabilities		60,116	56,814	54,14	64,000						
TOTAL LIABILITIES		90,240	98,026	71,84	4 96,00	97,068	97,068	96,00	0 85,50	9 85,50	9 85
NET ASSETS		5 179,672	2 169,555	193,24	204,08	157,246	140,010	141,07	78 128,20	0 153,30	3 163
COMMUNITY WEALTH/EQUITY			1					1			
		195,97	2 187,285	195,69	186,80	9 140,010	140,010	141,0	78 128,20	0 153,3	3 160
Accumulated Surplus/(Deficit)	\	4 -	,	-	-	_	-		- -	.	-
Reserves TOTAL COMMUNITY WEALTH/EQUITY		5 195,97	2 187,28	195,69	96 186,80	9 140,01	0 140,01	0 141,0	78 128,20	0 153,3	03 16

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

- 1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
- 2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

Description	Ref	2015/16	2016/17	2017/18		Current Yea	ar 2018/19		2019/20 Mediur	n Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
CASH FLOW FROM OPERATING ACTIVITIES	İ		i			Ì	İ				
Receipts	1 1	ĺ	}				i				
Property rates						1			-	_ !	-
Service charges	1		1			ı			-	-	-
Other revenue		6,671	1,705	6,038	27,215	64,454	64,454	81,478	38,556	37,915	37,915
Government - operating	1	86,419	86,525	89,310	88,342	97,092	97,092	88,342	96,837	100,623	104,717
Government - capital	1 1						!		-	-	-
Interest		18,277	18,886	16,277	17,000	17,800	17,800	17,000	15,000	15,000	15,000
Dividends		i			i i		į		-	-	-
Payments	ļ						!				ŀ
Suppliers and employees		(127,417)	(68,604)	(60,613)	(101,432)	(146,722)	(146,722)	(148,231)	(114,590)	(115,941)	(117,668
Finance charges			-			1			-	-	-
Transfers and Grants	1		(41,261)	(57,966)	(29,165)	(32,624)	(32,624)	(29,165)	(34,384)	(36,607)	(38,974
NET CASH FROM/(USED) OPERATING ACTIVITIES		(16,050)	(2,748)	(6,954)	1,960	(0)	(0)	9,424	1,418	990	991
CASH FLOWS FROM INVESTING ACTIVITIES										1	
Receipts											
Proceeds on disposal of PPE		205	161	69	!				-	-	_
Decrease (Increase) in non-current debtors	1	(837)	837				.		_	-	_
Decrease (increase) other non-current receivables		(5)	(50)	10					-	-	_
Decrease (increase) in non-current investments		``	• 1						_	-	-
Payments									ļ		
Capital assets		(1,403)	(6,122)	(2,065	(1,747)	(9,424)	(9,424)	(9,424	(1,418) (990	(99
NET CASH FROM/(USED) INVESTING ACTIVITIES		(2,040)	(5,174)	(1,986		(9,424)		(9,424	(1,418	(990	
CASH FLOWS FROM FINANCING ACTIVITIES	1								ļ		
Receipts									1		1
Short term loans					•				l _	-	_
Borrowing long term/refinancing	Į	i			1				-	_	_
Increase (decrease) in consumer deposits	1	36,000	18,000	(33,000)			İ	1 -	-	-
Payments				,,,,,,,	7						
Repayment of borrowing		(3,994)	(4,072)	(4,239	o l				-	_	
NET CASH FROM/(USED) FINANCING ACTIVITIES	\top	32,006	13,928	(37,239	·	-	-	_	<u>-</u>	-	
NET INCREASE/ (DECREASE) IN CASH HELD	1	13,915	6,005	(46,180	213	(9,424)	(9,424)	_	T	-	
Cash/cash equivalents at the year begin:	2	83,985	103,836	109,839		63,659		63,659	63,659	63,659	63,69
Cash/cash equivalents at the year end:	2	97,900	109,841	63,659	1	54,235		63,659			

Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

- 1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 Funding a Municipal Budget.
- 2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.

DC10 Sarah Baartman - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation

DC10 Sarah Baartman - Lable A8 Conso	Ref	2015/16	2016/17	2017/18		Current Yea	ar 2018/19		2019/20 Mediur	n Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash and investments available Cash/cash equivalents at the year end Other current investments > 90 days Non current assets - Investments Cash and investments available:	1	97,900 135,305 — 233,205	109,841 116,998 — 226,839	63,659 150,000 - 213,660	63,872 186,020 249,892	54,235 141,181 — 195,416	54,235 141,181 — 195,416	63,659 131,757 - 195,416	63,659 105,112 — — — — — —————————————————————————	63,659 115,112 — — — — —	
Application of cash and investments Unspent conditional transfers Unspent borrowing		- -	-	-	- -	<u>.</u> -	- -	-	-	_	-
Statutory requirements Other working capital requirements Other provisions	3	21,881	33,861	6,693	26,839 1,068	28,865	28,865	26,687	8,807	9,080	9,388
Long term investments committed Reserves to be backed by cash/investments	4 5	-	- !	_	_	-	_	<u>-</u>			
Total Application of cash and investments: Surplus(shortfall)		21,881 211,324		6,693 206,967	27,907 221,985	28,865 166,551	28,865 166,551	26,687 168,729			

Explanatory notes to Table A9 - Asset Management

- 1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
- 2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. Sarah Baartman District Municipality does not meet these recommendations, because it does not have infrastructural assets.

Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018/1	;	2019/20 Mediu	n Term Revenue Framework	& Expenditure
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
-								000	990
1	1,403	6,122	-)		•			, 25
	-	- [, -	-	-		1		l <u> </u>
	- 1	- }	_	i l	- 1		l] _
\	-	-	-	- 1	- i		i	J	_
	- 1	-	-	-	- [l	-	
	-	- !	-	- 1	-	-	1	_	1
	-	- 1	-	-	- 1	_	1		-
	-	- !	-	-	-	-		1	-
	-	l – j	-	-	- 1	-	-		-
	-		-	-		<u>-</u> _			-
		-		-	-	-	-	-	-
i	-	ļ <u>-</u> 1	_	1 -	j -	-	-	-	-
ļ	_	i - i	_	_	-	-	l	-	
İ				-	-	-	-	-	•
Į.	1	_	_	_	_	-	-	-	
	-	- 1	-	-	_	-	-	-	.
1	_	_	-	-	_	_	-		
		<u> </u>			† <u>-</u> -		-	-	
		1		<u> </u>	500	500	50	o -	1
	1	2,704		1	_	i -	1	1	
					500		50	0 -	
				1		_	-	- 1	Į.
1			1	1	_	-	-	. _	
	l.	1			605	60	5 30	0 20	0 2
1		<u> </u>					-		10 2
		i		1	1	1	-	- 1	ľ
l		1		- 1			- 1	I	
ļ		1			1,982		-	1	
l l	123	3 -	1	7] -	_	ì	i	ì	1
	88	1,266	25	50 1,020	4,490	5,51	- اه	• •	-
	-	-	} -	- -	-	-	•		i
1	-	_	\ .	- -	<u> </u>	·	·	-	<u> </u>
ļ,	. —			_	_	1 -	.	- .	-
1 2			1	l l] _	- i	_ \ .	-
	-				1	١ .	_	_	-
	_		1	1		1 .	i i		_
			1		1	1	- 1	- 1	_
			İ	i i				_	_
	-	İ	1	1		1	1	_ \	_ \
1	-		i		1				_
	-	• -	ļ	_			-		_]
	-	1			1				_
					<u> </u>				-
1		- -			-	l l	1	ļ	_
	·	- -	1	- -	- "	·	- I	-	~
Ì	<u> </u>	-			_	<u> </u>			-
- !		-			L.				-
	- -	- -	.	- 1	1		1		
		- -	·	-	- -	-			-
}	- 	<u>- </u> -	·						
-		- -		-	- -	-	1	1	-
j	1	- -	.	- }	-	-	-	-	-
		- -	-	-	-		-		-
			-	-	-	-	-	l l	-
		- -	-	-	-	-	-	- }	-
		_ -	-	-	-	-	-	-	- [
ŀ	I		-	-	-	-	<u>- </u>	-	-
- 1		-	_	-	_	-	-	- "	-
1	l l			- 1	_	-	-	- 1	-
	1		1	1	l	-	-	- \	-
1	- 1		_	-		_	_	-	-
									1
	ĺ		1				_ \	_ \	- 1
			-	_	_	-	-	- 1	-
	Ref 1	Audited Outcome 1 1,403	Ref 2015/16 2016/17 Audited Outcome 1 1,403 6,122	Ref 2015/16 2016/17 2017/18 Audited Outcome Outcome 1 1,403 6,122 2,065	Ref 2015/16 2016/17 2017/18 Cu	Ref 2016/16 2016/17 2017/18 Current Year 2018/18	Ref 2015/16 2016/17 2017/18 Current Year 2018/19 Audited Outcome Audited Outcome Original Budget Budget Forecast Foreca	Ref 2016/16 2016/17 2017/18 Current Year 2018/19 2019/20 Medium 2019/20 Medium 2019/20 Medium 2019/20 Medium 2019/20 Medium 2019/20	Ref 2019/16 2019/17 2017/18 Current Year 2019/19 2019/20 Median Temperature Finamenosis Fi

					1	1		ı	1	1
Total Upgrading of Existing Assets	6	- 1	- 1	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	· -	-
Storm water Infrastructure		-	-	- [- j	-	- \	-	-	-
Electrical Infrastructure		_	- 1	- 1	-	-	-	-	-	-
Water Supply Infrastructure	1 1	- 1	- 1	- !	-	-	- [-	-	- [
Sanitation Infrastructure		- 1	- 1	- i	- !	-	-	- 1	-	-
Solid Waste Infrastructure	1 1	_ !	- !	_ {	- 1	-	- [-	- }	-
Rail Infrastructure		_	_	- İ	-	-	-	- }	-	- !
Coastal Infrastructure		_ \	_ \	_ {	-	-	- 1	-	-	-
Information and Communication Infrastructure		_ 1	_	- i	_	-	-	-	-	-]
	1 1						-	-	-	
Infrastructure		_	_	_	_	-	-	- 1	_	- j
Community Facilities	1 1	_ \	_ \	-	_	_ \	_	_	- 1	- [
Sport and Recreation Facilities		<u> </u>							-	-
Community Assets		_	_ \	_	_	_	_ l	-	-	- 1
Heritage Assets		_	_	_]		_ 1	-	- 1	- 1	-
Revenue Generating			_ [_ [_	_ \	_	- 1	_	- 1
Non-revenue Generating	1	-							-	
Investment properties	-	-	-		_	_ 1	_ 1	<u> - l</u>	_	- i
Operational Buildings		- [-	- 1	_ [_	_	_	_ }	- [
Housing	-	-	-							
Other Assets)	1 - 1	- j	- j	-	- [_ [_ \	_ \
Biological or Cultivated Assets	- 1	-	-	- [1	1	_ [_ }	_	_
Servitudes		i -	-	-	-	-	_]	_ [_ }	_ }
Licences and Rights					-					
Intangible Assets	1	-	-	- i			1		_	_]
Computer Equipment		-	-	- [-	-	-	_	_ \	_ [
Furniture and Office Equipment	1	- 1	-	- 1	-	-	- [1	- 1	- 1
Machinery and Equipment		-	- \	- [-	-	-	-		- 1
Transport Assets		-	-	-	-	-	- [-	-	-
Land		-	- 1	- \	- \	- i	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure	4	1,403	6,122	2,065	1,747	7,677	9,424	1,418	990	990
Roads Infrastructure	'	,,,,,,	-,	·	` -	- !	<u> </u>	- 1	-	-
Storm water Infrastructure		_	_	_	- 1	-	-	-	-	- i
Electrical Infrastructure	ì	-	_	_ [_	-	-	-	- !	- [
Water Supply Infrastructure		_	- 1	_	- i	_	- [-	- 1	-
Sanitation Infrastructure	1	_	_ !	_ !	_	- 1	-	-	- !	-
Solid Waste Infrastructure		_	_	-	_	_	- {	-	-	-
Rail Infrastructure	1	_	_ '	_ :	-	_]	-	- 1	- 1	- 1
Coastal Infrastructure		_	_	i .	_	_	- \		-	-
Information and Communication Infrastructure		1 -	_ '	-	_ '	-	-	- 1	-	-
Infrastructure		-	_	_	-	-	- 1		-	-
Community Facilities	}	_	_	! <u>-</u>	<u>-</u>	-	-	-	- 1	-
Sport and Recreation Facilities		_		-	_	! <u>-</u>]	-	-	_
Community Assets			_	-			_	-	-	-
Heritage Assets		_	_	_	_		-	-	· - }	-
Revenue Generating	1	_	_	_	_	-	- '	-	-	-
Non-revenue Generating		_	_	_	_	-	-	-	- 1	
Investment properties		-	-		· -	<u> </u>	-	-	- 1	-
Operational Buildings		_	2,784	505	_	500	500	500	-	-
Housing		_		1 -	-	-	-	j -	!	
Other Assets		_	2,784	505	-	500	500	500	-	-
Biological or Cultivated Assets		<u> </u>		-	i -	-	-	-	-	-
Servitudes		_	· -	-	_	-		-	-	
Licences and Rights		_		_	-	605	605	300	200	200
Intengible Assets				-	-	605	605	300	200	200
■	1	16	1	1	t	100	204	195	-	-
Computer Equipment		23				•	1		1	790
Furniture and Office Equipment		12	I	1 _	1	′ ','	1	_	-	-
Machinery and Equipment		l l	1		1	1	1		_	_
Transport Assets	- 1	88	0 1,266	200	1,020	· *,***	- 5,510	'l _	-	_
- I	- 1			1	_		-			
Land		-	1	I	_		-	_	_	_
· · · · · · · · · · · · · · · · · · ·		1,40	<u> </u>	-			7 9,424	-		

ASSET REGISTER SUMMARY - PPE (WDV)	5	45,115	54,447	50,711	46,310	57,749	57,749	56,208	55,298	54,288
Roads Infrastructure			Ì		1		l			
Storm water Infrastructure	1		į	Į.		•	1		Į	k
Electrical Infrastructure			[1	i		Į		1	
Water Supply Infrastructure	i l	i			ļ	Ì				
Sanitation Infrastructure		ţ			Ì	ļ		ļ	1	
Solid Waste Infrastructure				-	ļ	1	Í		1	<i>'</i>
Rail Infrastructure			ļ	1	1					
Coastal Infrastructure	1				ŀ	1	1	ĺ		Ì
Information and Communication Infrastructure					- -				-	
Infrastructure		-	- 1	- 1	-	- i	_		Ì	1
Community Assets			ļ	i	1			40.040	16,213	16,213
Heritage Assets		16,213	16,213	16,213	16,212	16,212	16,212	16,213		
Investment properties	1	12,643	12,643	12,640	12,643	12,643	12,643	12,640	12,640	12,640
1	1	5,711	13,071	6,341		11,439	11,439	6,841	6,841	7,341
Other Assets	1	9,, 11	10,0.	1,1				ļ		
Biological or Cultivated Assets		1	4 547	2544	1,517	1,517	1,517	2,841	3,041	3,241
Intangible Assets		87	1,517	2,541			4,915	3,990	3,990	4,090
Computer Equipment		1,517	3,009	3,780	4,915	4,915	-	9,178	8,068	6,258
Furniture and Office Equipment	į į	2,945	2,757	4,691	3,715	3,715	3,715	692	692	692
Machinery and Equipment		978	911	692	911	911	911	I .		1
Transport Assets		5,021	4,327	3,814	6,397	6,397	6,397	3,814	3,814	3,814
Land				1	1	1	ļ			
Zoo's, Marine and Non-biological Animals		1	1	l						
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	- 5	45,115	54,447	50,711	46,310	57,749	57,749	56,208	55,298	54,288
				2,453	2,200	2,200	2,200	2,300	2,400	2,500
EXPENDITURE OTHER ITEMS		1,665	1,877	1,543	1,700	1,700	1,700	1,800	1,900	2,000
<u>Depreciation</u>	7	1,547	1,581		500	500	500	500	500	500
Repairs and Maintenance by Asset Class	3	118	296	910	300	500	_	_		- 1
Roads Infrastructure		- 1	- !	- 1	-	-	_	_ \	_	_ !
Storm water Infrastructure		-	- 1	-	-		_	_	_	_
Electrical Infrastructure		- 1	- [- 1	-	-	_	_	_	_
Water Supply Infrastructure		-	-	-	-	- 1	_ [_	_	_ [
Sanitation Infrastructure	1 1	- \	-	- 1	-	-	ľ	_	_	_
Solid Waste Infrastructure			-]	- [-	-	-	_ [_	_
Rail Infrastructure		- 1	-	-	- 1	-	-		_	_ [
Coastal Infrastructure		- [- j	- [-	- 1	- 1	-		Į.
Information and Communication Infrastructure		-	-							
Infrastructure			-	-	-	-	-	- 1	-	l.
Community Facilities	ł	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	i '	- 1	-	-	<u>- 1</u>					
Community Assets		ļ			- 1	-	-	-	-	-
Heritage Assets		_ i	-	-	-	-	-	- [-	-
Revenue Generating	İ	-	- İ	_	-	- 1	- 1	-	-	-
Non-revenue Generating		-	_	_	- 1	- i	-	- 1	-	
	1					_	-	-	- 1	-
Investment properties		118	296	910	500	500	500	500	500	500
Operational Buildings	1	-	_	-	_	_	_ !	- 1	- {	
Housing		118	296	910	500	500	500	500	500	500
Other Assets	-	-	_	_	-	_	-	l - i	-	-
Biological or Cultivated Assets		_		_	_	_	_	- 1	- 1	-
Servitudes	ļ	-	_	_	_	- 1	_	-	- 1	- 1
Licences and Rights	i	-		<u> </u>					_	
Intangible Assets		-			ļ	_ !	_	i _	!	-
Computer Equipment	l	-	-	-	-	1	- -	_	_	_
Furniture and Office Equipment		- '	-	_	-	'	_	_	_	_
Machinery and Equipment	Į	-	-	-] -	<u> </u>	_			_
Transport Assets		-	-	-	-	-	-	_	-	
Land	Į	-	-	-	i -	-	_	-	-	-
Zoo's, Marine and Non-biological Animals	-	· <u>-</u>						ļ <u>-</u>	<u> </u>	<u> </u>
		1,665	1,877	2,453	2,200	2,200	2,200	2,300	2,400	2,500
TOTAL EXPENDITURE OTHER ITEMS		1,000	1,011		1 _,	.,		•	•	

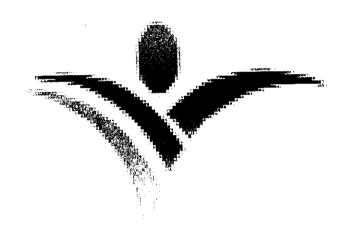
Explanatory notes to Table A10 - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services. This Table is not completed by the municipality as the basic services are provided by the Local Municipalities within the District and the required information is included in the budget documents of the respective Local Municipalities.

DC10 Sarah Baartman - Table A10 Consolidated basic service delivery measur	emen	2015/16	2016/17	20	7/18	Cur	rent Year 2018/1)	2019/20 Medium	Term Revenue Framework	& Expenditure
Description	Ref _	Outcome	Outcome	Out	come	Original Budget	Adjusted Budget	Fuil Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Household service targets	1			-							
Water:				١.		ł	ì				
Piped water inside dwelling		-	_	1	-	-	-	-	_	_	_ []
Piped water inside yard (but not in dwelling)	2	<u>-</u>	-		- [-	-	_		_	_
Using public tap (at least min.service level) Other water supply (at least min.service level)	4	-	_	ļ	-	-	- 1	-		-	_
Minimum Service Level and Above sub-total		-				-	-	-		-	-
Using public tap (< min.service level)	3	-	-	1	-	-	-	-		-	-
Other water supply (< min.service level)	4	-			1		-	-	-	-	-
No water supply Below Minimum Service Level sub-total						-					-
Total number of households	5	_	ı			-	- !	-	i -	-	-
Sanitation/sewerage:					ĺ						}
Flush toilet (connected to sewerage)	1 1	-	-	-	- [-		_]		1
Flush toilet (with septic tank)		_	_		<u> </u>		_	_	_	_	\ _ <u> </u>
Chemical toilet Pit toilet (ventilated)	1 1	_	_	1	-	_	_ '	-	-	-	
Other tailet provisions (> min.service level)				<u> </u>							
Minimum Service Level and Above sub-total		-	_		-	-		- -		[
Bucket toilet Other tellet providing (a min popular level)		-	_	İ		_] -	_] -	_	
Other toilet provisions (< min.service level) No toilet provisions		-	_	1	_	-	_	-		<u> </u>	
Below Minimum Service Level sub-total		-	-			_		_	-		-
Total number of households	5		-		-	-	-	-	-	-	-
Energy:	1	l	1						1	_	
Electricity (at least min.service level)		-	_	- I	-	-	-	-	-] -	
Electricity - prepaid (min.service level) Minimum Service Level and Above sub-total	1	<u> </u>	<u> </u>			·	-	-			 -
Electricity (< min.service level)		-	-	. }	_	-	-	-	· -	-	-
Electricity - prepaid (< min. service level)	1	-	-	1	-	-	_	i -	-	-	1 1
Other energy sources					- !		<u> </u>				
Below Minimum Service Level sub-total	5	-	 				 	 			
Total number of households	٦								1		ļ i
Refuse: Removed at least once a week	i	-	-	-	-		_ -	-
Minimum Service Level and Above sub-total	ļ	-		-	-	-	-		- -	1	l I
Removed less frequently than once a week		-	1	-	-	-	_		: 1		l i
Using communal refuse dump	ļ	_		_	_	_					
Using own refuse dump Other rubbish disposal	ı			_	_	_	-			- .	- -
No rubbish disposal	ļ	-	1	-	-	-				_	
Below Minimum Service Level sub-total	ì	_		= -		<u> </u>					
Total number of households	5			-					-		
Households receiving Free Basic Service	7	1									
Water (6 kilolitres per household per month)	1	-	'	-	-	<u> </u>	<u>-</u>		-	_	<u>-</u>
Sanitation (free minimum level service)	- 1		1	-	_	-			_	-	
Electricity/other energy (50kwh per household per month) Reiusa (removed at least once a week)	- 1		1	-	-	١ .	· -		-	-	- -
Cost of Free Basic Services provided - Formal Settlements (R'000)	T 6			\neg							
Water (6 kilolitres per indigent household per month)		-	-	-	-	-	i	1	-	-	- -
Sanitation (free sanitation service to indigent households)		•	-	-	-	'	: :		_	-	- -
Electricity/other energy (50kwh per indigent household per month) Refuse (removed once a week for indigent households)]	-	_	1 :		1	-	-	- -
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		1	-	-	_	,	<u> </u>		-	<u>- </u>	
Total cost of FBS provided		_	-	丰			-		-		
Highest level of free service provided per household	Ţ					1					
Property rates (A value threshold)								ĺ			
Water (kilolitres per household per month) Sanitation (kilolitres per household per month)	-			Ì		1			1		Į.
Sanitation (Rand per household per month)	- 1	İ				ŀ			1		İ
Electricity (kwh per household per month)						1					
Refuse (average litres per week)	_						 	 		-	
Revenue cost of subsidised services provided (R'000)	-	9				1		İ			
Control of the Manual Control of the		}							-		
Property rates (tartif adjustment) (impermissable values per section 17 of MPRA) Property rates exemptions, reductions and rebates and impermissable values in excess of			1						i		
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)			_	_	_	.	_	-	- [-	
Water (in excess of 6 kilolitres per indigent household per month)			-	-			-	-	-	-	- -
Sanitation (in excess of free sanitation service to indigent households)			-	-		-	-	-	-	-	
Electricity/other energy (in excess of 50 kwh per indigent household per month)	-		-	-		<u>- </u>	-	-		-	
Refuse (in excess of one removal a week for indigent households)			-	-	•	⁻	- [-	-		1
Municipal Housing - rental rebates Housing - top structure subsidies		6 .	ĺ	- !					-	1	ļ.
Other		,	_L	j							
Total revenue cost of subsidised services provided			-			-]	-	- \			- -

PART 2

SUPPORTING DOCUMENTATION



Overview Of The Annual Budget Process

Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The primary aims of the Budget Steering Committee are to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the SBDM'S IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2018) a time schedule that sets out the process to prepare the new IDP and the budget.

The Mayor tabled in Council the required IDP and budget time schedule in August 2018. Key dates applicable to the process were:

0	24/01/2019	1 st Budget Steering Committee meeting
0	06/03/2019	Mayoral Committee where draft budget presented and adopted
0	27/03/2019	Council to approve draft budget
0	03/04/2019	Public participation process
0	15/05/2019	Public participation ends
0	16/05/2019	Mayoral Committee where draft budget presented and adopted
0	29/05/2019	Council to approve final budget
0	01/06/2019	Submit draft budget to National and Provincial Treasury

IDP and Service Delivery and Budget Implementation Plan

The SBDM IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. The Process Plan applicable to the 5-year IDP included the following key processes and deliverables:

Registration of local municipality and community needs;

- Compilation of departmental business plans including key performance indicators and targets;
- o Financial planning and budgeting process;
- o Public participation process;
- o Compilation of the SDBIP, and
- Review of the performance management and monitoring processes.

The IDP has been taken into a business and financial planning process leading up to the new 5-year IDP which commenced with the 2017/2018 MTREF and will be reviewed annually. The business planning process has been refined to align the IDP to the key national and provincial priorities and current economic circumstances.

With the compilation of the new 5-year IDP, each department/function had to review the business planning process, including the setting of priorities and targets after reviewing the performance against the previous 5-year Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

Financial Modelling and Key Planning Drivers

As part of the compilation of the 2019/20 MTREF, extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2019/20 MTREF:

- Dependence on grant funding
- o Dependence on interest income
- o Consequences of the utilisation of the accumulated surplus
- Policy priorities and strategic objectives
- Amended strategies emanating from the Strategic Plan
- o Economic climate and trends
- Performance trends
- The approved 2018/19 adjustments budget and performance against the SDBIP
- o Cash Flow Management Strategy
- o Investment possibilities
- Improved and sustainable service delivery.

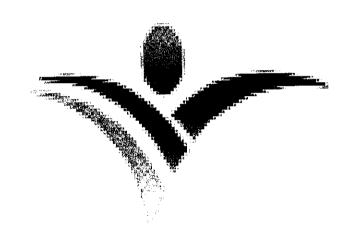
In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 51, 54, 58, 66, 70, 74, 78, 82, 85, 86, 88, 89, 91, 93 and 94 has been taken into consideration in the planning and prioritisation process.

Community Consultation

The draft 2019/20 MTREF as tabled before Council on 27 March 2019 for community consultation was published on the municipality's website, and hard copies were made available in the District, municipal notice boards and various libraries .The opportunity to give electronic feedback was also communicated on the SBDM website.

All documents in the appropriate format (electronic and printed) were provided to National and Provincial Treasury, and other national and provincial departments in accordance with section 23 of the MFMA, to provide an opportunity for them to make inputs.

Submissions received during the local municipality and community consultation process and additional information regarding revenue and expenditure and individual capital projects were considered as part of the finalisation of the 2019/20 MTREF within the limited resources of the municipality. Feedback and responses to the submissions received are available on request.



Overview Of Alignment Of The Annual Budget With The IDP

Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the SBDM, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that SBDM strategically complies with the key national and provincial priorities.

The aim is to to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the SBDM response to these requirements.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP. The following table highlights the IDP's five strategic objectives for the 2019/20 MTREF and further planning refinements that have directly informed the compilation of the budget:

IDP Strategic Objectives

In order to ensure integrated and focused service delivery between all spheres of government it was important for the SBDM to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities. The key performance areas can be summarised as follows against the five strategic objectives:

- 1. Good Governance and Public Participation
- 2. Institutional Transformation
- 3. Financial Viability and Management
- 4. Infrastructure and Basic Services
- 5. Local Economic Development

The 2019/20 MTREF has therefore been directly informed by the new IDP process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

This process has translated into a Municipal Standard Chart of Accounts budget.

Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

DC10 Sarah Baartman - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)
--

Strategic Objective	Goal	Goal Code		2015/16	2016/17	2017/18	Спг	rent Year 2018/1	•	2019/20 Medium	n Term Revenue & Framework	k Expenditure
R thousand			Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	2019/20	Budget Year +1 2020/21	2021/22
BASIC SERVICE DELIVERY AND INFRASTRUCTURE				10,518	3,261	7,244	2,240	2,240	2,240	2,373	2,509	2,647 138,995
FINANCIAL VIABILITY AND MANAGEMENT				117,294	105,509	46,384	111,607	158,406	158,406	131,602	135,039	136,883
LOCAL ECONOMIC DEVELOPMENT	15				50	17,327	4,507	4,507	4,507			45.000
GOOD GOVERNANCE AND PUBLIC PARTICIPATION					4,847	39,892	14,193	14,193	14,193	15,000	15,000	15,000
MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT												
Allocations to other priorities			\square 2				<u> </u>			440.00	75 152,54	B 156,64
Total Revenue (excluding capit	tal transfers and contributions)		_ 1	127,81	2 113,66	7 110,84	7 132,547	179,346	179,3	148,9	192,54	130,04

DC10 Sarah Baartman - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2015/16	2016/17	2017/18		rrent Year 2018/1			m Term Revenue Framework	
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	2019/20	2020/21	Budget Year +2 2021/22
BASIC SERVICE DELIVERY AND				20,479	2,642	7,244	2,240	2,240	2,240	23,478	23,478	23,478
NFRASTRUCTURE	•											,
FINANCIAL VIABILITY AND MANAGEMENT				62,551	55,825	82,754	111,607	158,406	158,406	120,497	124,070	128,164
LOCAL ECONOMIC DEVELOPMENT				11,947	23,235	17,327	4,507	4,507	4,507	4,750	4,750	4,750
GOOD GOVERNANCE AND PUBLIC PARTICIPATION				36,939	45,923	39,892	14,193	14,193	14,193	250	250	250
MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT												
					:							
Allocations to other priorities	-		_									
Total Expenditure			\dashv	1 131,9	127,	525 147,	217 132,	547 179,	346 179	,346 148	3,975 153	2,548 156

DC10 Sarah Baartman - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref _	2015/16	2016/17	2017/18	Cus	rent Year 2018/19			m Term Revenue Framework	
thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year + 2021/22
t linked to IDP strategic		A										
ectives due to the nature of the			ŀ									
ty - no infrastructure assets												
		В	Ì									
						!						
										}		
		C				1				1		-
			-									
		ם										
										ì		l
		E										
		F										
		Ì						}				
		G								ì		
			ĺ				:			ļ		
				ļ								
		Н										
,		1	Ì									
		ı										
												1
		Ì	1	1		Ì				Ì		
		j				}				1		
										ļ		
		к						İ				ļ
							}					Ì
		L								i		
		İ								1		
		М							1			
										Ì		
		İ	-						-			ļ
		N										j
		ļ					l l					
									Į	l		
		٥								l		
		P										
A11			4		-							
Allocations to other priorities Total Capital Expenditure			_	1	-	_	_	_	-	-	<u> </u>	

C10 Sarah Baartman - Supporting Ta		2015/16	2016/17	2017/18		Current Year 201	8/19	2019/20 Mediu	m Term Revenu Framework	& Expenditure
Description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
te 1 - vote name						1				
Function 1. (name) Sub-function 1. (name)	See SDBIP	See SDBIP	See SDBIP	See SDBIP	See SDBIP	See SDBIP	See SDBIP	See SDBIP	See SDBIP	See SDBIP
eri measure/s description		1	1							
Sub-function 2 - (name)										
ert measure/s description		1		1		_				
Sub-function 3 (name)		-								
sert measure/s description										-
Function 2 - (name)	4,795 0 m J				1					
Sub-function 1 · (name) sert measure/s description				1	1				1	İ
2000 - V-720 - V-720 - V-720 - V-720 - V-720 - V-720 - V-720 - V-720 - V-720 - V-720 - V-720 - V-720 - V-720 -	hicu	_	<u> </u>							
Sub-function 2 : (name)				1	1	1	!		1	İ
Sub-function 3,- (name)		- 							- · · · -	
sert measure/s description		1								
ote 2 - vote name				 				1		
Function 1~ (name)								1		į.
Sub-function 1 (name) (1288) (1] _	
Sub-function 2 - (name)					_					
nsert measure/s description						l				
Sub-function 3 - (name)	AREK.								1	1
nsert measure/s description	- -	ľ			_				_	_
Function 2 - (name)	in the second					1		T .	-	İ
Sub-function - (name)	<u> </u>							į		
	er santat e				_				- 	
Sub-function 2 (name) 7 (name) Insert measure/s description	1991888	Ì			ļ		1			1
Sub-function 3 - (name)						-				
insert measure/s description	veg and deed to		İ		į					
Vote 3 - vote name			_	_						
Function 1 - (name) Sub-function 1 - (name)	70000000									ļ
Insert measure/s description	(2096829)	l						l		
Sub-function 2: (name)	7.5980.0x1									
Insert measure/s description		-								
Sub-function 3 - (name)	34 F.W.L	_								
Insert measure/s description				<u> </u>						
Function 2 · (name)							-			- 1
Sub-function 1 - (name) Insert measure/s description	.:::::::::::::::::::::::::::::::::::::			1						
Sub-function 2 - (name)										
Insert measure/s description	a tanganga 1 dem	-								
Sub-function 3, (name)	ais C									
Insert measure/s description			ŀ					1		
The suit of the Votes		- 1	I	ŀ	- 1	ı	l l	l l	1	ı

And so on for the rest of the Votes

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))

2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities

3. Only include prior year comparative information for individual measures where relevant activity occurred in that year's

DC10 Sarah Baartm	an - Entitles meas	sureable perio	illiance objectives

DC10 Sarah Baartman - Entitles measurea	DIC PERIORITIANS SUST	2015/16	2016/17	2017/18	Cı	ırrent Year 2018	119	2019/20 Medius	n Term Revenue Framework	& Expenditure
Description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Entity 1 (name of entity): Insert measure/s description										
Entity 2 - (name of entity) Insert measure/s description										1
Entity 3 - (name of entity)										1
And so on for the rest of the Entitles										



Measurable Performance Objectives & Indicators

MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

The measurable performance indicators of the Sarah Baartman District Municipality are detailed in the following:

- * Annexure "B": Mandatory Performance Measures
- * Annexure "C": Annual Performance Objectives by Vote operational measures
- * Annexure "D": Revenue by Source

DC10 Sarah Baartman - Supporting Table SA8 Performance indicators and benchmarks

		2015/16	2016/17	2017/18		Current Yea	er 2016/19			edium Term Re nditure Framev	
Description of financial Indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Originat Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Borrowing Management		1									
	Interest & Principal Paid /Operating Expenditure	3.0%	3.2%	4.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Finance charges & Repayment of borrowing /Own Revenue	12.3%	14.7%	19.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
afety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
iquidity											
Current Ratio	Current assets/current flabilities	8.0	5.7	12.4	7.9	6.0	6.0	62	8.5	9.0	9.9
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current flabilities	8.0	5.7	12.4	7.9	6.0	6.0	6.2	8.5	9.0	9.5
Liquidity Ratio levenue Management	Monetary Assets/Current Liabilities	7.7	5.5	12.1	7.8	5.9	5.9	6.1	8.2	8.7	9.2
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	6.2%	8.8%	4.7%	3.2%	2.3%	2.3%	2.3%	4.0%	3.8%	3.5%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old			,							:
reditors Management					·						
Creditors System Efficiency	% of Creditors Pald Within Terms (within MFMA's 65(e))			:							
Creditors to Cash and Investments		26.1%	32.6%	19.7%	50.1%	61.0%	61.0%	50.3%	23.6%	23.6%	23.6%
other Indicators	Total Volume Losses (kW)										
	Total Cost of Losses (Fland '000)				:						
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated	l									
	Total Volume Losses (kt)	-									
Mars Mars Barbara	Total Cost of Losses (Rand '000)										
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated									•	
Employee costs	Employee costs/(Total Revenue - capital revenue)	30.2%	32.6%	32.5%	33.9%	25.0%	25.0%	25.0%	30.8%	32.2%	33.6%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	33.9%	43.1%	53.8%	45.2%	33.4%	33.4%		36.3%	38.0%	39.6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.1%	0.3%	0.8%	0.4%	0.3%	0.3%		0.3%	0.3%	0.3%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	1.2%	1.4%	1.4%	1.3%	0.9%	0.9%	0.9%	1.2%	1.2%	1.3%
DP regulation financial viability indicators											
i. Debt coverage	[Total Operating Revenue - Operating Grants/Debt service payments due within financial year)	1.4	1.4	1,3	2.2	2.2	2.2	5.1	5 3.4	3.4	3
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	552.4%	596.5%	357.0%	300.2%	300.2%	300.2%	300.2%	409.8%	395.5%	374.1%
ili. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	12.6	15.2	10.2	7.4	5.3	5.2	6.	1 6.	8 8.	5 6

DC40 Sarah Baartman Sunnorting Table SA10 Funding measurement	measuren	nent	ļ							:		Tunna aditions
DOLO Galait Daarina Capporing			2015/16	2016/17	2017/18		Current Year 2018/19	ır 2018/19		2019/20 Medium Lerm Kevenue & Expelluture Framework	Framework	× Expendina
Description	section	Ref	Audited	Audited	Audited	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Eunding measures Cash/cash equivalents at the year end - R'000 Cash + investments at the yr end less applications - R'000 Cash year end/monthly employee/supplier payments Surplus/(Deficit) excluding depreciation offsets. R'000 Service charge rev % change - macro CPIX farget exclusive Cash receipts % of Ratepayer & Other revenue Debt impairment expense as a % of total billable revenue Capital payments % of capital expenditure Borrowing receipts % of capital expenditure (excl. transfers) Grants % of Govt. legislate/glazetted allocations Current consumer debtors % change - incr(decr) Long term receivables % change - incr(decr) R&M % of Property Plant & Equipment Asset renewal % of capital budget	18(1)b 18(1)b 18(1)b 18(1) 18(1)a,(2) 18(1)a,(2) 18(1)a,(2) 18(1)c,19 18(1)c 18(1)a 18(1)a 18(1)a 18(1)a 20(1)(v)	1 2 2 2 4 5 5 6 5 7 4 7 5 7 5 7 5 7 5 7 5 7 5 7 5 7 5 7	97,900 271,324 12.6 (3,928) N.A. 46.6% 0.0% 100.0% 0.0% N.A. N.A. N.A.	109,841 192,978 15.2 (13,084) (6.0%) 19.2% 0.0% 100.0% 0.0% 28.6% 26.8% 1.6%	63,659 206,967 10.2 6,799 (6.0%) 111.7% 0.0% 0.0% (49.5%) (4.0%) 5.3%	63,872 221,985 7.4 7.4 (6.0%) 122.8% 0.0% 0.0% (16.0%) (16.0%) 3.2% 0.0%	54,235 166,551 5.3 - (6.0%) 100.0% 0.0% 0.0% 0.0% 0.0%	54,235 166,551 5.3 0 (6.0%) 100.0% 0.0% 0.0% 0.0% 2.1% 0.0%	63,659 168,729 6.2 0 (6.0%) 126.4% 0.0% 0.0% 0.0% 0.0% 0.0%	63,559 159,964 6.8 6.8 103.8% 0.0% 0.0% 0.0% 36.5% 0.0% 2.0%	63,659 169,691 6.5 (6.0%) 102.7% 0.0% 0.0% (3.5%) 0.0%	63,659 179,383 6.2 102.7% 0.0% 0.0% 0.0% (5,4%) 0.0%



Overview Of Budget-Related Policies

OVERVIEW OF BUDGET-RELATED POLICIES

Budgeting is central to the process of prioritizing for service delivery and the management of the functions of Council. The Sarah Baartman District Municipality's budgeting process is guided and governed by relevant legislation, regulations and budget related policies.

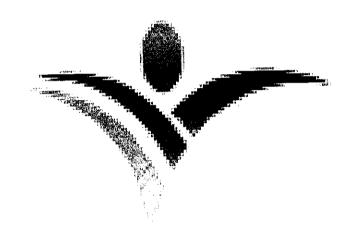
The following budget-related policies were reviewed as part of the budget planning process:

- o Budget policy;
- o Banking and Investment Policy;
- o Supply Chain Management Policy;
- o Credit Control and Debt Collection Policy;
- o Revenue By-laws;
- o Tariff Policy;
- o Sundry Financial Policy;
- o Policy on Unauthorised, Irregular, Fruitless and Wasteful Expenditure and the Enforcement of Proper Financial Management;
- o Petty Cash Policy;
- o Virement Policy and
- o Enterprise Risk Management Policy

The following amendments to the policies were made:

Virement Policy

The existing Virement Policy has been replaced to accommodate mSCOA requirements.



Overview Of Budget Assumptions

OVERVIEW OF BUDGET ASSUMPTIONS

The 2019/20 – 2021/22 Medium Term Budget has been prepared in a volatile global and local economic market which appears to be gaining momentum in a positive direction. Internal and external factors have been considered in ensuring that realistic and accurate budget assumptions have been adopted in the preparation of a credible budget.

Global Economic Trends (in accordance with National Treasury)

The global economy is growing but signs of slowing growth have emerged. The International Monetary Fund (IMF) projects that the world economy will grow by 3.5 percent in 2019 and 3.6 percent in 2020, compared to its prior estimate of 3.7 percent in both years.

GDP growth projections for the United States, China and Europe have been revised down over the last six months. This is mainly due to trade tensions between the US and China and lower crude prices that have reversed recent optimism about prospects for oil-exporting economies. World trade is expected to increase by 4 percent over the medium term, which is 1.3 percent lower than the growth in 2017.

Growth in developing economies is expected to decrease from 4.6 percent in 2018 to 4.5 percent in 2019 and thereafter increase to 4.9 percent in 2020. The decrease is mainly due to lower oil prices and trade risks. Developing countries remain susceptible to changes in investor sentiment.

Economic growth for most economies in sub-Saharan Africa, a major export destination for South African manufacturers, is expected to exceed 4 percent over the next 5 years.

Growth is returning to lower long-term averages in developed economies. These economies still face the risk of potential for tariff increases and retaliation. However, oil prices have eased and monetary policy tightening have become less aggressive in these economies.

South African Economy (in accordance with National Treasury)

South Africa's projected GDP growth forecast has been revised down from 1.5 percent to 0.7 percent in 2018. The National Treasury forecasts that the South African economy will grow by 1.5 percent in 2019, rising to 2.1 percent by 2021. The projections have taken into account weaker investment outcomes in 2018, a more fragile recovery in household income and slower export demand than expected due to moderating global growth. Consumer inflation has also been revised down due to lower oil prices and food inflation than previously assumed.

Employment

The unemployment rate decreased from an average of 27.5 per cent in 2017 to 27.1 per cent in 2018. The labour market hinders easy entry into employment, particularly for young people. Net employment grew by 225 000 in 2018, mostly due to an increase in the informal non-agricultural sector. Private-sector employment growth remained flat over the first three quarters of 2018.

Lower industrial employment has been somewhat offset by stronger growth in services. Employment in gold mining has dropped during seven of the last eight quarters ending September 2018. Mining employment is expected to remain under pressure, with numerous companies announcing restructuring or mine closures.

The national minimum wage and other legislative amendments have been implemented, providing certainty in the labour market. Business and labour have pledged to support job creation and retention through the National Economic Development and Labour Council.

Household consumption

Slow employment growth negatively affects household consumption. Over the first 9 months of 2018, household spending increased by 1.9 percent. This was caused by increased demand in the first quarter of the year, supported by a stronger rand, higher confidence and low inflation of durable and semi-durable goods. Household spending growth lost momentum as the year progressed due to reduced wage and employment growth, reduced confidence, and escalating petrol and electricity prices

Household consumption is forecast to increase by 1.5 per cent in 2019. Weak employment growth and further decreases in real wages are expected to limit household incomes this year. Household wealth is also expected to remain under pressure in 2019, following a sharp regression in equity prices at the end of 2018, and restricted growth in house prices. Over the medium term, household spending is expected to benefit from a improvement in economic activity and net wealth, and lower levels of indebtedness.

Investment

Investment fell by 0.3 per cent yearon-year in the first three quarters of 2018, following a 0.7 per cent growth in the same period in 2017. Investment by private businesses and general government dropped. As a percentage of GDP, investment has continuously deteriorated, reaching a 13-year low of 17.7 per cent in the third quarter of 2018. The combination of low growth in employment, investment and productivity continues to restrict economic growth.

Investment growth is projected to increase from 1.5 per cent in 2019 to 3 per cent in 2021 as confidence gradually improves, worn-out capital is replaced and the state improves its ability to execute capital projects. However, concerns about electricity supply and slower global growth pose risks to the near-term outlook.

The Investment Summit affirmed that South Africa continues to be an attractive investment destination, with R300 billion in investments pledged across a variety of sectors. Efforts by the President's investment ambassadors yielded another \$28 billion in investment pledges.

Balance of payments

The current account deficit as a percentage of GDP expanded to 3.8 percent in the first 3 quarters of 2018, compared with a deficit of 2.3 per cent over the same period in 2017. Over the medium term, the deficit is expected to expand from 3.4 percent of GDP in 2019 to 4 percent in 2021. The trade surplus decreased from an average of 1.5 per cent of GDP in the first 9 months of 2017 to 0.3 percent over the same period in 2018. South Africa's terms of trade declined by 2 per cent over the period.

The balance on the financial account increased to 3.5 percent of GDP in the first 3 quarters of 2018, up from 1.5 percent in the same period in 2017. For the first time since 2013, net foreign direct investment rose over the three-quarter period, as foreign parent companies increased their holdings of South African subsidiaries, and as foreign acquisitions by South African firms slowed. Inward foreign direct investment grew by R70 billion in the first 3 quarters of 2018. Net portfolio investment fell by 31 per cent in the first three quarters of 2018.

Inflation

Headline inflation declined from 5.3 per cent in 2017 to 4.7 per cent in 2018, as lower food and services inflation offset high petrol inflation in the second half of the year. Fuel inflation increased to 20.1 percent in the second half of 2018 due to higher oil prices, putting upward pressure on public transport and freight costs. As a result of these large fuel price increases, the Department of Energy is reviewing the basic fuel price formula.

Consumer price index (CPI) inflation is expected to reach 5.2 percent in 2019 in response to rising food inflation associated with higher fuel and agricultural input prices. Electricity inflation is also expected to rise. The National Treasury assumes an annual adjustment of 10 percent in electricity prices in each of the next three years, effective from July 2019.

District Economy

Local municipalities are:

Makana (Grahamstown);
Ndlambe (Port Alfred, Alexandria);
Sunday's River Valley, (Kirkwood, Addo);
Blue Crane Route (Pearston, Somerset East, Cookhouse);
Kou-Kamma (Kareedouw, Tsitsikamma);
Kouga (Humansdorp, Jeffrey's Bay, St Francis Bay). and
Dr Beyers Naude (Graaf-Reinet, Jansenville, Willowmore)

Sarah Baartman covers the rural western areas of the province. At least 58,242 square kilometres, it is the largest of the six districts. The district forms the rural hinterland beyond Port Elizabeth. The coastal belt is a temperate, winter-rainfall area, with rains of 500 to 700 mm per annum and above. The beautiful Tsitsikamma and Baviaans Parks lie in the extreme west of the district, close to the Western Cape. The interior is mostly dry Karoo and grasslands composed of large commercial farms and vast expanses. The historic town of Graaf-Reinet is an important centre in the north of the district. Despite the arid interior, the Sundays and Fish Rivers support extensive irrigated farming and are fed by water from the Orange River under the Fish River Transfer Scheme. Grahamstown, in the east, is home to Rhodes University and the National Arts Festival.

This rural district has a population of about 480,000, with a low population density of seven people per square kilometre. The district has a substantial coloured population (36% of the population), with Africans in the majority (52%) and a higher proportion of whites (11%) than other districts.

Sarah Baartman ranks as a third largest economy of the province, with 9% of provincial value added. Agriculture dominates the district's economy, contributing 28% of all value added and 41% of formal employment. Small-stock farming predominates in the dry Karoo interior. This is the centre of wool and mohair farming in the Eastern Cape, providing a high proportion of world mohair production. Karoo mutton is known for its high quality and is also exported. Cattle and dairy farming are strong in the areas around Grahamstown, Cookhouse, Alexandria and Humansdorp. The Langkloof valley is home to deciduous fruit production of apples and pears. Major citrus farming areas are irrigated from the Sundays and Fish Rivers. Deciduous and citrus fruit is exported through Port Elizabeth. Commercial forestry is present around Tsitsikamma and Grahamstown. A small fishing industry operates from St Francis, centred on rock lobster.

The biggest employer is agriculture (32.4%). Manufacturing, centred on agro-processing, is a relatively small sector, providing 10% of value added and 7% of employment. Food and dairy processing and furniture production are present in the larger towns of Grahamstown and Humansdorp. Small businesses and craft co-operatives in the small towns of the Karoo produce wool and mohair garments, mostly hand-knitted. Tourism is well established in Sarah Baartman and the district has established its own network of tourism routes. Tourism attractions include the well-known Tsitsikamma, Baviaans and Addo National Parks and the coastal resorts of Jeffrey's Bay and Port Alfred. Farm tourism is beginning to develop in the Karoo, and Graaf-Reinet is visited for its history and architecture. Many of the place names in

the far south of the district have Khoi and San roots. The Khoisan Cultural Village at Tsitsikamma is the first of many planned attractions to reflect this heritage. Government services play a significant role in the economy, providing 28% of value and 23% of formal employment.

Opportunities

- Livestock: Small-stock farming (sheep and goats) in the Karoo can be expanded through farm worker enterprises and to provide wool, mohair and meat for processing. Cattle farming can be developed through mixed farming with game. The commercial dairy industry has its base in the district and is a source for growth.
- Crops: Irrigation can be expanded in the Fish and Sundays River catchments by increasing water transferred from the Orange River, giving opportunities for further citrus production and high value horticultural production (vegetables, flowers, exotics).
 Sugar beet is being developed in the Fish River Valley between Cookhouse and Cradock.
- Forestry can be expanded to a limited extent in the Tsitsikamma and the areas around Grahamstown, but potential lies more in wood products and links to furniture.
- Fishing: A small fishing fleet operating from St Francis Bay and Port Alfred may have limited opportunities to expand with new quota allocations to the province. Potential lies more in aquaculture.
- Food processing is currently centred on the strong local dairy industry with room for further expansion. Canning and bottling of deciduous and citrus fruits and fruit juices is a major opportunity.
- Wool and mohair can provide the raw material for a growing apparel and garments industry, growing initially from the existing small weavers and craft co-operatives, but diversifying into high-value hand knitted fashion items.
- o Furniture has high potential with existing forestry in Tsitsikamma and Grahamstown. High-value custom-made hand-crafted furniture will have higher potential and can develop local employment, with limited opportunities for hardwood furniture.
- Leather and leather goods are already a small local industry, with a base in Grahamstown. The potential lies in high-value fashion leather goods and clothing, automotive seat leather and in exotic hides and skins. As livestock revives, the industry can expand.
- Tourism has massive potential for growth. The Addo and Baviaans Parks and the Fish River reserve are expanding, and will increase the attraction of game reserves in the district. A strong base in beach, marina and sports tourism, including surfing, can be developed further. The district has many diverse attractions and has already established tourism to link up and promote tourism.
- Downstream opportunities in the Energy Industry job creation, skills development,
 SMME development, etc.

The average growth rate of the Sarah Baartman District is estimated at 1.1%, which is higher than the Provincial growth rate, estimated at 0.3% and slightly lower than the National growth rate of 1.2%. There has been a significant decrease in the growth rate of the District between 1996 (2.6%) to 2007 (1.1%).

There is a correlation between the concentration of people and population growth trends, with Makana, Kouga & Ndlambe experiencing the most significant increases between 1996 and 2007. Camdeboo and Sundays River Valley have also experienced increases over this period. Locally, internal migration trends are predominantly towards the more affluent centres of Makana, Kouga and Ndlambe, presumably by people in search of improved economic opportunities.

Migration trends increase the number of people seeking employment, demand for housing and other associated services in more secure economic areas. Living in larger cities permits individuals and families to take advantage of the opportunities of proximity, diversity, and marketplace competition. Rural migrants are attracted by the possibilities that larger cities can offer, but can find themselves in informal settlements and experience extreme poverty. Migration trends need to be studied and formulated as a planned phenomenon to prevent urban sprawl and the perpetuation of impoverishment. The Medium Term Spatial Framework (MTSF) stipulates that effective and efficient urban management and development should provide employment and economic growth opportunities. Statistical trends of migration within the Sarah Baartman area should be used to influence the Spatial Development Frameworks of affected local municipalities to ensure that correct measures are in place to accommodate an anticipated influx.

The Sarah Baartman District Municipality's Progress Development Indicators

There has been progress on improving the standards of living in the district. The improvement in the Human Development Index has been significant.

The HDI in Sarah Baartman has specific spatial and social characteristics. Those municipalities with an urban bias display a stronger Human Development Index (HDI) demonstrating that human development was higher in urban rather than rural areas.

The reduction in poverty and improvement in living standards can be attributed to steady economic growth over the same period. The problem with unemployment especially in the rural areas is a challenge and is the main reason many people live in poverty. Although social grants have provided a safety net for some people, it is not enough to ensure people live above the poverty line.

Unemployment in Sarah Baartman is coupled with slow job growth. Sarah Baartman specific industries are limited with little expansion and or revitalization plans. This situation has resulted in the obvious increase in the number of job seekers. The increasing numbers of unemployed residents erodes the private income source of service provision and increases the demand for social services.

An economy with high unemployment is not utilising all of the labour resources available to it and is thus operating below its productive potential. Such an economy could have higher outputs if all of the available workforce were gainfully employed in industrious enterprises.

The MTSF calls specifically for efforts to be taken to identify and enhance existing economic opportunities in the interests of work creation and sustainable livelihoods.

The current situation in Sarah Baartman requires:

- The mobilisation of existing industries to increase production or add value to existing products;
- The investigation and establishment of new or alternative production industries;
- Labour to become skilled in providing the services required by existing industries;
- A drive to establish and support gainful self-employment; and
- The establishment of a committed work ethic.

Long term unemployment has negative effects beyond impoverishment and social dependency of the jobless. These include:

- During a long period of unemployment, workers can lose their skills, causing a loss of human capital;
- Being unemployed can also reduce the life expectancy of workers by approximately 7 years; and
- High unemployment can encourage xenophobia as workers fear that foreigners could occupy available positions

Summary of Budget Assumptions

The global and national economic outlook seeks to improve and higher growth rates are expected over the medium term. This would eventually impact positively on collection rates of municipalities. The current harsh economic conditions are hard for both the businesses and households which have impacted negatively on the payment for municipal services.

The table hereafter gives a summary of the assumptions used to prepare the medium term budget.

Supporting Table: Social, Economic and Demographic Statistics and Assumptions

Description of Economic Indicator	nic 2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
Demographics					
Population (Census 2011)					
Economic					
Inflation / inflation outlook (CPIX)	5,8	0,9	6,4	5,2	5,2
Interest rate – borrowing	N/A	Z/A	N/A	N/A	N/A
Interest rate – investment	6.5	0,7	2,0	7,5	2,0
Remuneration increases	0.0	2,0	2,0	7,1	6.45
Collection Rates					
Property tax / services charges	n/a	n/a	n/a	n/a	n/a
Rental of facilities & equipment	%86	%66	100%	%26	%26
Interest – external investments	100%	100%	100%	100%	100%
Interest – debtors	%86	%66	100%	100%	100%
Revenue from agency services	100%	100%	100%	100%	100%



Overview of Budget Funding

OVERVIEW OF BUDGET FUNDING

Review of past performance

Operating expenditure

The overall financial performance results for the 2018/2019 financial year forecasts no operating surplus or deficit, i.e. break even. Included in this forecast are amounts of Accumulated Surplus allocated to projects, based on budget principles and procedures.

A summarized extract of the statement of financial performance is as follows:

Details	Forecasted Actuals 2018/2019
Revenue	179.3
Expenditure	179.3
Operating Surplus	0

Revenue is equal to Expenditure.

BUDGET STRATEGIES

The Municipality's budget reflects the strategic outcomes embodied in the IDP and related strategic policies. Such a focus represents a shift away from detailed line-item budgeting that tend to focus on inputs. The budget that the Council will consider is at a high level vote, enabling the accounting officer to oversee the implementation and management of the budget in accordance with appropriate policies and internal controls through regular monthly, quarterly and half yearly reports (sections 71, 52 and 72) to Council on financial and outcome performance. The Service Delivery Budget Implementation Plan (SDBIP) linked to the IDP and Budget is also tabled today which will enable performance measurement as agreed in performance contracts of senior officials. Also, the introduction of mSCOA will ensure that reporting is accurate and the information provided is more meaningful to ensure better decision making within the municipality.

FINANCIAL CHALLENGES AND CONSTRAINTS

Since its levy base was reduced by 94% in 2000 with the establishment of the Nelson Mandela Metropolitan Municipality, the SBDM has become dependent on its interest earnings to fund its operating expenditure.

The SBDM still faces two main financial challenges:

- either increasing its discretionary revenue base or reducing its operating expenditure in order to become less dependent on interest earnings and contributions from the accumulated surpluses to balance its budget; and
- o Achieving long term financial sustainability.

In the ever evolving local government environment there are significant challenges for municipalities to meet legislative requirements, particularly in the areas of governance and the MFMA. The SBDM's efforts to comply with the Municipal Finance Management Act as well as all relevant legislation and the audit opinion are a good example. In order to meet these ever increasing obligations, new skills, systems, additional financial resources and personnel are required.

Over the last few years, staff numbers as per the organogram have remained constant, with compliance requirements increasing and additional functions to be performed. The increased payroll costs is due to inflation increases and is been funded from interest earnings, equitable share and the Levy Replacement Grant.

Unfortunately, the Equitable Share of national revenue is inadequate, which has forced the SBDM to become even more reliant on interest earnings and accumulated surplus to finance operating expenditure. The SBDM's Equitable Share Grant (including Levy Replacement Grant) increased by a mere 5.8%, whilst payroll costs increased by 7%. The municipality's effort to balance the budget, to achieve financial sustainability in the medium term remains a challenge.

While SBDM expected the equitable share to increase in line with the CPIX figures provided in the Treasury circular, this did not materialize.

The SBDM believes that it cannot credibly promote its district or successfully and lobby for funds from other sources unless it demonstrates that it:

- Can plan and manage strategically;
- o Can prioritize and spend funds efficiently on development programmes; and
- o Promote the development facilitation role.

In respect of the first, it believes that its new approach to strategic planning through its support and capacity building initiatives to the Local Municipalities is a step in the right direction.

In order to achieve the second, the SBDM needs to do two things:

- o Complete projects in a timely manner and within budget; and
- Identify ways of increasing its productivity and reducing its operating expenditure to level which can be funded within its sustainable discretionary funding envelope.

The medium-term budget for the next three years was prepared within the context of government's macro-economic framework as well as NT guidelines.

Main Sources of Revenue

The Municipality's main sources of sustainable own discretionary revenue over the medium term will be Equitable Share, which includes the Levy Replacement Grant and will amount to R93.4 million for the 2019/2020 financial year. The allocations for the outer years are R97.1 million and R101.1 million respectively, which represents an increase of 3.9% and 4.1% respectively. The review of the local government fiscal framework by NT has had a significant impact on the SBDM's revenue budget with the phasing out of RSC levies; the municipality is now exclusively dependent on grant funding to finance its operations.

The new direction of the municipality in playing a more extensive role in supporting the Local Municipalities through lobbying for funding for key infrastructure projects is intended to provide a new revenue stream for the municipality. Also, the initiatives planned to assess the feasibility on the municipality performing mandated functions itself, which are currently being performed by the Local Municipalities, may create additional revenue streams for the municipality.

The estimated income from our main sources of discretionary revenue for the 2018/2019 financial year amounts to R105.3 million, this excludes other Income.

These are:

Income Source	Budget 2018/2019	Budget 2019/2020	Increase/ Decrease
	R	R	%
Interest on Investments	17	15.0	- 11.8
Equitable Share	24.2	27.5	13.6
Levy Replacement Grant	64.1	66.0	2.9
Total	105.3	108.5	3.0

Financial Sustainability

Financial sustainability can be defined as government's ability to manage its finances so it can meet its spending commitments, both now and in the future. It ensures future generations of taxpayers do not face an unmanageable tax burden for government services provided to the current generation.

Indicators which could provide evidence of unsustainable or sustainable financial practices can be classified into:

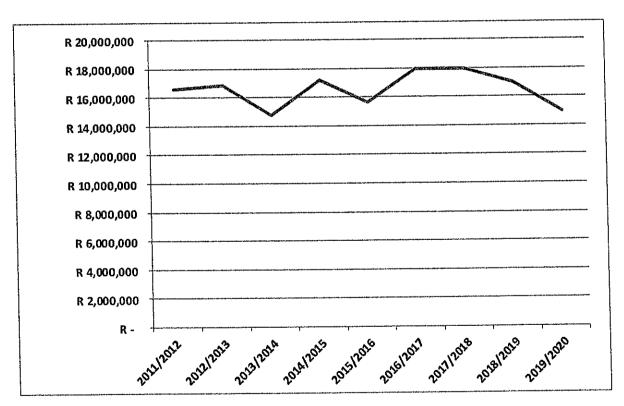
- Income generating efforts;
- Efficiently delivered services that are appropriate to needs;
- Short term and long term financial obligations; and
- Ability to maintain, renew and upgrade assets.

The SBDM has struggled to perform its legal mandate because of its inadequate revenue base. Due to the fact that it had its tax base significantly reduced since the abolishment of

RSC levies; it is now totally dependent on national government grants to finance its operating expenditure. Since 2002, in spite of a limited revenue base, additional functions such as fire fighting services, environmental health as well as onerous legislative compliance requirements which have placed enormous demands on the institution, which resulted in the increase in its staff establishment to respond to the additional responsibilities, it nevertheless managed to make a significant contribution to the improvement of the quality of life of the inhabitants in the district.

In order to respond to these challenges, the municipality had to adopt a pragmatic approach to ensure that it is able to continue providing services and add value in the district. Over a number of years it has been able to maintain reserve funds (Capital Replacement Reserve), which have recently been transferred to the Accumulated Surplus Account. It has only been possible to maintain service standards through the use of interest on investments to finance operating expenditure. In the 2019/20 Operating Budget it is estimated that an amount of R15 million will be used to finance operating expenditure. This represents 16.1% of available discretionary sources of revenue. The interest income has been based on an average interest rate of 7% being earned in the 2018/19 financial year. Interest rates are being increased and currently money invested earns an average of 7 % interest. Detailed below is a graph which gives an indication of how interest earnings have been used to balance the budget.

Growth in the use of interest to finance Operating Expenditure



Although there are concerns that this financing approach is not sustainable in the long term, the municipality has no other funding option at this stage. It is obvious that the municipality would be ineffective if it had to reduce its expenditure and its staff establishment within the limits of available discretionary resources excluding interest income.

National Treasury has advised that it will continue to compensate district municipalities through the Levy Replacement Grant (LRG).

Reforms will however be made to the Levy Replacement Grant in future to make it more reflective of the extent of service delivery responsibilities of the municipality rather than historical RSC levy collection rates. Revisions to the local government fiscal framework are being considered, including determining appropriate funding for district municipalities, which will be informed by the outcomes of the COGTA White Paper policy review.

Until that process has been finalized, it is evident that the current funding approach will have to be maintained to ensure that service provision is not disrupted or compromised.

It is, however, incumbent on the management and political representatives to ensure that the utilization of unsustainable revenue sources to finance operating expenditure is undertaken in a responsible manner and that a capping is placed on the utilization of the accumulated surplus until a clearer picture emerges of future district municipality's revenue sources. The municipality is confident that the new strategic direction as reflected in the IDP will result in the municipality benefiting from supporting the Local Municipalities in lobbying initiatives for key infrastructure needs within the District as well as the limitations placed on the utilization of the accumulated surplus and innovative cost containment measures.

Capital expenditure

Capital expenditure for the 2019/2020 financial year is detailed in Annexure "E".

Funding sources

The capital expenditure will be funded from Accumulated Surpluses. In 2019/2020 financial year, approximately R1.4 million will be financed from Accumulated surpluses.

Funding arrangements and strategies

The Sarah Baartman District Municipality has numerous funding options available, both short term and long term financing that are in line with the MFMA. The Sarah Baartman District Municipality Budget and Treasury Office (BTO) continuously analyses current and available financing arrangements, with an aim of identifying best financing mix. The BTO also monitors that the funding mix is in line with prudent indicators such as the revenue-to-debt ratio.

Short term funding

Section 45 of MFMA guides short-term borrowing of municipalities. Liquidity management is of paramount significance in a robust risk management framework. Due to a weak tax base Sarah Baartman District Municipality does not use loan funding to finance capital expenditure.

As part of innovative initiatives to be investigated by the municipality, the option of front-loading will be considered to assist the Local Municipalities to fast-track service delivery in an attempt to enhance the revenue base of the municipalities to assist in addressing the financial sustainability risk facing the municipalities.

Investments

Investments for the Sarah Baartman District Municipality are done in accordance with and adherence to the Municipal Investment Regulation of the MFMA, Sarah Baartman District Municipality's Investments Policy and other relevant legislation. Cash flow forecast and liquidity needs by the Sarah Baartman District Municipality provides guidance for the type of investments employed and tenor thereof. The investments are made with primary regard for the risk profile and appetite of the investment, liquidity needs of the Sarah Baartman District Municipality and the return on investments.

The BTO is obliged to invest all the Sarah Baartman District Municipality's funds within approved limits with counter parties' approval by Council. Due to high liquidity needs of the Sarah Baartman District Municipality, the investment portfolio constitutes mainly of money market instruments. The BTO continuously analyses the market for good investment opportunities relative to appropriate benchmarks and market conditions.

Measures of financial performance

- Current ratio shall not be less than 1 %
- Debt revenue shall be limited to 25%
- · Salaries to operating not more than 35%
- Cost coverage ratio should cover at least one month.

The table below reflects the projected ratios of the Sarah Baartman District Municipality.

	Benchmark	2017/18	2018/19	2019/20
Current Ratio	2:1	2:1	2:1	2:1
Salaries as a % of Operating Expenditure (excl. Grants)	35%	39%	40%	37%

Current ratio

- Current ratio measures the ability of the Sarah Baartman District Municipality to pay its
 current liabilities out of the current assets. The industry usually looks for a ratio of 2:1;
 however the acceptable current ratio is 1:1 for municipalities.
- The current ratio is above 1:1 which means that the Sarah Baartman District Municipality will be able to meet its short term obligation if the trend continues.
- The ratio needs to be given utmost attention and the Sarah Baartman District Municipality will have to create cash through the operating account (minimise costs) to maintain liquidity.

Salaries ratio

Employee costs represent 37% of the total expenditure including project expenditure for the 2019/20 financial year. It should however be pointed out that the payroll costs as a percentage of the discretionary revenue is 49%.

Ratio analysis

The current debt to revenue ratio need to be maintained going forward. The financial plan tries not to place more pressure on those ratios that are stretched (current ratios) and projects improved financial ratios in the outer financial years.

The level of capital investment and infrastructure projects in the outer years depends on (cash) surpluses and the financial plan is utilizing these (cash) surpluses towards capital infrastructure investments and soft support and capacity building programmes.

Challenges

The Sarah Baartman District Municipality is facing the following challenges:

- Dependence on grant funding;
- Collectively managing the cost down (doing more with less);
- Reviewing all Sarah Baartman District Municipality's services and programs for operational efficiencies to improve service levels and delivery;
- Exploring opportunities for cost saving (shared services); and
- Exploring Management and Renewals Strategy.
- Additional function such as Environment Health services and Fire Fighting services and decreasing Equitable of national revenues.

Financial Risks

The financial risks include:

- Changes in economic variables like inflation, petrol price, etc;
- Current economic downscale and the impact on payment levels and grant funding;
- Unemployment trends; and
- Global financial instability.

The Sarah Baartman District Municipality's financial viability has been planned through financial modeling over five (5) years, the focus being on its financial performance, financial position and the cash flow statement. The plan is based on a number of assumptions. The assumptions have been developed to reflect a sustainable financial position over a planned period and to ensure that there is sufficient capacity to fund operating and capital expenditure. The plan seeks to address short-term and to achieve long-term financial stability while maintaining user charges/tariffs within reasonable levels.

The long-term financial plan has taken a conservative approach in projecting the Sarah Baartman District Municipality's financial position in the outer years.

The Sustainability Assessment Report clearly identifies the risks of the current funding strategies and highlights the going concern risk that faces the municipality, thus forcing the municipality to limit the utilization of its accumulated surplus to avoid future cash flow problems in the medium term.

Statement of tariff setting and revenue strategies

The MFMA requires annual budgets of municipalities to be funded by realistically anticipated revenue to be collected, based on the collection level to date and the actual revenue collected in previous financial years.

The Sarah Baartman District Municipality annually reviews the tariffs to ascertain whether they are still capable of producing the required revenue envelope, taking note of the prevailing trends. This process of tariff setting takes place within the framework of the Sarah Baartman District Municipality's Tariff Policy, which is based on social, economic and financial principles.

While the Sarah Baartman District Municipality is committed to maintain tariff increases within the forecasted inflation, increases above inflation are applied to some services (mainly major trading services) due to budgetary requirements aimed at sustaining service provision.

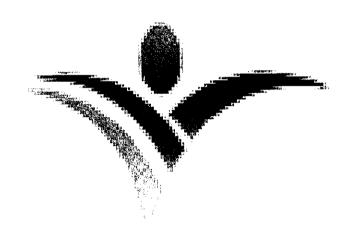
For the 2019/20 financial year tariff increases for the major services were driven by the following broad considerations:

- The projected electricity and fuel levy increases;
- o The deteriorated economic outlook; and
- The impact of inflation and other cost increases.

Informed by the aforementioned considerations, the Sarah Baartman District Municipality will increase tariffs for its services

It should however be noted that the revenue generated through the tariffs set is insignificant as the municipality do not charge tariffs for basic services. Also, the Environmental Health and Fire Services functions of the municipality are performed by the local municipalities and no tariffs were previously charged for these functions.

The schedule of tariffs and charges is attached as **Annexure "F"**.



Expenditure On Allocations And Grant Programme

DC10 Sarah Baartman - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2015/16	2016/17	2017/18	Cui	rent Year 2018/19	•	2019/20 Medium	n Term Revenue Framework	& Expenditure
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
RECEIPTS:	1, 2				1			-		1
Derating Transfers and Grants]			•		
National Government:		86,282	86,525	89,310	92,582	92,582	92,582	96,837	100,623	104,717
Local Government Equitable Share		21,827	22,641	22,641	24,262	24,262	24,262	27,500	29,367	31,423
RSC Levy Replacement	1	58,932	59,373	62,184	64,080	64,080	64,080	65,964	67,747	69,647
Finance Management		1,250	1,250	1,250	1,000	1,000	1,000	1,000	1,000	1,000
Municipal Systems Improvement		940	-	-	-	-	-			
Other transfers/grants [insert description]		3,333	3,261	3,235	3,240	3,240	3,240	2,373	2,509	2,647
· · · · · · · · · · · · · · · · · · ·	ł							_	_	_
Provincial Government:		9,150 4,983			-			<u>-</u>	<u> </u>	
Health subsidy Other grants		4,983	-	-				i		
Other transfers/grants [insert description]										
					_	_	-	_	_	
District Municipality: [insert description]		-	<u>-</u>							
						_	_	_	_	
Other grant providers: [insert description]		-	_							
Total Operating Transfers and Grants	5	95,432	86,525	89,310	92,582	92,582	92,582	96,837	7 100,623	3 104,71
Capital Transfers and Grants								-		
National Government:			-			-	-	-	_	<u> </u>
1				ļ						
Other capital transfers/grants [insert desc]			1.							
Provincial Government:		_	_	_		-		_	_	
Other capital transfers/grants [insert description]										
, -		_	_	_	<u> </u>	_	<u> </u>			-
District Municipality: [Insert description]					<u> </u>					
Other grant providers: [insert description]		_	_	_	_	-	-		-	-
Total Capital Transfers and Grants	+	5 -	-			_	-			-
TOTAL RECEIPTS OF TRANSFERS & GRANTS		95,432	86,52	5 89,31	0 92,58	2 92,58	2 92,58	2 96,8	37 100,6	23 104,

DC10 Sarah Baartman - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2015/16	2016/17	2017/18	Cur	rent Year 2018/1	9		n Term Revenue Framework	
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
XPENDITURE:	1									
perating expenditure of Transfers and Grants				Ì	-					
National Government:		86,282	86,525	89,310	92,582	92,582	92,582	96,837	100,623	104,717
Local Government Equitable Share		21,827	22,641	22,641	24,262	24,262	24,262	27,500	29,367 67,747	31,423 69,647
RSC Levy Replacement		58,932	59,373	62,184	64,080	64,080 1,000	64,080 1,000	65,964 1,000	1,000	1,000
Finance Management		1,250	1,250	1,250	1,000	1,000	-	1,000	1,000	,,,,,,
Municipal Systems Improvement		940		_ }						
Other transfers/grants [insert description]		3,333	3,261	3,235	3,240	3,240	3,240	2,373	2,509	2,647
Provincial Government:		_	_	-	_		_	<u> </u>		
Health subsidy									'	
Other grants								<u> </u>		
Other transfers/grants [insert description]										
District Municipality:		_	_	_	_	_	_	<u>-</u>		_
[insert description]	İ									
										
Other grant providers:	Į	_	-		<u>-</u> _		_	<u> </u>		<u> </u>
[insert description]										
Total operating expenditure of Transfers and Grants		86,282	86,525	89,310	92,582	92,582	92,582	96,83	7 100,62	3 104,71
Capital expenditure of Transfers and Grants						Ì				
National Government:		_				-	-	 	-	<u>-</u>
·										
Other capital transfers/grants [insert desc]			 				-		_	
Provincial Government:			-		-	-	<u> </u>	<u> </u>	-	
Other capital transfers/grants [insert description]						_				
District Municipality:						<u> </u>		· <u> </u>	-	- -
[insert description]								_]		
Other grant providers:		_					-	-	-	-
[insert description]										
Total capital expenditure of Transfers and Grants		-			_		-	-	-	-
TOTAL EXPENDITURE OF TRANSFERS AND GRAM	ITS	86,28	2 86,52	25 89,31	0 92,50	B2 92,5	82 92,5	82 96,	837 100,	623 104,

DC10 Sarah Baartman - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2015/16	2016/17	2017/18	Cui	rrent Year 2018/19	9	2019/20 Medium	n Term Revenue Framework	x Cxpenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	3udget Year +2 2021/22
Operating transfers and grants:	1,3									
National Government:	1 1				}	ļ				
Balance unspent at beginning of the year	1	ľ		ì				22.227	400.000	104,717
Current year receipts	1	86,282	86,525	89,310	92,582	92,582	92,582	96,837	100,623 100,623	104,717
Conditions met - transferred to revenue	1 1	86,282	86,525	89,310	92,582	92,582	92,582	96,837	100,623	104,717
Conditions still to be met - transferred to liabilities	1 1		İ			ł	!	i	ļ	
Provincial Government:	1 1		1	1					i	
Balance unspent at beginning of the year	1		i	l l				ì		
Current year receipts	1	9,150							_	
Conditions met - transferred to revenue		9,150	-							
Conditions still to be met - transferred to liabilities	1				ļ	i		ļ		
District Municipality:		ļ		ļ					1	
Balance unspent at beginning of the year	1							ļ	-	i
Current year receipts				1,000					<u> </u>	
Conditions met - transferred to revenue	ļ	_	-	1,000	-			-		-
Conditions still to be met - transferred to liabilities										ļ
Other grant providers:		i i				!		ł		
Balance unspent at beginning of the year	Ì	!!!		i i						1
Current year receipts		1	i i			!				
Conditions met - transferred to revenue		_	-	-	_		-	_		
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		95,432	86,525	90,310	92,582	92,582	92,582	96,837	100,623	104,71
Total operating transfers and grants - CTBM	2	_	-	-	_	-				_
Capital transfers and grants:	1,3							ļ		
National Government:	1,0						1			1
Balance unspent at beginning of the year		· ·	1			I		ł		
,	- }									1
Current year receipts Conditions met - transferred to revenue		_				_	 	_	_	-
Conditions still to be met - transferred to liabilities			 			╁				1
Provincial Government:								\		
	1				ł		1			1
Balance unspent at beginning of the year		1					1	1		1
Current year receipts Conditions met - transferred to revenue			 	<u> </u>	<u> </u>	 	-			
Conditions still to be met - transferred to liabilities							 	 		
1							İ	\		
District Municipality:	-			1	Į.		ļ			
Balance unspent at beginning of the year	- 1				ì			\	İ	Į.
Current year receipts		<u> </u>	 	-			<u> </u>			
Conditions met - transferred to revenue	- 1		ļ <u> </u>	ļ			+			
Conditions still to be met - transferred to liabilities				1	L				1	
Other grant providers:		l l	1		1		1	1		
Balance unspent at beginning of the year					1	Ì				
Current year receipts		_	<u> </u>	 	 		 		=	.
Conditions met - transferred to revenue			-	-		_	 		-	
Conditions still to be met - transferred to liabilities	\dashv		 		 		<u> </u>	_1		
Total capital transfers and grants revenue	-	-			<u>.</u>					-
Total capital transfers and grants - CTBM	1	-	<u> </u>	-	 -					
TOTAL TRANSFERS AND GRANTS REVENUE		95,432						82 96,8	37 100,6	23 104,7
TOTAL TRANSFERS AND GRANTS - CTBM		_	_	-		-	·		<u>- </u>	- !



Allocation And Grants Made By The Municipality

Description	Ref	2015/16	2016/17	2017/18		Current Yea	r 2018/19			Term Revenue & Framework	
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 B 2020/21	udget Year +2 2021/22
ish Transfers to other municipalities							40.050	40.000	44 400	44 707	12,506
Environmental health	1 1	9,500	10,093	16,041	10,500	13,959	13,959	13,959	11,130 ¹ 11,000	11,797 11,660	12,360
Fire Services		4,732	10,000		8,925	8,925	8,925	8,925	11,000	11,000	12,000
	<u> </u>	14,232	20,093	16,041	19,425	22,884	22,884	22,884	22,130	23,457	24,86
tal Cash Transfers To Municipalities:		14,232	- 20,000		10/120						
ish Transfers to Entitles/Other External Mechanisms										1	
Environmental health	2	4.000			5,500	5,500	5,500	5,500	6,000	6,600	7,26
Development agency	İ	1,000 12,575	_		4,240	4,240	4,240	4,240	3,373	3,509	3,64
Grant operating expenditure otal Cash Transfers To Entities/Ems'		13,575			9,740	9,740	9,740	9,740	9,373	10,109	10,90
DIAI CASII ITARISTEES TO ESTUDES EITIS		10,010			····						
ash Transfers to other Organs of State											
Environmental health	3					1			1		
	l			ļ							
		<u> </u>								 	
otal Cash Transfers To Other Organs Of State:		-	<u> </u>			-			 -		
	ľ										
Cash Transfers to Organisations Environmental health	- 1		1	1	1]		!	1	1	
Environmental nealth		1				1				İ	
otal Cash Transfers To Organisations			 -	-	-	-	-	-		-	
540 Files					<u> </u>	<u> </u>					
Cash Transfers to Groups of Individuals	ì	1	i		1	1	1	1	Į	1	
Environmental health				1		i	ļ			1	
				<u> </u>	<u> </u>				 	 	
Total Cash Transfers To Groups Of Individuals:		-	-	<u> </u>	<u> </u>	<u> </u>	-	<u> </u>	ļ. <u> </u>		! —
TOTAL CASH TRANSFERS AND GRANTS	6	27,807	20,093	16,041	29,165	32,624	32,624	32,624	31,50	3 33,566	35,7
Non-Cash Transfers to other municipalities			T		T		T	\vdash	1	<u> </u>	
Insert description	1				1			1		Į.	
11001 ====1,p===	!	1		l	1	1	1	1	1		i
			<u> </u>		<u> </u>		ļ		_	 	<u> </u>
Total Non-Cash Transfers To Municipalities:			<u> </u>		 -	 -	-	<u> </u>		· 	
						1		1	-		1
Non-Cash Transfers to Entities/Other External Mechanisms		, \		1	ì	ĺ			1		
Environmental health	'	•						ì	1		
	1			ì							
Total Non-Cash Transfers To Entities/Ems'			-	_					-		↓
		1						1	1		
Non-Cash Transfers to other Organs of State					1			1		ļ	
Environmental health	13	3	1		1			1	ì		
			1								
Total Non-Cash Transfers To Other Organs Of State:		 	. 			· -			-		
Total note-basit transfers to other Organs of State.		_			+	 	T				
Non-Cash Grants to Organisations	l				1						1
Environmental health		4		1					1	Ì	
	}			!	1		1	Ì	Į		
						-					
Total Non-Cash Grants To Organisations	 }-		-								
Commo of Individuals	ļ		}					1			
Groups of Individuals Environmental health	ì	5			1						
Psikuringistal siedini		-					1				ļ
Total Non-Cash Grants To Groups Of Individuals:			-	-	-						-
TOTAL NON-CASH TRANSFERS AND GRANTS			-	-	-	-	-	-			-
		6 27,8	07 20,6	93 16,0	41 29,1	65 32,6	24 32,6	24 32,	824 31	503 33,5	66 3



Councillor and Board Members Allowances and Employee Benefits

DC10 Sarah Baartman - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2015/16	2016/17	2017/18	Cur	rent Year 2016/19			n Term Revenue Framework	
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
	1	A	В	С	D	E	F	G	H	I
ouncillors (Political Office Bearers plus Other)	1					1				
Basic Salaries and Wages	1	4,363	4,338	4,748	5,012	5,612	5,012	5,049	5,402	5,780
Pension and UIF Contributions				-	- 1	- [-			Ì
Medical Aid Contributions		1		-	-	1	-		0.700	0.056
Motor Vehicle Allowance		1,415	1,419	1,547	2,549	2,549	2,549	2,581	2,762	2,955
Cellphone Allowance		210	165	286	490	490	490	490	524	301
Housing Allowances				-] - 1	-			0.4	87
Other benefits and allowances		619	454	1,063	130	130	130	76	81 8,769	
ub Total - Councillors		6,607	6,376	7,644	8,180	8,180	8,180	8,196	7.0%	
% increase	4		(3.5%)	19.9%	7.0%	-	-	0.2%	7.0%	1.07
enior Managers of the Municipality	2				[]	ļ		i		ì
Basic Salaries and Wages	-	4,924	3,573	5,239	4,142	4,142	4,142	4,302	4,603	4,92
Pension and UIF Contributions		436	93	102		_	_		i	
Medical Aid Contributions	ŀ	61	53	62	1 1	-	-	1	1	
Overlime	1	"		_		- !	-]	1	
Performance Bonus		325	64	310	281	281	281	291		1
Motor Vehicle Allowance	3	564	324	516		648	648	648		
Cellphone Allowance	3	25	27	37	25	25	25	25	2	7 2
Housing Allowances	3	7	9 \	10	-	-	_	i	Ì	
Other benefits and allowances	3	153	113	159	72	72	72	: 74	1 7	9 8
Payments in lieu of leave	-		2		-	-	-	1	1	
Long service awards			i	-	-	_	-	1		Ì
Post-retirement benefit obligations	6			-	-	-	-	l		
Sub Total - Senior Managers of Municipality		6,495	4,258	6,43	5 5,168	5,168	5,168			1
% increase	4	'	(34.4%)	51.19	6 (19.7%)	ı -	-	3.39	6 7.09	6 7.0
		İ			Ì					
Other Municipal Staff	ì	16 760	23,777	28,93	0 28,930	28,930	28,930	31,59	9 33,81	1 36,1
Basic Salaries and Wages		16,768		2,11			2,110		1	1
Pension and UIF Contributions		1,431	1,547 4,778	5,36	1 '	5,361	5,36			1
Medical Aid Contributions	-	6,681	247	5,50	3,001		_	` 	-	
Overtime		640	1,053	98	980	980	98	0 1,75	66 1,87	79 2,0
Performance Bonus	3	I	1,340	1,05		1	1,05		1	1,7
Motor Vehicle Allowance	3		132	14	1	1	14		38 14	30 1
Celiphone Allowance	3		204	21		1	21	4 40	03 4	31 4
Housing Allowances	3		803	1,95			1,95	0 75	58 8	11
Other benefits and allowances Payments in lieu of leave	"	1				-	-	-	1	
1 -	-				- -	_	-	-		
Long service awards Post-retirement benefit obligations	6	: }	1		- 1 -	-	-	-		
Sub Total - Other Municipal Staff	`	27,325	33,881	40,74	45 40,74	5 40,745	40,74	15 40,5	93 43,4	
% increase		1	24.0%	20.3	,	_	-	- (0.4	[%))% 7
l				54,8	24 54,09	3 54,093	54,05	93 54,1	28 57,9	17 61,
Total Parent Municipality	_	40,427	44,515	23.2			- 0-110-1	- 0.1		7,
	- 1		10.7%			7	1	l l		
Board Members of Entities	- 1			ì		Ì		ľ		
Basic Salaries and Wages	1	•	1		- -	·	1	-		
Pension and UIF Contributions	- [- -	·	Į.	-	ļ	
Medical Aid Contributions				1	- -	1		_		
Overtime					- -				ļ	
Performance Bonus		1			- -	1		-	1	
Motor Vehicle Allowance		3			-]			_		
Cellphone Allowance		3		1	- -	1		-		
Housing Allowances		3		1	i i	-	1	_		
Other benefits and allowances		3	_1	.	1	- 10		108		
Board Fees		10	8 15	²		08 10	ם י	-		
Payments in lieu of leave			1		1	-		1		
Long service awards			1		l l	-				1
Post-retirement benefit obligations		6				-	10		-	_
Sub Total - Board Members of Entities	-	10		1				108	0.0%)	_
% increase	- 1	4	40.69	Շ (28	1.9%)	-	-	- (100		I

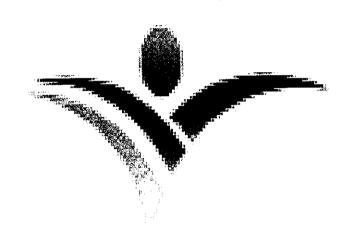
 Senior Managers of Entities		1	1				1			
Basic Salaries and Wages		888	3,401	4,790	5,706	5,706	5,706		ì	- 1
Pension and UIF Contributions		-	-	_	- 1		-			ŀ
Medical Aid Contributions	l i	- 1	- 1	_	-		- 1			
Overtime	. !	-	-	_	-		-	į		
Performance Bonus	-	106	- 1	_	-		- 1		1	
Motor Vehicle Allowance	3	120	-	-	-		- [ļ		
Celiphone Allowance	3	_	- !	- (- 1		-			
Housing Allowances	3	-	- 1	- [-		-	ļ	i	1
Other benefits and allowances	3	- 1	-	-	-		-	}	ļ	
Payments in lieu of leave		-	-	- 1	-	İ	- (ì	1	
Long service awards		- 1	- l	- 1	-		- 1			
Post-retirement benefit obligations	6	ĺ				į	-	ŀ	1	
Sub Total - Senior Managers of Entities		1,115	3,401	4,790	5,706	5,706	5,706	-	-	-
% increase	4		205.1%	40.8%	19.1%	-]	(100.0%)	-	-
Other Staff of Entities	1						· !	ľ		1
Basic Salaries and Wages	1 1	1,314	1,314	- 1				1	ļ	
Pension and UIF Contributions]]	Ì	-	-			I	i	1	1
Medical Aid Contributions			-	-	i		1			
Overtime			-	-				i	1	1
Performance Bonus	1 1	91	91					ļ	ĺ	
Motor Vehicle Allowance	3	ļ	-	-			ĺ	i		1
Cellphone Allowance	3		_ }	-						i
Housing Allowances	3		-	- 1				1		
Other benefits and allowances	3	284	284	-			i			1
Payments in lieu of leave	'	i i	-	_	'					
Long service awards			-	-	l		ļ .			1
Post-retirement benefit obligations	6			_						
Sub Total - Other Staff of Entities		1,689	1,689	_	-	-	- 1	- 1	-	-
% increase	4		-	(100.0%)	-	-	-	-	- 1	- 1
Total Municipal Entities		2,912	5,242	4,698	5,814	5,814	5,814			-
TOTAL SALARY, ALLOWANCES & BENEFITS					[
<u></u>	1	43,339	49,757	59,722	59,907	59,907	59,907	54,128	57,917	61,971
% increase	4		14.8%	20.0%	0.3%	-	-	(9.6%)	7.0%	7.0%
TOTAL MANAGERS AND STAFF	5,7	36,624	43,229	51,970	51,619	51,619	51,619	45,933	49,148	52,588

DC10 Sarah Baartman - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses		
nd per annum		1101		1.				2.
ouncillors .	3	··				ter the over 1 counts	general generalist	770 740
Speaker	4	İ	536,309	7,333	236,070			779,712
Chief Whip		ļ	_					070 999
Executive Mayor	1 1		670,388	9,164	297,270			976,822
Deputy Executive Mayor			1					7,672,000
Executive Committee			2,513,955	34,545	1,124,500	en en en en en en en en en en en en en e		3,673,000
Total for all other councillors			1,328,023	24,986	1,413,080			2,766,089
otal Councillors	8	-	5,048,675	76,028	3,070,920			8,195,623
enior Managers of the Municipality Municipal Manager (MM) Chief Finance Officer	5		1,239,624 1,020,694	20,451 17,808	196,200 159,000	84,200 68,800		1,540,475 1,266,30
Director: Infrastructure Development and Community Services Director: Planning and Economic Development			1,020,694 1,020,694	17,808	159,000 159,000			1,266,302 1,266,302 –
ist of each offical with packages >= senior manager								
								- -
								- -
								·
								-
Total Senior Managers of the Municipality	8,10	-	4,301,70	6 73,87	673,20	0 290,60	0	5,339,3
A Heading for Each Entity List each member of board by designation	6,7						man par mark a d	
		İ						.s. [
								÷.
			İ					7
			1				1991	
				1				:
								· .]
			1					`.
			<u> </u>				_	·
Total for municipal entitles	8,	10	-	-	-	-	-	
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE	1	0	9,350,3	81 149,9	03 3,744,1	20 290,	500	13,535

DC10 Sarah Baartman - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2017/18		Cui	rrent Year 2018/	19	Buc	lget Year 2019/	20
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities								00		-
Councillors (Political Office Bearers plus Other Councillors)	1	30	-	30	30	-	30	30	-	30
Board Members of municipal entities	4	5	-	5	5	-	5	5	-	5
Municipal employees	. 5		-	- !		-			-	
Municipal Manager and Senior Managers	3	4	-	4	4	-	4 '	4 !	-	4
Other Managers	7	15	-	15	15	-	15	15	-	15
Professionals		7	5	2	7	5	2	7	5	1
Finance	Ì	6	4	2	6	4	2	6	4	2
Spatial/town planning		i -	-	i -	-	-	-	i -	_	-
Information Technology		1	1	_	1	1	-	ļ 1	1	-
Roads		_	-	-	_	-	-	-	-	j -
Electricity	1	_	_	_	l -	-	-	-	-	-
Water	l	_	_		_	-	-	-	j -	-
Sanitation			_	<u> </u>	-	_	-	-	-	-
Samanon Refuse	Į.	_	_			_	-	-	-	-
		i _	_	<u> </u>	_	_	-	-	-	-
Other		24	1	13	24	11	13	24	11	1
Technicians		8	1	5		1	1		3	
Finance		1 4	`	1	1		1 1	1	ļ	1
Spatial/town planning		'	_		l _'	_	_	_	-	-
Information Technology	1	_	_	1	1 _	1 _	_	_	_	-
Roads		_	ļ				l _	_	! _	.
Electricity		_	_	_		1 _	_	i _	-	1 .
Water		-	-	_	_] _	_	١ _	_	
Sanitation	1	-	· -	-		_	_	_	1 _	l .
Refuse	ļ	1 -	.\ -	.\ -	.1 -		3	1	1	a
Other	1	1	1						·	7
Clerks (Clerical and administrative)		2		1		1	- 1		1	4
Service and sales workers	1		7 '	\$	1	1	'	' ·		•
Skilted agricultural and fishery workers		-	-	-	-			1 -		
Craft and related trades		-	-	-	-	- -	1	-	-	1
Plant and Machine Operators		-	·	-	-			-	-	<u> </u>
Elementary Occupations							_ }		-	8
TOTAL PERSONNEL NUMBERS	9	11	7 3	8 7			8 7			
% increase					<u> </u>	- -	· -		1 -	
Total municipal employees headcount	6,	10 10	6 3	3 7	3 10	16 3		3 10	1	13
Finance personnel headcount	8,		3	9 1	4 2	23		4 2		9
Human Resources personnel headcount	8,			1	2	3	1	2	3	1



Monthly Targets For Revenue, Expenditure And Cash Flow

Budget Year +1 Budget Year +2 2020/21 2021/22 1,400 104,717 35,475 52,588 9,383 2,000 3,202 35,772 53,696 156,642 Medium Term Revenue and Expenditure 006' 3,041 33,566 56,124 152,548 Budget Year 2019/20 1,400 96,837 35,688 148,975 2,881 31,503 58,662 8 148,975 1 1 373 1,556 5,828 683 683 1 1 1 1 1 1,800 1,262 1 1 1 1 1 25 1 1 1 1 1 9,563 (5,007) (5,007) 5,007 June 720 7,876 5,037 117 (13,603) (13,603) 3,171 888 888 889 18,144 (13,603) 4,541 ĝ 117 (5,007) 3,828 5,037 9,548 (5,007) (5,007) 3,171 4,541 April 4 31,488 3,171 720 7,876 5,037 11 250 250 36,029 3,828 883 17,885 17,885 17,885 1350 1250 9,548 (5,007) (2,007) 3,171 3,828 (5,007) 5,037 4,541 February 1,250 3,171 3,828 683 9,548 (5,007) (5,007) (5,007)4,541 5,037 January Budget Year 2019/20 720 7,876 5,037 31,488 117 36,029 3,828 18,144 17,885 17,885 17,885 December DC10 Sarah Baartman - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure 117 828 883 883 9,548 (5,007) (5,007) (5,007) 3,17 5,037 4,54 November ± 280 9,548 (5,007) (5,007) (2,007) 3,171 88 88 4,541 5,037 October # 88° 720 7,876 5,037 18,144 (13,603) (13,603) (13,603) 3,17 3,828 683 4,54 Sept. 171 9,548 (5,007) 3828 683 883 (5,007)3,171 (5,007) 5,037 4,541 117 31,488 5,037 9,548 36,029 3,828 26,481 26,481 26,481 賣 <u>s</u> otal Revenue (excluding capital transfers and contribution Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational altocations) (National / Provincial Departmental Transfers and subsidies - capital (in-kind - all) allocations) (National / Provincial and District) Transfers and subsidies - capital (monetary Transfers and subsidies - capital (monetary iurplus/(Deficit) after capital transfers & ontributions Interest eamed - external investments Interest earned - outstanding debtors Service charges - electricity revenue Service charges - sanitation revenue Share of surplus/ (deficit) of associate Service charges - refuse revenue Rental of facilities and equipment Service charges - water revenue Description Depreciation & asset impairment Fines, penalties and forfeits Remuneration of councillors Gains on disposal of PPE Transfers and subsidies Loss on disposal of PPE Attributable to minorities Employee related costs Transfers and subsidies Licences and permits Dividends received xpenditure By Type Contracted services venue By Source Other expenditure Agency services Debt impairment Finance charges otal Expenditure Bulk purchases Other materials Other revenue urplus/(Deficit) Surplus/(Deficit) Institutions) R thousand Taxation

1 1 1 1 8

(municipal vote)	The second secon
nue and expenditure	
adgeted monthly revenue	
426 Consolidated bu	
Supporting Table S.	
DC10 Sarah Baartman -	

Patronism Patr			Budnet Year 2019/20	110/90							Medical I et III Devenue alla Experioria	ammin adv
as 2,662 2,863 2,8				2751							Framework	
se 18,730 2,862 2,862 2,862 2,862 2,862 2,862	August Sept.	November		January	February	March	April	Мау	June	Budget Year 2019/20	Budget Year +1 Budget Year +2 2020/21 2021/22	Budget Year +2 2021/22
s 2.782 2.373 2.652 21,582 3, 3484 3,484 3,484 3, 484 1,084	2,862 2,852		2,852	2,852	2,852	2,852	2,862	2,852	2,852 18,730	34,223 112,379	34,010 116,029	34,010 119,985
s									0	° ,	1 (1 1
21,582 2,373 2,852 21,582 3, 3, 3,404 3,404 1,08									1 1	1	1 1	1 1
21,562 2,852 22,373 2,652 21,582 3, 2,484 3,484 3,484 3,484 1,084									l 1	1 1	t I	1 1
2,782 2,373 2,852 21,582 3, 2,782 2,782 2,782 2,782 2,782 2,782 2,782 2,782 2,782 2,782 2,782 2,782 2,782 2,782 2,782 1,220 1,20 1,	162		791			791	•		1 1	2,373	2,509	2,647
s 2,782 2,373 2,852 21,582 21,582 2,782 3,484 3,484 3,484 1,020 1,220 1,220 1,220 1,220 1,220 1,220 1,220 2,788 3,484 1,08					·	·	•		1	ı	1	1
s 2,782 2,373 2,852 21,582 2,782 3,484 3,484 3,484 1,084 11,0									i 1	l f	l I	1 1
s				•					1 1	1 1	! !	1 !
s 2,782 2,782 2,782 2,782 2,782 2,782 3,484 3,484 3,484 1,220 1,084	2,852 22,373		3,643	21,582	2,852	22,373	2,852	2,852	21,582	148,975	152,548	156,642
41 3,464 3,464 3,464 3,484 3,484 3,484 1,220 1,220 1,220 1,220 1,220 1,084 1,084 1,084 1,084 1,084 41 41 41 41 2,786 2,786 2,786 2,786 258 258 258 258 255 255 255 255 502 502 502 502 4] 12,413 12,413 12,413 5,169 (9,561) 9,169 (9,561) 9,169	2.782		2.782	2,782	2,782	2,782	2,782	2,782	2,786	33,388	36,646	37,714
Inclure Development 1,220 1,220 1,220 1,220 1,220 1,220 1,220 1,220 1,220 1,084 1,08	3,484 3,484		3,484	3,484	3,484	3,484	3,484	3,484	3,484	41,808	43,744	46,055
1,084 1,084	1,220 1,220		1,220	1,220	1,220	1,220	1,220	1,220	1,228	14,648	14,633	15,623
1	1,084 1,084		480,F	1,084	490°t	\$00'L	480,7 	+ 90'1	† 1 †	13,002	601'01	20,41
2,786 2,786 2,786 2,786 2,788	41 41		41	14	41	4	14	44	14	490	523	929
258 258 258 258 258 258 258 258 258 258	2,788 2,788		2,788	2,788	2,788	2,788	2,788	2,788	2,793	33,461	32,409	30,971
562 256 256 258 258 258 258 258 258 258 258 258 258								<u>-</u>	t	1	ı	1
502 505 255 255 255 255 255 255 255 255	258 258		258	528	228	88	, 28 28 28 38	528	258 1	3,093	2,529	2,667
4] 502 502 502 502 502 5] 12,413 12,413 12,413 12,413 9,169 (9,561) 9,960 (9,561) 9,169	255 255		 292 7		 20 20	 23	 8	 60 7	4 1	/en's	<u>3</u> 1	/cr '>
5] 12,413 12,413 12,413 12,413 12,413 12,413 9,169 (9,561) 9,169	502 502		502	205	205	205	205	505	205	6,028	6,175	6,278
9,169 (9,561) 9,960 (9,561) 9,169		•							1 1	1 1	1 1	1 1
9,169 (9,561) 9,960 (9,561) 9,169	12,413 12,413	12,4	12,413	12,413	12,413	12,413	12,413	12,413	12,430	148,975	152,548	156,642
Tavation	(9,561) 9,960		(8,770)	9,169	(9,561)	096'6	(9,561)	(9,561)	9,152	1	ľ	1
TOWNING THE PROPERTY OF THE PR		·			·	·			t	1	I	1
Attributable to minorities									1 1	1 1	1 1	l i
Similar Utsubjus (Jenkil) of associate 1 9,169 (9,561) 9,960 (9,561) 9,169 (8,770)	(9.561)		(8.770)	9,169	(9,561)	096'6	(9,561)	(9,561)	9,152	1	E	1

Procession Page P	yluly so so					Budget Year 2019/20	ar 2019/20						Medlum Tern	Medium Term Revenue and Expenditure Framework	Expenditure
R thousand Revenue - Functional Governance and administration Executive and council Finance and administration Internal audit Community and public safety Community and social services Sport and recreation Public safety Housing	yluly														
Revenue - Functional Governance and administration Executive and ouncil Finance and administration Internal audit Community and public safety Community and social services Sport and recreation Public safety Housing	6	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +1 Budget Year +2 2020/21 2021/22
Community and public services Sport and recreation Internal audit Community and public services Sport and recreation Public safety Housing	700.		21.582	2,852	21,582	2,852	21,582	2,852	21,582	2,852	2,852	21,582	146,602	150,039	153,995
Finance and administration Internal audit Community and public safety Community and social services Sport and recreation Public safety Housing	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	34,223	34,010	34,010
Internal audit Community and public safety Community and social services Sport and recreation Public safety Housing	18,730		18,730		18,730		18,730		18,730			ρς/ (ο	16,013	110,053	000
Community and public safety Community and social services Sport and recreation Public safety Housing						1	•	1	ı	1	1	•	ı	ı	•
Community and social services Sport and recreation Public safety Housing	ı	1	1	ı		1						1	ı	ı	ι
Sport and recreation Public safety Housing		•			•							1	ı	ı	1
Housing												ı	ı	I	ı
					•							ı	ı	1 1	1 1
Health		•							-		_	ı	2 2 2 2 2	2 500	2.647
Economic and environmental services	1	1	791	E	ı	791	•	t	<u></u>	1			2,313	enc'y	F I
Planning and development									i		-	ı	2266	2 500	2 647
Road transport			797			Ę.			791			r 1	2/01/2	5,7	i 1
Environmental protection							•					1	1 1	•	١
Trading services	•	i	1	ı	1	ı	i	ı	1	ı		ı	1 1	· •	1
Energy sources												1 (ı ı	ı
Water management							•					•		,	I
Waste water management									-			ı	1 (l
Waste management				-								' '	. 1	j	ı
Other							•				0.00	000	440.070	459 540	158 649
Total Revenue - Functional	21,582	2,852	22,373	2,852	21,582	3,643	21,582	2,862	22,373	2,852	2,852	21,582	6/8/9#1	152,540	10001
Expenditure - Functional	1		6	6.003	000	5 053	200	5,953	5.953	5,953	5,953	5,953	71,433	76,461	79,701
Governance and administration	5,953	5,953	5,853	2000	0000	0000	300	2309	2,309	2,309	2,309	2,309	27,703	30,692	31,494
Executive and council	2,309		2,309	2,309	2,003	3,544	3.644	3.644	3,644	3,644	3,644	3,644	43,730	45,769	48,207
Finance and administration	3,644		5,044	50.0		2	<u> </u>			•	_	ı	1	ı	1
Internal audit	0.040	9 643	2 013	3.973	3.913	3,913	3,913	3,913	3,913	3,913	3,913	3,913	46,953	46,721	46,147
Community and public safety	5,915		787	787	787	787	787	787	787	787	787	787	9,447	8,459	8,950
Community and social services	9		ē	•	5							ı	ı	1	1 3
Sport and recreation	9 004	2.001	2.001	2,004	2,001	2,001	2,001	2,001	2,001	2,001	2,001	2,001	24,014	23,949	120,521 121,52
Funic salety	4		4	- 4	41	. 41	41	1	4	5	4	14	490	223	200
Housing	1.084	<i>-</i> -	1,084	1,084	1,084	1,084	1,084	1,084	1,084	1,084	1,084	1,084	13,002	13,789	910,41
Tealill Conomic and amiconwental certifies	728		258	258	258	258	258	258	528	258	258	18,668	21,504	160,12	10 601
Diaming and development	i									į	Ç	16,411	0,411	10,302	759.6
Road transport	258	258	258	258	258	528	258	258	258	862	202	202	cente	2,02) j
Environmental protection		_					į	į	i c	326	750	254	3.057	2.100	2.157
Trading services	255	522	265	255	255	265	522	502	CC7	207	3	1	1	î	. 1
Energy sources			•	į	i C	900	988	265	255	255	255	254	3,057	2,100	2,157
Water management	255	522	202	GCX	83	COY	3	}	}			ι	ı	ı	ì
Waste water management												1	ı	1	1
Waste management	e con	2003	200	203	205	203	502	203	205	205	205	205	6,028	6,175	6,278
Office Types of Functional	10,880	9	10,880	10,880	10,880	10,880	10,880	10,880	10,860	10,880	10,880	29,291	148,975	152,548	156,642
	702.07		44 700	(800.8)	to 701	(7.237)	10.701	(8,028)	11,492	(8,028)	(8,028)	(7,710)	I	ī	
Surplus/(Deficit) before assoc.	lo, or	(6,020)	764,11	(01040)	5	<u>`</u>		:				-	1	'	1
Share of surplus/ (deficit) of associate									4	10000	1860 01	(7.740)	ı	'	1
Sumlus/(Deficit)	10,701	(8,028)	11,492	(8,028)	10,701	(7,237)	10,701	(8,028)	11,492	(8,028)	(050,0)	1/1/1/1/			

990 Budget Year +1 Budget Year +2 2020/21 2021/22 Medium Term Revenue and Expenditure Framework 8 8 1 06 1,418 8 138 ස ı 8 Budget Year 2019/20 Jule May ı April March Feb. ı January Budget Year 2019/20 麗 麗 182 DC10 Sarah Baartman - Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote) Dec. 1,236 1,136 \$ 8 S Nov. October ï Sept 1 August 틧 24 01 훒 Vote 3 - Planning and Infrastructure Development Vote 3 - Planning and Infrastructure Development Single-year expenditure to be appropriated Vote 2 - Finance and Corporate Services Capital single-year expenditure sub-total If-year expenditure to be appropriated Vote 2 - Finance and Corporate Services o Rapital multi-year expenditure sub-total Vote 15 - [NAME OF VOTE 15] Vote 14 - [NAME OF VOTE 14] Vote 1 - Executive and Council Vote 14 - [NAME OF VOTE 14] Description Vote 15 - [NAME OF VOTE 15] Vote 1 - Executive and Council Vote 8 - Sport and Recreation Vote 8 - Sport and Recreation Vote 5 - Community Services Vote 5 - Community Services Vote 9 - Waste Management Vote 9 - Waste Management Total Capital Expenditure Vote 7 - Public Safety Vote 7 - Public Safety Vote 12 - Eletricity Vote 12 - Efetricity Vote 13 - Tourism Vote 13 - Tourism Vote 6 - Housing Vote 6 - Housing Vote 10 - Roads Vote 11 - Water Vote 10 - Roads Vote 11 - Water Vote 4 - Health Vote 4 - Health

th control for the con	DC10 Sarah Baartman - Supporting Table SA29 Consolidated budgeted monthly capital expenditure (functional classification)	A29 C	onsolidate	d budgeted f	HOIMING COP			:						,	Medium 1em	Medium Jerm Revenue and Experimitals	aminiady:
1 1 1 1 1 1 1 1 1 1		Ref						Budget Ye.	ar 2019/20		-				<u> </u>	Framework	Burlant Year +2
See Services 1	E thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	Мау	June		2020/21	2021/22
Searchides	Canital Expanditure - Functional	上										1	ı	ı	1,136	066	066
or and controll 1,158 990 6 stud durindelation 1,158 990 6 stud durindelation 1,158 990 6 stud durindelation 1,158 990 6 stud durindelation 1,158 9 9 6 stud durindelation 1,158 9 9 9 9 9 study and studies services 1,158<	Governance and administration		ı	ı	•	•	1,136	ı	1	ľ	l	-	_	ł	1	ı	ı
set of third betalford. The state of the st	Executive and council				_								-	1	1,136	066	066
Automation solition Automation solition Automation solition Automation solition Automation solition Automation solition Automation solition Automation solition Automatio	Finance and administration						1,136							ı	1	1	ı
of yeard public seleby 20 1 20 20 20 20 20 20 20 20	Internal audit						5			ı	'	ı	ı	1	09	1	1
Infly and scolar Benefices In	Community and public safety		1	1	ı	•	3	ı	ı					•	1	ı	ı
A contact of the co	Community and social services													1	ı	ı	1
Salety Salety<	Sport and recreation						S							I	30	l	ι
9 30 30 30 30 30 30 30 30 30 30 30 30 30	Public safety						F							ı	1	ı	1
and environmental services and environmental services are decident environmental services are decident environmental services are decident environmental services are decident environmental services are decident environmental environme	Housing						S							1	90	1	1
e and environmental services	Health	_					3	ç	1		1	ı	ı	ı	182	ı	1
The state of the continuent	Economic and environmental services		1	1	ı	1	ı	707	l	ı				ı	182	ı	l
resport friends of the first second and seco	Planning and development							701						1	1	ι	1
revises nearly posedion nearly partial probedion nearly partial partial partial probedion nearly partial pa	Road transport													ı	ļ	1	I
sources nanagement management management management management management management management management management management management management 1 Expenditure-Functional 2	Environmental protection								1	1	ı	•	ı	1	1	1	1
Sources management management management management management management management management management management management management management management management management management management management 1,236 162 162 1636 1637 1638	Trading services		1	1	ı	ı	1	•	1					ı	i	1	I
management management management management management management management management management management management management management management management management and a constructional or a constructional or a constructional or a constructional or a constructional or a constructional or a constructional or a constructional or a constructional or a constructional or a constructional or a constructional or a construction or a	Energy sources						-				-			ı	1	ı	ı
water management management management management management management management management management and gravities. Purplicational gravities and gravities and gravities and gravities and gravities. Purplicational gravities and gravities and gravities and gravities. Purplicational gravities and gravities. Purplicational gravities and gravities. Purplicational gravities and gravities. Purplicational gravit	Water management												•	1	1	ı	1
regardiguter - Functional texpenditure - Functi	Waste water management										-			•	ı	t	1
Expenditure - Functional 2	Waste management	_				_	5							ŀ	40	1	1
Expenditure - Functional 2	Other							189		1	'	ı	-	ι	1,418	990	986
al Government cial Government by Municipality transfers and grants	Total Capital Expenditure - Functional	2	١	1			0071										
al Government cial Government to a cial Government	Funded by:											_		ı	,	1	ı
ment dignals	National Government													1	ſ	1	Ī
And grants	Provincial Government													I	t	1	I
digrants	District Municipality													ι	١	1	
ed-capital 1,418 990 1,418 990	Other transfers and grants									•	'	1	i	1	ı	1	ı
1,418 1,418 390 1418 1,418 1,418 990	Transfers recognised - capital		1	1	1	ı								1		1 8	1 8
1,418	Borrowing													1,418		086	OSS OS
	Internally generated funds	-					•	,	ı	1	•	1	-	1,418		OSS	066

						Ricider 1881 Zuland	4T 2013/40							Pippoppin	
MONTHLY CASH FLOWS					1	Toombo	Viginal.	February	Karch	April	May	June	Budget Year	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	July	August	Sept.	October	November	Denember	r contract						-		
Cash Receipts BY Source Property rates Sarvice charges - electricity revenue Sarvice charges - water revenue Sarvice charges - waiter revenue Service charges - sanitarion revenue									· · · 			1 1 3 1 1			
Service charges - refuse revenue	117		117	117	117	117	117	117	117	717	117	117	1,400	1,400	1,400
narest earned - external investments interest earned - external investments Configurate and outstanding debtors. Dividends receive and fortielts.	1,250	1,250	1,250	1,250	1,250	7,750	1250	nez-	nos*i	3	1	1111	8	32	99
Licercos and permiso Agency services Transfer receipts - operational	31,488		4	4 ;	4 1	31,488	3177	3.171	31,488	3,171	3,171	2,373	96,837 37,106	100,623	104,717
Other revenue	36,029	3,171	3,171	4,541	4,541	36,029	4,541	4,541	36,029	126,	4,541	5,974	150,393	153,538	157,632
Other Cash Flows by Source Transler receipts - capital												t			
Transfers and subsidies - capital (monetary advocators) (National / Provindal Departmental Agencias, Households, Nor-potili Institutions, Phrate Enterprises, Public Carporators, Higher Educational Institutions) & Transfers and subsidies - capital (In-												1			
kind. all) Proceeds on disposal of PPE Shot ferm loans Shot ferm loans Generally appropriate and the state of	<u>.</u>											1 1 1 1 1			
Instance (variesse) in consumer of opposite Decrease (increase) in non-current deforts of Decrease (increase) other non-current receivables Decrease (increase) in non-current investments					į		4 541	4 541	36,029	4,541	4,541	5,974	150,393	153,538	157,632
Total Cash Receipts by Source	36,029	4,541	4,541	4,541	4,541	36,029		E C						ļ 	
Cesh Payments by Type Employee related costs	3,828	3,828	3,828	3,828	3,828	3,828	3,828	3,828	3,828	3,828	3,828	3,828	45,933	49,148	52,588 9,383
Hemmeration of councillors Finance charges	· -											1,800	1,800	1,900	2,000
Bulk purchases - Efectricity Bulk purchases - Water & Sewer							,					1 1	·	1	1
Other materials			720			720			720		720	(2,881)	2,881	3,041	3,202
Transfers and grants - other municipalities			7,876			7,876			7,876	-	7,876	- 6	31,503	33,566	35,772
I ransfers and grans - orner Other expenditure	5,037	5,037	5,037	5,037	5,037	18,144	5,037	5,037 9,548		9,548		8,552	148,975		
cash Payments by 19Pe Other Cash Flows/Payments by Type	;											t	1,418	066	066
Capital assets Repayment of borrowing	<u>.</u>				DB		5								
Other Cash Flows/Payments	970	9 548	18.144	9,548	10,348	18,144	10,166	9,548	18,144	9,548	18,144		150,393	153,538	157,632
Total Cash Payments by Type	100					17,885	(5,625)	(5,007)	17,885	(5,007)	(13,603)	(3,589)		63.669	63,659
NET INCHEASE(DECREASE) IN CASH HELD Cash/cash equivalents at the month/year begin:	63,659	90,141	85,134	71,531	66,525			İ					63,659	_	



Annual Budgets & SDBIP: Internal Departments

ANNUAL BUDGETS AND SDBIP - INTERNAL DEPARTMENTS

(For information refer Annexure "G")



Contracts having Future Budgetary Implications

2 cldcF action and a	1 60 45	Contracte ha	ving future bu	daetary impl	Fications									Total
DC10 Sarah Baartman - Supporting Table 2453 Contacts Internity Contact	242	COMMENS	The state of the s	2019/20 Medium	วอรุยภา Medium Term Revenue & Expenditure	& Expenditure	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Contract
Description	Be	Preceding Years	2016/19		Framework		2022/23	2023/24	2024/25	2025/26	2020/27	בחקווקה		Value
R thousand	<u></u>	Total	Original Budget	Budget Year 2019/20	Budget Year +1 Budget Year +2 2020/21 2021/22	Budget Year +2 2021/22	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality: Revenue Obligation By Contract Contract I	٥,			 .			and throat do and a broat	covered by the	MTREF					1 1
Contract 2 Contract 2		The municipalit	ty does not have	my contracts wit	th future financia	The municipality does not have any contracts with future financial obligations beyond unce years covered by the	and tiller years	fanoisin	,		1	1	1	1 1
Connact of Second Implication		1	1	ı	1	1	1	ı						
Expenditure Obligation By Contract Contract 1	0										_			1 1
Contract 2											-	ı	-	5 1
Contract 3 etc Fotal Operating Expenditure Implication		ı	1	I	-	ı	1	ı	1	ı			·	
Capital Expenditure Obligation By Contract	23													i I
Contract 1														1
Contract 3					1	,	1	1	1	ı	1	3	1	1,0
Total Capital Expenditure Implication		ι	1					1			·	1	-	1
Total Parent Expenditure Implication	\square	1	-	1	1	1								
Entities: Revenue Obligation By Contract	61													ί 1
Contract 2														1 3
Contract 3 etc Total Operating Revenue Implication		1	1	i		ı	1	1	ı	1	ı	•	1	i
Expenditure Obligation By Contract Contract 1	c)													1 1 1
Contract 2 Contract 3 etc Total Operating Expenditure Implication		ı	t				,	,	1	1	1		1	I
Capital Expenditure Obligation By Contract	CV.													1 1
Contract 1														1
Contract 3 etc					1	 		¹ _		t	1	1	1	
Total Capital Expenditure Implication		'			1	1		'				<u>'</u>	•	'
Total Entity Expenditure Implication	-	1												



Capital Expenditure Details

CAPITAL EXPENDITURE DETAILS

(For more information refer Annexure "E")

DC10 Sarah Baartman - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class 2019/20 Medium Term Revenue & Expenditure Framework Description Audited Outcome Audited Outcome Audited Outcome Adjusted Budget Full Year Forecast Budget Year 2019/20 Budget Year +1 Budget Year +2 2020/21 2021/22 R thousand riginal Budget Capital expenditure on new assets by Asset Class/Sub-class Infrastructure Roads Infrastructure Road Structures Road Furniture Capital Spares Storm water infrastructure Drainage Collection Storm water Conveyance Attenuation Electrical Infrastructure Power Plants HV Substations HV Switching Station HV Transmission Conductors MV Substations MV Switching Stations MV Networks Capital Spares Water Supply Infrastructure Dams and Weirs Boreholes Reservoirs Pump Stations Water Treatment Works Bulk Maios Distribution Distribution Points PRV Stations Capital Spares Sanitation Infrastructure Pump Station Reticulation Waste Water Treatment Works Outlatt Sewers Tollet Facilities Capital Spares Solid Waste Intrastructure Landfill Siles Waste Transfer Stations Waste Processing Facilities Waste Drop-att Points Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Lines Rall Structures Rail Furniture Drainage Collection Storm water Conveyance Attenuation MV Substations LV Networks Capital Spares Coastal Infrastructure Sand Pumps Piers Revetments Capital Spares Information and Communication Infrastructure Data Centres Core Layers Distribution Layers

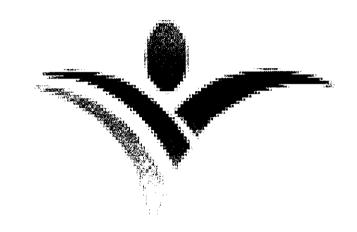
96

Capital Spares

ommunity Assets		- 1	-	- 1	-1_	-	-	-	-	
Community Facilities			-	-	-	-	-	-	-	-1
Halls	-						- 1	,		1
Centres			İ	- 1			- 1]	
Crèches Clinics/Care Centres						ļ		ĺ		
Fire/Ambulance Stations	l		İ	j		Ì	1	İ		
Testing Stations	ı									
Museums	-					1	1			
Galleries				- 1			ŀ		1	
Theatres			- 1							1
Libraries							1			ŀ
Cemeterias/Crematoria				1					İ	ļ
Police Parks	-		1			1				
Public Open Space								Ì		i
Nature Reserves	ĺ				i					1
Public Ablution Facilities					ļ		1	!		- 1
Markets						ļ		- 1	i	- 1
Stalls			į	ļ	İ	1				ļ
Abattoirs	l									ļ
Airports				1						
Taxi Ranks/Bus Terminals	-					İ			1	
Capital Spares		_	_	_	_	_	_ [_	_ [_	_
Sport and Recreation Facilities Indoor Facilities		-	-	- [-	- 1	- 1			ł
Outdoor Facilities		1					Ì		1	}
Capital Spares	1	ĺ		1						- 1
Heritage assets			_	- 1	_	_	_	- 1	_	_ [
Monuments		1		1						1
Historic Buildings				İ				-		ĺ
Works of Art								ĺ		1
Conservation Areas			1	1		1	1	- [l	ŀ
Other Heritage								1		
<u>Investment properties</u>		-	-	-	-		-		-	
Revenue Generating	ΙГ	-		-	-	-	-	-	-	- [
Improved Property	l 1	ì			1		-			- 1
Unimproved Property	ĺÌ		1		Ì	ì				_ [
Non-revenue Generaling		-	-	-	-	-	-1	-	-	- 1
Improved Property	1 1	ĺ			i					- 1
Unimproved Property										ļ
Other assets	\ ⊢	-	2,784	505 505		500 500	500	500		— <u>-</u> -
Operational Buildings Municipal Offices		-	2,784	505	- 1	500	500	500	-	-
Pay/Enquiry Points		İ	4	•••			- 1			- 1
Building Plan Offices	li	1			İ	İ		1		
Workshops		ļ					- 1			
Yards	1 1			1	1		1			
Stores				i						
Laboratories	1 1			1	ł		<u>'</u>		1	
Training Centres	1	i		- 1		İ	- 1		İ	
Manufacturing Plant Depots							- 1		-	
Capital Spares	1 1	ì					ŀ		İ	
Housing	1 1	-	-	-	-	-	-	-	-	-
Stall Housing		1	į	1	Ì	1	- [ľ	Ì	
Social Housing				1		j	i			
Capital Spares				ļ	i		1		}	
Biological or Cultivated Assets		- [-	-1	-	-	-	-	-	-
Biological or Cultivated Assets	1 1			1				ļ	}	
Intangible Assets		-	_	- 1	-	605	605	300	200	200
Servituries	1 1	ŀ		ŀ		l		-		
Licences and Rights	1 1	-	-	-	-	605	605	300	200	200
Water Rights		- !	1				l	-		
Effuent Licenses			İ	i	1		1			
Solid Waste Licenses				-				***		
Computer Software and Applications				ļ		605	605	300	200	200
Load Settlement Software Applications		İ		į			ļ			
Unspecified									-	
Computer Equipment]]	166	1,895	1,226	104	100	204	195	-	-
Computer Equipment		166	1,895	1,226	104	100	204	195	-	-
Furniture and Office Equipment		234	177	77	623	1,982	2,605	423	790	790
Furniture and Office Equipment		234	177	77	623	1,982	2,605	423	790	791
Machinery and Equipment		123	-	7	-	-	-	-	- [-
Machinery and Equipment		123		7						
Transport Assets		880	1,266	250	1,020	4,490	5,510	-	-	-
Transport Assels		880	1,266	250	1,020	4,490	5,510	-		
<u>Lend</u>		_	.	- 1	-		_	-	_	-
Land	1									
Zoo's, Marine and Non-biological Animals			-	_		_	_	-	-	
	- 1	i [_	1	i	1 1		
Zoo's, Marine and Non-biological Animals	i		I			1			i i	

DC10 Sarah Baartman - Supporting Table SA34b Consolidated capital expenditure on the renewal of existing assets by asset class 2019/20 Medium Term Revenue & Expenditure 2015/16 Current Year 2018/19 Description Audited Outcome Budget Year 2019/20 Budget Year +1 Budget Year +2 2020/21 2021/22 Full Year Audited Audited Original Budget R thousand Budget Forecast Outcome Outcome Capital expenditure on renewal of existing assets by Asset Class/Sub-class Infrastructure Roads Infrastructure Roads Road Structures Aload Furniture Capital Spares Storm water Infrastructure Drainage Collection Storm water Conveyance Attenuation Electrical Infrastructure Power Plants HV Substations HV Switching Station HV Transmission Conductors MV Substations MV Switching Stations MV Networks LV Networks Capital Spares Water Supply Infrastructure Dams and Weirs Boreholes Reservoirs Pump Stations Water Treatment Works **Bulk Mains** Distribution Distribution Points PRV Stations Capital Spares Sanitation Infrastructure Pump Station Reticulation Waste Water Treatment Works Outfall Sewers Toilet Facilities Capital Spares Solid Waste Infrastructure Landfill Sites Waste Transfer Stations Waste Processing Facilities Waste Drop-off Points Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rall Lines Rail Structures Rail Furniture Drainage Collection Storm water Conveyance Attenuation MV Substations LV Networks Capital Spares Coastal Infrastructure Sand Pumps Piers Revetments Promenades Capital Spares Information and Communication Intrastructure Data Centres Core Layers Distribution Layers Capital Spares Community Assets Community Facilities Halis Centres Crèches

-
j
-
-
-
-



Legislative Compliance Status

LEGISLATIVE COMPLIANCE STATUS

The promulgation of the Municipal Finance Management Act (The Act) ensures proficiency and control measures to local government in terms of budgeting, monitoring and accounting on public funds. The Act and budget regulations have had a profound effect on local government operations that requires continuous transformation in financial discipline and planning processes. The budget preparation for 2019/2020 complies with these key requirements.

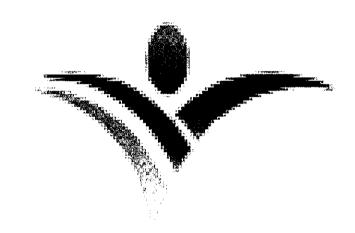
The Act and regulations have created clear reporting standards for local government that conforms to international standards. In addition to providing for improved reporting by local government, the Act stipulates that new accounting and financial standards must be complied with. The Sarah Baartman District Municipality's electronic reporting to National Treasury has also been complied with and has also improved over time. The monthly and quarterly returns to National Treasury have been submitted on time.

In accordance with the provisions of the Act, Sarah Baartman District Municipality has an approved Supply Chain Management Policy, which was extensively consulted on. The amended regulations of the Preferential Procurement as well as the Infrastructure Delivery Management Policy have been incorporated into the Supply Chain Management Policy. The policy is intended to regulate the supply chain management environment within the district to promote job creation and Small, Medium and Micro Enterprises. Required resources (human, financial and otherwise) have been allocated to the Supply Chain Management section to enhance capacity.

The Sarah Baartman District Municipality's financial statements were prepared to comply with GRAP.

When preparing the budget, the Sarah Baartman District Municipality has complied with the requirements of the MFMA Budget Regulations and circulars which requires the municipality to draft the budget in a specific format and which specifies the contents of the budget.

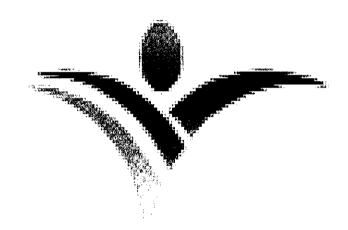
The significant change in the budget preparations is the mSCOA (Municipal Standard Chart of Accounts) which was effective on 1 July 2017. The municipality has therefore prepared the budget in compliance with the mSCOA requirements.



Details of Budgets per Department

SUMMARY OF EXPENDITURE BUDGETS PER DEPARTMENT: 2019/20

DEPARTMENT	AMOUNT R'000	% 1
Infrastructure Development and Community Services	55,527	37%
Finance & Corporate Services	41,951	28%
Economic Development and Planning	22,059	15%
Office of the Mayor	18,934	13%
Office of the Municipal Manager	10,503	7%
Total	148,975	100%



Municipal Entity Budget Information

MUNICIPAL ENTITY INFORMATION

The 2019/20 multi-year budget for the Cacadu Development Agency was submitted by the municipal entity to the Parent Municipality for consideration by Council as attached.

Schedule D for a municipal entity was completed accordingly.

DC10 Sarah Baartman - Supporting Table SA31 Aggregated entity budget

Description	Ref .	2015/16	2016/17	2017/18	Cu	rrent Year 2018/	19	2019/20 Mediu	n Term Revenue Framework	& Expenditure
Rmillion	Ker	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year · Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Financial Performance										
Property rates	i	1								
Service charges	-	į				i				_
Investment revenue		0	0	0	0	0	0	0	0	0
Transfers recognised - operational	ĺ	2	6	5	6	6	6	9	39	7
Other own revenue			0	3	4	4	4	5	5	2
Contributions recognised - capital & contributed assets		,								
Total Revenue (excluding capital transfers and contrib	utions	2	7	9	10	10	10	15	45	9
Employee costs		4	3	5	6	6	6	6	6	7
Remuneration of Board Members		0	0	0	0	0	0	0	0	į c
Depreciation & asset impairment		0	0	0	0	0	0	0	0	(
Finance charges		0	0			•				
Materials and bulk purchases										
Transfers and grants			1					ļ	1	
Other expenditure		1	1	4	4	4	4	9	38	2
Total Expenditure		5	5	9	10	10	10	15	45	
Surplus/(Deficit)		(3)	1	0	0	0	0	0	-	-
Capital expenditure & funds sources										
Capital expenditure				<u> </u>				ļ ·		1
Transfers recognised - operational						ļ		1		
Borrowing										
Internally generated funds							<u> </u>			
Total sources		_	-	-	-	-	-	-	<u> </u>	_
Financial position										
Total current assets					ł	Ì			I	
Total non current assets		1			i					
Total current liabilities						İ				
Total non current liabilities			ļ		-					
Equity										
Cash flows										
Net cash from (used) operating					1				1	
Net cash from (used) investing										
Net cash from (used) financing								1		1
Cash/cash equivalents at the year end					1					

Cacadu Development Agency - Table D1 Budget Summary

Description	2015/16	2016/17	2017/18	Curi	rent Year 2018/	19	wediam rem	n Revenue and Framework	Expenditure
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Financial Performance									
Property rates	- ;	- İ	-	-	-	-	-	-	-
Service charges		-	-	- !		-	-	-	_
Investment revenue	285	297	465	350	350	150	301	350	350
Transfers recognised - operational	1,720	6,031	5,400	5,500	5,500	5,500	9,381	38,859	6,600
Other own revenue	-	304	2,995	3,776	3,776		5,225	5,361	1,662
Total Revenue (excluding capital transfers and contributions)	2,005	6,632	8,860	9,626	9,626	5,650	14,907	44,570	8,612
Employee costs	3,911	3,401	-	5,706	5,706	4,162	6,017	6,417	6,838
Remuneration of councillors	101	152	-	108	108	108	100	100	100
Depreciation & asset impairment	-		-	- !	25	25	40	40	40
Finance charges	1	1	-	-	- i	_	-	-	-
Materials and bulk purchases	-	-	-	- !	-	_	-	ļ -	_
Transfers and grants	-	1	-	~]	-	_	-	_	-
Other expenditure	815	9,010	-	3,913	3,727	1,669	8,690	38,013	1,634
Total Expenditure	4,828	12,565		9,727	9,566	5,963	14,847	44,570	8,612
Surplus/(Deficit)	(2,823)	(5,933)	8,860	(102)	60	(313)	60	-	-
Transfers and subsidies - capital (monetary allocations) (National	- 1	-	-	-	-	-	_	_	-
Contributions recognised - capital & contributed assets	-	- j	-	-	-	-		<u></u>	<u> </u>
,	(2,823)	(5,933)	8,860	(102)	60	(313	60	_	-
Surplus/(Deficit) after capital transfers & contributions		į			<u>{</u> 			-	
Taxation	_	- 1	_	_	_	_	-	_	_
Surplus/ (Deficit) for the year	(2,823)	(5,933)	8,860	(102)	60	(313	60	-	-
Capital expenditure & funds sources							<u> </u>		
Capital expenditure	15	9	_	-	60	60	60	-	-
Transfers recognised - capital	_ 1	-	-	-	_	-	-	-	_
Borrowing	_	-	_	_	ļ -	_	_	_	-
Internally generated funds	'	_	_	-	<u> </u>	i -	_	i -	_
Total sources of capital funds	-		-	-	_	_	-	_	-
Financial position			<u>. </u>			1		 	
Total current assets	5,631	5,880	6,848	6,439	6,439	6,439	6,499	6,49	6,49
Total non current assets	107	91	62	207	207	122	182	2 18	2 18
Total current liabilities	2,483	1,755	2,199	1,219	1,219	1,219	1,269	1,06	96
Total non current liabilities	_	_	-	-	_	_	-	_	i -
Community wealth/Equity	2,917	4,217	4,710	5,813	5,813	5,343	6,411	6,22	9 6,25
Cash flows		1	<u> </u>			Ī			
Net cash from (used) operating	(1,815)	(727)	1,857	60	5,850		- 1	1	(31
Net cash from (used) investing	(15)	(9)	-	(60)) -	(60	0) (60	0) -	-
Net cash from (used) financing	-	-	-	_	-	_	-	-	· i -
Cash/cash equivalents at the year end	3,801	3,065	4,923	4,895	10,773	4,54	9 4,549	9 4,54	9 4,23

Cacadu Development Agency - Table D2 Budgeted Financial Performance (revenue and expenditure)

Other revenue Gains on disposal of PPE		Audited Outcome 297 6,031 304 6,632	Audited Outcome 465 5,400 2,995	Original Budget 35,500 3,776 9,626	350 5,500 3,776	Full Year 1 Forecast 1 150	267 301 238 9,381 4,720	38,859	1
Property rates Service charges - electricity revenue Service charges - sanitation revenue Service charges - sanitation revenue Service charges - refuse revenue Rental of facilities and equipment Interest earned - external investments Interest earned - outstanding debtors Dividends received Fines, penalties and forfeits Licences and permits Agency services Transfers and subsidies Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases	1,720	6,031 304	5,400 2,995	5,500 3,776	5,500 3,776		301 238 9,381	350 176 38,859	350 6,600
Service charges - electricity revenue Service charges - water revenue Service charges - sanitation revenue Service charges - refuse revenue Rental of facilities and equipment Interest earned - external investments Interest earned - outstanding debtors Dividends received Fines, penalities and forfeits Licences and permits Agency services Transfers and subsidies Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases	1,720	6,031 304	5,400 2,995	5,500 3,776	5,500 3,776		301 238 9,381	350 176 38,859	350 6,600
Service charges - water revenue Service charges - sanitation revenue Service charges - refuse revenue Rental of facilities and equipment Interest earned - external investments Interest earned - outstanding debtors Dividends received Fines, penalities and forfeits Licences and permits Agency services Transfers and subsidies Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2	1,720	6,031 304	5,400 2,995	5,500 3,776	5,500 3,776		301 238 9,381	350 176 38,859	350 6,600
Service charges - sanitation revenue Service charges - refuse revenue Rental of facilities and equipment Interest earned - external investments Interest earned - outstanding debtors Dividends received Fines, penalities and forfeits Licences and permits Agency services Transfers and subsidies Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2	1,720	6,031 304	5,400 2,995	5,500 3,776	5,500 3,776		301 238 9,381	350 176 38,859	350 6,600
Service charges - refuse revenue Rental of facilities and equipment Interest earned - external investments Interest earned - outstanding debtors Dividends received Fines, penalties and forfeits Licences and permits Agency services Transfers and subsidies Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases	1,720	6,031 304	5,400 2,995	5,500 3,776	5,500 3,776		301 238 9,381	350 176 38,859	350 6,600
Rental of facilities and equipment Interest earned - external investments Interest earned - outstanding debtors Dividends received Fines, penalties and forfeits Licences and permits Agency services Transfers and subsidies Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2	1,720	6,031 304	5,400 2,995	5,500 3,776	5,500 3,776		301 238 9,381	350 176 38,859	350 6,600
Interest earned - external investments Interest earned - outstanding debtors Dividends received Fines, penalties and forfeits Licences and permits Agency services Transfers and subsidies Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2	1,720	6,031 304	5,400 2,995	5,500 3,776	5,500 3,776		301 238 9,381	350 176 38,859	350 6,600
Interest earned - outstanding debtors Dividends received Fines, penalties and forfeits Licences and permits Agency services Transfers and subsidies Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2	1,720	6,031 304	5,400 2,995	5,500 3,776	5,500 3,776		238 9,381	176 38,859	6,600
Dividends received Fines, penalties and forfeits Licences and permits Agency services Transfers and subsidies Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2		304	2,995	3,776	3,776	5,500	9,381	38,859	6,600
Fines, penalties and forfeits Licences and permits Agency services Transfers and subsidies Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2		304	2,995	3,776	3,776	5,500	9,381	38,859	6,600
Licences and permits Agency services Transfers and subsidies Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2		304	2,995	3,776	3,776	5,500	9,381	38,859	6,600
Agency services Transfers and subsidies Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2		304	2,995	3,776	3,776	5,500	9,381	38,859	6,600
Transfers and subsidies Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2		304	2,995	3,776	3,776	5,500	9,381	38,859	6,600
Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2		304	2,995	3,776	3,776	5,500	1	1	I.
Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2	2,005	_,	<u> </u>				4,720	+	
Total Revenue (excluding capital transfers and contributions) Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2	2,005	6,632	8,860	9,626				+	
Expenditure By Type Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2	2,005	6,632	8,860	9,626				ļ	
Employee related costs Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2	į				9,626	5,650	14,907	44,570	8,612
Remuneration of councillors Debt impairment Depreciation & asset impairment Finance charges Bulk purchases 2	1	0.101		E 200	5,706	4,162	6,017	6,417	6,838
Debt impairment 4 Depreciation & asset impairment Finance charges Bulk purchases 2	3,911	3,401		5,706 108	108	108	1	1	1
Depreciation & asset impairment Finance charges Bulk purchases 2	101	152			100	100	1		-
Finance charges Bulk purchases 2	-	-		_	25	25	1 40	40	
Bulk purchases 2		-	-	I -			'	´ ``	_
Bulk purchases	1	1	-		_	_		_	_
Other materials 5	-	-	_	_	_		_	_	_
	-	_	-	_	_	_	<u> </u>	_	_
Contracted services	-	-	_	_	_		<u> </u>	_	_
Transfers and subsidies		1	1	3,913	3,727	1,66	8,69	0 38,01	3 1,63
Other expenditure 3	815	9,010		3,313	ا	1,00	·	-	
Loss on disposal of PPE		40 505		9,727	9,566	5,96	3 14,84	7 44,57	0 8,61
Total Expenditure	4,828	12,565							
Surplus/(Deficit)	(2,823)	(5,933	8,860	(102) 60	(31	3) 6	- 0	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)									
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)									
Transfers and subsidies - capital (in-kind - all)						A /0.		60	
Surplus/(Deficit) after capital transfers & contributions	(2,823	(5,93	3) 8,86	(102	2) 6	0 (3	اردا		
Taxation Surplus/ (Deficit) for the year	(2,823	(5,93	3). 8,86	0 (102	2) 6	0 (3	13)	60 -	

Cacadu Development Agency - Table D3 Capital Budget by asset class and funding

Vote Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Ter	m Revenue and Framework	i Expanditure
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Yea +2 2021/22
R thousands Capital expenditure by Asset Class/Sub-class	_1_				-	•••				
										!
Infrastructure		-		-		-		-	-	
Roads Infrastructure	1 1	-	-		-	-	-	-	-	<u> </u>
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	- 1	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares Storm water infrastructure		-	•	-	-	-	~	-	j -	-
Drainage Collection	i	_	_	-	-	-	-	-	-	-
Storm water Conveyance		_	-	-	-	-	-	_	-	-
Attenuation		_	-	-	_ !	-	<u> </u>	_	_	-
Electrical Infrastructure		_	_	-	-	-	-	_	_	_
Power Plants		_	_ [-		! - ! -	- -	_	-	-
HV Substations		_		-	-	_		_	-	-
HV Switching Station		_	_	_ :			-	_	-	i -
HV Transmission Conductors		_	_	_			- -	_	_	-
MV Substations		_		_	_	_	_	1 -	_	-
MV Switching Stations		_		_		_	_	_	_	-
MV Networks		_	_	_	1	_	_	_	_	
LV Networks		_	_	_		_	_	_	_	
Capital Spares		_	_	_	- :	_	_	<u>-</u>	_	-
Water Supply Infrastructure		_	_	_	_	_	_	_	_	
Dams and Weirs		_	_	_		_	_	_	_] -
Boreholes	j	_	_	_	_ 1	_	_	_	_] _
Reservoirs		_	_	_	_	_	_	_	_] -
Pump Stations	- 1 i	_	_	_	_	_	_	_	_	_
Water Treatment Works]	_	_	_	_	_	_	_	_	_
Bulk Mains		_	<u> </u>	_		_	_	_	_	_
Distribution	ļ		_	_	_	_	_		_	_
Distribution Points		-	_	_	_ 1	_	_	_	_	_
PRV Stations		-	_	-	_	_	_		_	_
Capital Spares		_	_	-	_	_	<u> </u>	_	_	_
Sanitation infrastructure		_	_	_	_	_	_	_		_
Pump Station		-	_	_	_	· -	_	_	_	-
Reliculation		-	-	_	_	_	_	1 -	_	-
Waste Water Treatment Works		-	-	_	-	_	_	_	_	-
Outfall Sewers		-	-	-	-	-	-	_	_	_
Toilet Fecilities		-	-		-	~	-	_	_	-
Capital Spares		-	-	~	-	-	i -	-	_	-
Solid Waste Infrastructure		-	-	-	-	-	-		-	-
Landfill Siles		-	-		-	-	-		-	-
Waste Transfer Stations		-	-	-	-	-	-	_	-	-
Waste Processing Facilities		-	-	-	-	-	-	_	-	-
Waste Drop-off Points		-	-	-	-	-	-	_	_	-
Waste Separation Facilities		-	-	-	-	-	-	_	-	
Electricity Generation Facilities		-	į -	_	-	-	-	_	-	-
Capital Spares		-	-	-	-	-	-	-	-	i -
Rail Infrastructure	i	-	-	-	-	-	ĺ -	-	-	
Rail Lines		-	-	-	-	-	-	-	-	
Rall Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	j -
MV Substations	1	-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	- '	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps	- 1	-	-	-	- '	i -	-	i -	-	! -
Piers		-	ł .	!		i	1		1	i

	1 .	i i	1		. 1	ı	- l	<u> </u>	_	- 1
Promenades		- [-	-	_,	-	- []	-	- !	_
Capital Spares		- i	- i	-	-	_	_		_	-
information and Communication Infrastructure	1 1	-	-	-	_		- 1	_	_ \	-
Data Centres	1	- 1	-	- 1	-	_	_	-	-	-
Core Layers :	i	-	-	-	-	_	_]	_	-	_
Distribution Layers		-	- 1	- 1	-	_	_	_ !	_ }	-
Capital Spares	1 1	-	-	- I	-	-		i	1	
Community Assets	1	- [-	-	-	-				
Community Facilities		-	-	- [-	- 1	- 1	- 1	- i	-
Hells		- }	~ }	-	- i	-	-	-	-	-
Centres		-	-	- [-	-	- 1	- j	-	- [
Crèches	i	- 1	- 1	-	- 1	-	-	-	- !	-
Clinics/Care Centres	1 1	-	-	- [-	-]	-	-	-	-
Fire/Ambulance Stations	1 1	-)	- ;	-	-	-	-	-	-	- 1
Testing Stations	1 1	-	-	-	-	- 1	- 1	-	-	-
Museums		-	- 1	-	- '	-	-	-	- ;	- '
Galleries		-	-	-	-	- 1	-	-	-	-
Theatres		- 1	- 1	-		-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Cemeteries/Cremetoria		- 1	-	-	- 1	-	-	-	- 1	- 1
Police		_	-	-	-	-	-	-	-	
Parks		- 1	- 1	-	-	-	-	-	- j	-
Public Open Space		_	-	-	-	-	-	-	-	-
Nature Reserves		- Ì	-	-	-	-	-	-	-	- 1
Public Ablution Facilities	1 1	-	-	-	-		-	-	- }	-
Markets		- 1	_	-	- 1	-	-	-	-	-
Stells		-	_	-	-	-	-	-	-	-
Abattoirs		_ [_	_	_ 1	-	-	-	-	-
Airports	j	-	_	,	-	-	-	-	- 1	-
Taxi Ranks/Bus Terminals		_ 1	_	_	-	- !	-	-	-	-
Capital Spares	1 1	_	_	_	_	-	- 1	-	-	-
Sport and Recreation Facilities		_	_	_	-	-	-	-	- 1	-
Indoor Facilities			_	_	_	- '	_	-	- 1	-
Outdoor Facilities		_ !	_	_	-	-	-	-	-	-
Capital Spares	İ	_	_	-	_	-	-	-	-	-
1	-		_	_	_	_	_	_	-	_
Heritage assets				<u>-</u>					-	_
Monuments	ı		_	_	_	-	_	_	-	-
Historic Buildings	1	_	_	_	l	_		_	_	_
Works of Art	ŀ		_	İ -	_	_	-	- 1	-	_
Conservation Areas		_	_	_		_	_	_	_	-
Other Heritage		_	_	-	1					_
Investment properties		-	<u>-</u>			-		<u> </u>	-	<u></u>
Revenue Generating		-	-	-	-	-	-	-		-
Improved Property	ļ	j -	-	-	-	-	-] -	-	_
Unimproved Property		_	-	-	-	-	-	-	-] [
Non-revenue Generating	İ	-	-	-	-	-	-	_]
Improved Property	i	-	-	-	-	-	-	-		_
Unimproved Property		-	-	-	-	_	-	-	-	_
Other assets		_	1 -	-	-	· -		-		
Operational Buildings	ļ	-	-	-	-	-	_	-	-	-
Municipal Offices	ļ	_	1 -	-	-	-	-	-	-	-
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	1 -	-	-	1 -	-	j -
Workshops		-	ļ -	-	-	-	-	-	-	-
Yards	ļ	-	-	-	-	-	-] -	-	-
Stores		-	-	-	-	-	-	-	-	-
Leborefories		1 -	-	-	-	-	1	-	-	i -
Training Centres		-	-	-	-	-	-	-	-	
Manufacturing Plant		-	-	-	-		-	-	-	1 .
Depots		-	-		-	. ¦ –	-	-	i -	
Capital Spares	1	-	-	- -	-	. -	•		-	
Housing		_	_	. -	. -	. -	-	-	-	1
Staff Housing	+	-	-	. -	. -	- -	-	-	-	!
Social Housing		_	-	.	. -	-	· -	-	-	
]	-	i	i _	. .	- -		-	-	. !
Capital Spares		_	-	. 1					į.	1

Biological or Cultivated Assets	1	_	- 1	-	- 1	-	_		-	
Biological or Cultivated Assets						-	-	- 1	-	-
Biological of Colovated Assets				ĺ		-	_	_	_ 1	_
Intangible Assets		-					<u> </u>			
Servitudes		-		-	-	-	_ [_		_ \
Licences and Rights		- l	-	-	-	i		_	-	_ [
Water Rights	1	-	- 1	-	-	-	1	_	_	_ \
Effluent Licenses	1 !	-	-	-	-	-	-	-	_	_
Solid Waste Licenses		-	-	- 1	**	-	- 1	-	-	_ 1
Computer Software and Applications		-	-	-	- '	- 1	-	-	_	_ 1
Load Settlement Software Applications	1	-	-	- 1	-	-	- 1	- 1	-	- [
Unspecified		-	-	-	- :	- 1	-	-	- i	-
`	1 1	15	9	_ '	_	60	60	60	-	_
Computer Equipment		15	9			60	60	60	-	-
Computer Equipment		15	•						_	_
Furniture and Office Equipment			<u> </u>		-					
Furniture and Office Equipment		-	-	-	-	-	- 1	~	-	. <u> </u>
Machinery and Equipment		_		_	-		- 1	-		
Machinery and Equipment				_		-	-	-	-	-
Macillier y at to Equipment				l i		_	_ !	_	_	
Transport Assets		ļ <i>-</i>			<u> </u>					
Transport Assets		-	-	-	_		_			
Land	1	-	-	-		<u> </u>				<u> </u>
Land	1		_	-	-	-	-	- '	-	-
			1 _	_	· -	_		_	-	ì -
Zoo's, Marine and Non-biological Animals	i	<u> </u>	 	 				_	_	
Zoo's, Marine and Non-biological Animals		l	<u> L</u>			<u> </u>		60		
Total capital expenditure on assets	1	15	9	<u> </u>		60	60	60		
				1				Γ	1	
Funded by:	l									
National Government						į]	İ	
Provincial Government										
Parent Municipality					1			1		
District Municipality			 	 	<u>-</u>	 	 	- <u>-</u>	-	1 -
Transfers recognised - capital	Ì	-	-	1 -	1 -	_	_		ĺ	
Borrowing	3			1	İ		1		1	
Internally generated funds		ļ	<u> </u>	<u> </u>		 	 	 -	 	-
Total Capital Funding	4	_	1	-	<u> </u>		<u> </u>			

Cacadu Development Agency - Table D4 Budgeted Financial Position

Description	Ref	2015/16	2016/17	2017/18	Cur	rent Year 2018/	19	Medium Tem	n Revenue and Framework	Expenditure
R thousands -		Audited Outcome	Audited Outcome	Audited Outcome	Orlginal Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
ASSETS										i I
Current assets			İ				ļ			
Cash		I i			ļ	!				
Call investment deposits		5,631	4,895	6,753	6,439	6,439	6,439	6,499	6,499	6,499
Consumer debtors		i	955	95						
Other debtors		İ	31	l	{ 	!				
Current portion of long-term receivables			Ì							
Inventory			ļ				0.400		6,499	6,499
Total current assets		5,631	5,880	6,848	6,439	6,439	6,439	6,499	0,499	0,499
Non current assets	1		ļ		l i	į				l İ
Long-term receivables	3									
Investments									!	
Investment property		ļ						1		
Investment in Associate										
Property, plant and equipment	1	107	91	62	207	207	122	182	182	182
Biological						,				
Intangible								<u> </u>	1	
Other non-current assets									400	400
Total non current assets	_	107	91	62	207	207	122		4	
TOTAL ASSETS		5,738	5,972	6,910	6,646	6,646	6,562	6,682	0,682	6,682
LIABILITIES	İ									
Current liabilities										İ
Bank overdraft									1	
Borrowing							1			
Consumer deposits				İ						
Trade and other payables		2,483	1,600	2,131	1,150		1,150		1	1
Provisions	3		156		69		69			
Total current liabilities		2,483	1,755	2,199	1,219	1,219	1,219	1,269	1,06	3 30
Non current liabilities			Ì				i i	İ	: 1	
Borrowing]					
Provisions	3									
Total non current liabilities		_	-	_		-				
TOTAL LIABILITIES		2,483	1,755	2,199	1,219	1,219	1,21	9 1,269	1,06	9 96
NET ASSETS	2	3,255	4,217	4,710	5,428	5,428	5,34	3 5,41	3 5,61	3 5,71
COMMUNITY WEALTH/EQUITY										İ
Accumulated Surplus/(Deficit)		2,917	4,217	4,710	5,813	5,813	5,34	3 6,41	1 6,22	9 6,25
Reserves		.,,,,,,	,,,,,,,							
TOTAL COMMUNITY WEALTH/EQUITY	2	2,917	4,217	4,710	5,813	5,813	5,34	3 6,41	1 6,22	9 6,25

Cacadu Development Agency - Table D5 Budgeted Cash Flow

Description	Ref	2015/16	2016/17	2017/18	Cur	rent Year 2018/	19	Medium Terr	n Revenue and Framework	Expenditure
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts						1		'		
Property rates	- 1 1	· · · · · · · · · · · · · · · · · · ·				İ				
Service charges	1 1	İ								
Other revenue			36	22	3,776			5,225	5,361	1,351
Government - operating		1,720	4,500	5,400	5,500	5,500	5,500	6,000	6,300	6,600
Government - capital		- ;						3,381	32,559	
Interest		285	297	147	350	350	150	301	350	350
Dividends			;		ì			1	İ	
Payments	2	İ								
Suppliers and employees		(3,820)	(5,560)	(3,711)	(9,566)		(5,963)	(14,847)	(44,570)	(8,612)
Finance charges										
Dividends paid	1 1							ļ		
Transfers and Grants										
NET CASH FROM/(USED) OPERATING ACTIVITIES		(1,815)	(727)	1,857	60	5,850	(313)	60		(311
CASH FLOWS FROM INVESTING ACTIVITIES									į	
Receipts			· ·		'			İ		
Proceeds on disposal of PPE										•
Decrease (Increase) in non-current debtors				1					j	
Decrease (increase) other non-current receivables						i				
Decrease (increase) in non-current investments										
Payments				1						; ;
Capital assets		(15)	(9)	-	(60)		(60)	(60)		
NET CASH FROM/(USED) INVESTING ACTIVITIES		(15)	(9)		(60)	-	(60	(60)		
CASH FLOWS FROM FINANCING ACTIVITIES								ĺ		
Receipts	1								ì	
Short term loans			į I				1	1		
Borrowing long term/refinancing			:							
Increase (decrease) in consumer deposits								i		
Payments									j	
Repayment of borrowing										<u> </u>
NET CASH FROM/(USED) FINANCING ACTIVITIES			<u>-</u>		-	<u>-</u>	<u> </u>		<u>-</u>	-
NET INCREASE/ (DECREASE) IN CASH HELD	1	(1,830)		1,857	_	5,850	(373			(31
Cash/cash equivalents at the year begin:	2	5,631	3,801	3,065	4,895	4,923	4,923	1	4,549	
Cash/cash equivalents at the year end:	2	3,801	3,065	4,923	4,895	10,773	4,549	4,549	4,549	4,23

Cacadu Development Agency - Supporting Table SD1 Measurable performance targets

Performance target description	II-N-F	2015/16	2016/17	2017/18	C	urrent Year 201	8/19	Medium Ter	m Revenue and Framework	Expenditure
Performance target description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Refer SDBIP of parent municipality		of parent	of parent	of parent	of parent	of parent	of parent	of parent	of parent	of parent
]		[
				!						
				1				ĺ		1
		1				İ				
				İ						
									ļ	İ
	-						İ			-
			1	İ			İ		İ	
	· L									
		1				ļ				
			-			!			į	
		ł							1	
				İ						1
		1		1						
									İ	

Description of indicator	porting Table SD2 Financial and non-f	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	119	Medium Ten	m Revenue and Framework	Expenditure
2.00 P. 1		ŀ	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Fuil Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Borrowing Management										 	
Credit Rating	1		Į								İ
Capital Charges to Operating Expenditure	Finance charges & Depreciation / Operating Expenditure		0%	0%	0%	0%	0%	0%	0%	0%	0%
Borrowed funding of capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	ŀ	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital		ŀ				ļ		İ	1	i	!
Gearing	Long Term Borrowing / Funds & Reserves		0%	0%	0%	0%	0%	0%	0%	0%	0%
Liguidity	ļ	l									
Current Ratio	Current assets / current liabilities	i	2.27	3.35	3.11	5.28	5.28	5.28	5.12	6.08	6.71
Current Ratio adjusted for debtors	Current assets/current liabilities less debtors > 90 days		2.27	3.35	3.11	5.28	5.28	5.28	5.12	6.08	6.71
Liquidity Ratio Reven <u>ue Management</u>	Monetary Assets / Current Liabilities		2.27	2.79	3.07	5.28	5.28	5.28	5.12	6.08	6.71
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts / Last 12 Mths Billing			0%	0%	0%	0%	0%	0%	0%	0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		0%	15%	1%	0%	0%	0%	0%	0%	0%
Longstanding Debtors Reduction Due To Recovery	Debtors > 12 Mths Recovered / Total Debtors > 12 Months Old			 	<u> </u>						
Creditors Management					1				ľ		}
Creditors System Efficiency .	% of Creditors Paid Within Terms (within MFMA s 65(e))										
Creditors to Cash and Investments			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Funding of Provisions	1			1	1	1	1				İ
Percentage Of Provisions Not Funded Other Indicators	Unfunded Provisions/Total Provisions										
	Total Volume Losses (kW)	1			1	1	İ				İ
	Total Cost of Losses (Rand '000)		İ			1					
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
	Total Volume Losses (kt)										
	Total Cost of Losses (Rand '000)							Į.		ļ	
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/Total Revenue - capital revenue		195.1%	51.3%	0.0%	59%	59%	74%	40%	14%	79%
Remuneration	Total remuneration/(Total Revenue - capital revenue)		60.9%	52.7%	36.3%	60.4%	60.4%	75.6%	41.0%	14.6%	80.6%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0.0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)		0.0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
Financial viability Indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)			- 			•	.	-		•
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
iii, Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		194%	0.	6	- 1	.1 1	.1 1	1.8	0.7	0.2

Investments by Maturity	Ref Period of Investment	Type of investment	Capital Guarantes (Yes/No)	Variable or Fixed Interest rate	Interest Rate	Commission Paid (Rands)	Commission Recipient	Expiry date of Investment	Opening balance	interest to be realised	Partial / Premature Withdrawal	Investment Top Up	Closing Balance
Name of institution & investment ID	Yrs/Months				- 								
	The agency does not have givestment portions	rvesiment portiono	-										_
	-												
							-				-		
									-				
												•	
													_
													ļ
			-				100 C 100 C						

Cacadu Development Agency - Supporting Table SD4 Board member allowances and staff benefits

Cacadu Development Agency - Supporting Table Si		2015/16	2016/17	2017/18	Curi	rent Year 2018/1	9	Medium Terr	n Revenue and Framework	
Summary of Employee and Board Member remuneration	Ref -	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands		Α	В	С	D	E	F	G	н	1
Remuneration					į					
Board Members of Entities	1 1		,		į				į	!
Basic Salaries and Wages		,				Ì			!	
Pension and UIF Contributions						1				1
Medical Aid Contributions	1 1					ļ		1		
Overtime					<u> </u>	į		1	İ	<u> </u>
Performance Bonus					l i				ļ	1
Motor Vehicle Allowance			İ	Ì		ļ		Ì		1
Celiphone Allowance		!		1						1
Housing Allowances	i			ļ						<u> </u>
Other benefits and allowances	1	Ì						1		400
		108	94	140	108	108	108	3 100	100	100
Board Fees Payments in lieu of leave			: 							
	1		ļ i		ļ	ļ		1		
Long service awards			l							
Post-retirement benefit obligations	İ	108	94	140	108	108	100			
Sub Total - Board Members of Entities			(0	1	(0)	(0)	. (0) (0))	0.0%
% increase	- 1	1	,				1			İ
Senior Managers of Entities			2.40	0.075	E 700	5,706	4,16	2 6,01	7 6,41	6,838
Basic Salaries and Wages		888	3,401	3,075	5,706	5,700	7,10	<u>- </u>		
Pension and UIF Contributions						ļ	1 1		İ	
Medical Aid Contributions			Ì		i	1	1			
Overtime]	1			<u> </u>	į	
Performance Bonus	ļ	10	l .	1				1		ļ
Motor Vehicle Allowance	İ	12	Pi		1				ŧ	
Celiphone Allowance					1]			
Housing Allowances				1	1		İ	- [:]	
Other benefits and allowances		-		ļ				Ė		
Payments in fleu of leave				İ						İ
Long service awards		1		Ì			1			
Post-retirement benefit obligations	1		<u> </u>		_			80 80	17 6,4	17 6,83
Sub Total - Senior Managers of Entities	- 1	1,11	4 3,40	1 3,07						0 6.6
% increase				0 (0)	0 1	0	0	0	0.0
•				ļ						
Other Staff of Entities				ł						Į
Basic Salaries and Wages		1			1		}	l		
Pension and UIF Contributions					Į.				Ì	
Medical Aid Contributions			i							
Overtime			į	i		Ì			ļ	
Performance Bonus			1		ļ	1			ļ	
Motor Vehicle Allowance							İ			
Cellphone Allowance			ļ					1		
Housing Allowances		- [-		
Other benefits and allowances			į					1		
Payments in lieu of leave										
Long service awards			İ			İ		1		
Post-retirement benefit obligations]	1						-		-
Sub Total - Other Staff of Entities	1			-					1	
% increase								970	447	,517 6,9
Total Municipal Entities remuneration		1,	222 3,	495 3,2	15 5,8	5,8	14 4	,270 6	,117 6	0,0

Cacadu Development Agency - Supporting Table SD5 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2017/18		Cı	ırrent Year 2018	/19	Bu	dget Year 2019	20
Number	1	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities	1					1	· · · ·			
Councillors (Political Office Bearers plus Other Councillors)	i			1		1		ł		
Board Members of municipal entities	3	3	3	3	3	3	3	3	3	
Municipal entity employees	4				Ì	ŀ				
CEO and Senior Managers	2	1	1	1	1	1	1	1	1	
Other Managers	6	-	i -	i -	_	-	-	-	-	-
Professionals	!	-	-	· -	-	_	-	-	į –	-
Finance	1	i		i			l			
Spatial/town planning	1			!	Ì	ļ		1		
Information Technology	- 1	İ	1		!	1]	
Roads			1		1					
Electricity	i	i	İ	i			i		ĺ	
Water	i	İ						1	ļ	
Sanitation	!	į	ļ			ļ	!		1	1
Refuse	- 1	1	1			i		1	i	
Olher			i			1	1		1	
Technicians		_		_	_	_	_		-	! .
Finance					ŀ					1
Spatial/town planning		ŀ								
Information Technology	1	•	1			ŀ	i	1 :		
Roads		1	Į.		j	1	1			
Electricity	1				1		1	1		
Water					Į.				i	
Sanitation	1			ļ	ŀ		,		1	
Refuse	ł	İ		1			-		ļ	1
Other	-	1	ļ.		1	1	1		ŀ	į
Clerks (Clerical and administrative)		1]		1	1	i			1
Service and sales workers			İ	Į.				1	: [i
Skilled agricultural and fishery workers	- 1				}					1
Craft and related trades				l	i		1	1		
Plant and Machine Operators				1					į.	1
Elementary Occupations				1	1		1			1
Total Personnel Numbers		4	4	4	4	4	4	4	4	+
% increase	_		-	 	 	'	 -		' -	'
Total entity employees headcount				-	i]		
i otal entity emptoyees neadcount Finance personnel headcount	5			1			•	1		1
		ļ		1	1	1			1 3	
Human Resources personnel headcount	7	i			1	į.	1		1	ı

Cacadu Development Agency - Supporting Table SD6 Budgeted monthly cash and revenue/expenditure

R bronzands July August Sort L Octobor November Doctobor Doctobor D	Sept. October Novemb	Budget Year 2019/20 December January 22 22 22 25 25 25 20 20 20 393	Ревичалу 22 25 25 25 25 26 25 26 25 26 25 26 25 26 25 26 25 26 26 26 26 26 26 26 26 26 26 26 26 26	March 25 22 25 25 25 25 25 25 25 25 25 25 25	April	May Ju	June Budget Year 2019 20	udget Year Budget Year Budget Year 2020/21 +2 2021/22	r Budget Year
Proposition Researce By Source July Description August Source Sopt Included Source November Description November D	Sept. October Novembr 22 22 25 25 25 25 20 20 20 20 20	. Januar	Februar	3 32 33					
Property rates Property rates Service charges - electricity revenue 22 23 <th>25 25 26 20 20 20</th> <th>er .</th> <th></th> <th>8 88 8</th> <th></th> <th></th> <th></th> <th></th> <th>+22/2/22</th>	25 25 26 20 20 20	er .		8 88 8					+22/2/22
Property rates 50 miles Service charges - electricity revenue 22 23	25 25 25 20 20 20 20	n		8 8 8		_			+-
Service charges - electricity revenue Service charges - vactor revenue 22 23 23 23 23 23 23 23 23 23 23 23 23 23 23 23 23 23 23 22 22 22 22 <t< td=""><td>22 25 25 20 20 20 20 20 20 20 20 20 20 20 20 20</td><td>n</td><td></td><td>3 3 3</td><td>·</td><td></td><td>1</td><td>1</td><td>1</td></t<>	22 25 25 20 20 20 20 20 20 20 20 20 20 20 20 20	n		3 3 3	·		1	1	1
Service charges - walter revenue Service charges - walter revenue 22<	22 25 25 20 20 20 20 20 20 20 20 20 20 20 20 20	n		3 8 8	- 		1		
Service charges - sanitation revenue 22 23 24 24 24 24	25 25 20 20 20	n		3			1		
transfers and contributions) stream of the contributions and contributions and contributions are series as a series and contributions are series are contributions and contributions are series are contributions and contributions are series are series are contributions and contributions are series	22 25 20 20 20	m		23 83 85			1	 I	
Rental of facilities and equipment 22 22 22 22 22 22 25 1 1 2 1 2 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 3 4 4 4 4	25 25 25 25 20 20 20 20	m		3 8 8				1	1
Interest eamed - external investments Interest eamed - outstanding debtors Dividends received Fines, penalties and forfeits Licences and permits Agency services Transfers and subsidies Other revenue Canto and subsidies Other revenue Employee related costs Employee related costs Employee related costs Employee related costs Employee related costs Bulk purchases Other materials Contracted services Contracted services Interest eamed - outstanding debtors 20 20 20 20 20 20 20 20 20 20 20 20 20	25 25 20 20	ro		3 3	22	22	8	267 288	
Dividends received 20	20 20			Ę	25	22	52		0 350
Dividends received Dividends received Fines, penalties and foreits 20 <td>20 20</td> <td></td> <td></td> <td>Ş</td> <td></td> <td></td> <td>1</td> <td>· · ·</td> <td></td>	20 20			Ş			1	· · ·	
Fines, penalties and forbits 20 <	20 20			ç			1	1	
Licentoes and permits 20 20 20 20 20 20 40 </td <td>20 20</td> <td>·</td> <td></td> <td> S</td> <td></td> <td></td> <td>- 1</td> <td>· -</td> <td></td>	20 20	·		 S			- 1	· -	
Agency services 20 20 20 20 20 20 20 20 20 20 20 70	20 20			ç			ı	1	
Transfers and subsidies 9,381 9,381 99 393 </td <td></td> <td></td> <td></td> <td>3</td> <td>20</td> <td>82</td> <td>20</td> <td>238 176</td> <td></td>				3	20	82	20	238 176	
Other revenue 393 393 393 393 Gains on disposal of PPE Total Revenue (excluding capital transfers and contributions) 460 9,841 460 460 Operating Expenditure By Type 501 <td< td=""><td></td><td></td><td></td><td><u>-</u></td><td></td><td></td><td>1</td><td>9,381 38,859</td><td>009'9 6</td></td<>				<u>-</u>			1	9,381 38,859	009'9 6
Gains on disposal of PPE 460 484 460 <td>393 393</td> <td></td> <td>393</td> <td>393</td> <td>393</td> <td>393</td> <td>393</td> <td>4,720 4,897</td> <td></td>	393 393		393	393	393	393	393	4,720 4,897	
Total Revenue (excluding capital transfers and contributions) 460 9,841 460 460 46 Operating Expenditure By Type 501		_			•		ı	1	
Operating Expenditure By Type 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 502 503 50	460 460	460 460	460	460	460	460	461 14	14,907 44,570	9 8,612
Operating Expenditure By Type 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 502 502 503 50									
Employee related costs 501				***		****			
Remuneration of Board Members 8 8 8 8 8 8 8 9	501 501	501 501	501	201	501	50	201	6,017 6,417	7 6,838
Debt impairment Depreciation & asset impairment 3 3 3 3 Finance charges Bulk purchases Other materials Contracted services Transfers and subsidies	8	80	80	æ	80	8	80	100	100
s sidies							1	1	1
sidies	8	3	m	e	ო	е	က	40 40	
soldies			_				ı	1	
saldies				**			į.	1	1
sidies					-		ı	1	
idies							1	ı	l
_							1	1	1
724	724 724 724	724 724	724	724	724	724	1,448	8,690 38,013	1,634
Loss on disposal of PPE							· (1	1
Total Expenditure 513 1,237 1,237 1,237 1,237	1,237 1,237	1,237 1,237	1,237	1,237	1,237	1,237	1,961	14,847 44,570	8,612

class
es/Sub-
set Clas
by Ass
nditure
al expe
Capit

Montain function of the func		Capital expenditure by Asset Class/Sub-class										
Note the institution Part		Infrastructure	t	1	1	1	-	1	ı	1	ı	
Rand Streetless Read Fundine Read Fundine Read Fundine Read Fundine Read Fundine Read Fundine Read Funding Read Read Funding Read Funding Read Read Funding Read Read Funding Read Read Funding Read Read Funding Read Read Funding Read Read Funding Read Read Funding Read Read Funding Read Fund		Roads Infrastructure	ı	ı	ı	ı	1	1	ı	1	1	
Part Structures Part Structures Part Structures Capital Spares Sum water Consciouse Stem water Consciouse Stem water Consciouse Stem water Consciouse Stem water Consciouse Stem water Consciouse Stem water Consciouse Stem water Consciouse Stem water Consciouse Stem water Consciouse Stem water Consciouse Stem water Consciouse Stem water Consciouse Water Step of International Process Water Step of International Process Water Step of International Process Water Step of International Process Water Step of International Process Stem Stem Stem Stem Stem Stem Stem Stem		Roads										
Post Fundamental Post		Road Structures	•									
Stormwise Sparses Oranization Control Sparses Oranization Control Sparses Stormwise Conductor H. Vandering Station H. Vandering		Road Furniture										
Som water intrastructure Sum water intrastructure Sum water intrastructure Sum water consequence Sum water consequence Sum water consequence Sum water consequence Sum water consequence Sum water consequence Sum water consequence Sum water consequence Sum water consequence Sum water water consequence Sum water water consequence Sum water water consequence Sum water wat		Capital Spares			-							
Daniougo Collection Statum water Compagnes Attenuation Hower Panis HY Statebilions HY Statebil		Storm water Infrastructure	1	ı	1	ı	ı	1	1	1	t	
Astronomy and Consequence Astronomy and Consequence Astronomy and Consequence Astronomy and Astronomy Astr		Drainage Collection		,								
Hetorical infrastructure Power Plants Power Plants HY Substitution HY HY Substitution HY HY Substitution HY HY Substitution HY HY HY HY HY HY HY HY HY HY HY HY HY H		Storm water Conveyance		november en re								
Experient blockstructure		Attenuation										
H Value Family H Value Family H Value Family H Value Stations H Value Stations H Value Stations H Value Stations H Value Stations H Value Stations H Value Stations H Value Stations H Value Stations H Value Stations H Value Stations H Value Stations H Value Stations H Value Stations H Value Stations H Value Stations H Value Treatment Vortes Sanitation Infrastructure Capital Spares Sanitation Infrastructure Capital Spares		Electrical Infrastructure	ı	ι	1	ı	1	1	1	1	1	
HY Substitions HY Substitions HY Transmission Conductors MY Substitions MY Substitions MY Substitions MY Substitions MY Networks Where it is a substitute or a constraint of the constraint of t		Power Plants										
H V Treasmission Conductors MY Validations MY Substitution Stations MY Substitution Stations MY Wilderfunds Stations MY Methods MY Wilderfunds MY Wilderfunds MY Wilderfunds MY Wilderfunds MY Welverytes Capital Stations Water Treatment Vortics Moder Treatment Vortics Moder Treatment Works Moder Treatment Works Moder Treatment Works Moder Treatment Works Moder Treatment Works Moder Treatment Works Moder Treatment Works Capital Spares Standardion My Stations My My Stations My My Stations My My Stations My My Stations My My My My My My My My My My My My My M		HV Substations		**************************************	_					•		
HV Transmission Conductors MV Substations MV Networks MV Networks WV Networks UV Networks Capital Spaces United States Water Treatment Vorks Backrokes Party Staten Distribution Distribution Distribution Distribution Distribution Wester Vestern Returns Staten Returns Staten Returns Staten Returns Staten Capital Spaces Sendleten Infestructure Party Statens Returns Staten Returns S		HV Switching Station										
MV Substations MV National Stations MV Networks LV Networks LV Networks Capital Spares Water Supply Infrastructure Dans and Vetes Bearroris Pump Stations Water Treatment Works Bulk Mains Distribution Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares		HV Transmission Conductors								•		
MV Switching Stations MV Helmorks LV Melworks Capital Spares Capital Spares Water Supply Infrastructure Dans and Meirs Boreholes Reservoirs Pung Station Distribution Points Pung Station Pung Station Maker Treatment Works Capital Spares Seniation Infrastructure Pung Station Capital Spares Capital Spares Capital Spares		MV Substations							,			
Water Supply Interstructure Danns and Vietnes Boreholes Water Treatment Works Bushbuikon Distribution Portiks Bush Water Treatment Works Bush Water Treatment Works Bush Water Treatment Works Capital Spares Capital Spares Capital Spares		MV Switching Stations		-					•			
LV Networks Capital Spares Water Stock Reservoirs Pump Stetions Witer Treatment Works PRY Stetions Part Stetions Part Stetions Wester Treatment Works Part Stetions Sanitation infrastructure Pump Stetion Wester Wester Treatment Works Capital Spares Sanitation infrastructure Pump Stetion Wester Wester Treatment Works Capital Spares Sentiation infrastructure Pump Stetion Wester Wester Treatment Works Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares		MV Networks										
Capidel Spares Water Supply Infrastructure Danns and Weisz Busher News Reservoirs Pump Stations Wider Treatment Works Capital Spares Sanitation infrastructure Pump Station Reflectuation Water Varieties Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares		LV Networks				•••	•					
Water Supply Infrastructure Dans and Weirs Boreholes Reservoirs Preservoirs Preservoirs Punt Mains Distribution Distribution Distribution Points Preservoirs Punt Nations Capital Spares Santlation Infrastructure Punto Station Relational Reservoirs Capital Spares Santlation Infrastructure Punto Station Relational Reservoirs Capital Spares Capital Spares Capital Spares Capital Spares Capital Spares		Capital Spares										
Danns and Weiss Boreholes Reservoirs Purms Stations Water Treatment Works Bulk Mains Distribution Points Prev Stations Capital Spations Sanitation Infrastructure Purm Station Waster Weier Treatment Works Outfall Sewers Toiler Facitities Capital Spanes		Water Supply Infrastructure	1	l	ı	t	1	1	ļ	ı	ı	
Bareholes Reservoirs Pump Stations Water Treatment Works Bulk Mains Distribution Distribution Distribution Distribution Distribution Distribution Distribution Distribution Distribution Distribution Distribution Distribution Distribution Distribution Distribution Distribution Distribution Distribution Distribution United Facilities Capital Spares Capital Spares		Dams and Weirs										
Reservoirs Pump Stations Water Treatment Works Bulk Mains Distribution	1											
ant Works	17	_										
ant Works		Pump Stations										
ant Works		Water Treatment Works										
I I		Bulk Mains	-									
I I		Distribution							,			
I I		Distribution Points										
I I		PRV Stations	-						·- <u>-</u>			
ant Works		Capital Spares						<u> </u>				
Treatment Works		Sanitation Infrastructure	ı	t	1	ı	1	1	ı	ı	1	
Reficulation Waste Water Treatment Works Outfall Sewers Toilet Facilities Capital Spares		Pump Station		•			•					
Waste Weter Treatment Works Outfall Sewers Tollet Facilities Capital Spares		Reticulation										
Outfail Sewers Toilet Facilities Capital Spaces		Waste Water Treatment Works							-			
Toilet Facilities Capital Spares		Outfail Sewers			-							
Capital Spares		Tollet Facilities										
		Capital Spares										

1 1 1 1

Landfill Sites Waste Transfer Stations Waste Processing Facilities Waste Drop-off Points Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Lines										_			_	_
Waste Transfer Stations Waste Processing Facilities Waste Drop-off Points Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Lines	_	-				_					1	1	1	1
Waste Processing Facilities Waste Drop-off Points Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Lines											1		1	ι
Waste Drop-off Points Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Lines								<u></u> .			ı	<u>-</u>	1	ı
Waste Separation Facilities Electricity Generation Facilities Capital Spares Rait Infrastructure Rait Lines											l		ı	1
Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Lines											1	ı	ı	ı
Capital Spares Rail Infrastructure Rail Lines	• \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \			···							1	ı	ï	ı
Rail Infrastructure Rail Lines											1	1	ı	1
Rail Lines	1	ı	, , , , , , , , , , , , , , , , , , ,	1	1	1		1	-	ı	1	1	1	l
											1	,	ι	1
Rail Structures											ı	I	1	1
Rail Fumiture											ı	ı	 I	1
Drainage Collection											ı	ı	1	ı
Storm water Conveyance											Î	ı	1	1
Attenuation												ı	i	ı
MV Substations											1	ı	1	ı
LV Networks											1	ı	1	1
Capital Spares								•			ı	ı	ļ	ı
Coastal Infrastructure	1	ı	t	1	I		-	1	1	1	1	ı	1	1
Sand Pumps											1	1	 I	t
Piers										•	ı	1	1	ι
Revelments											1	1	1	1
Promenades		•		··- · -				-			ı	1). <u> </u>	ı
Capital Spares											1	1	1	į
Information and Communication Infrastructure	ī	1	 I	1	 I	1	t	 	1	ı	l	i	1	ı
Data Centres				•				•			ı	1	1	1
Core Layers											ı	1		
Distribution Layers											1	1		1
Capital Spares										•	ı	1		
										•				
Community Assets	ı	1	 I		ı	1			1	1	1	ı	 I	1
Community Facilities	1		ı	:	1	ı		1	1	1	l	1	J	1
Halls				 ·			· · · •				1	1	ı	1
Centres											ı	ĭ	1	1
Crèches											ı	1	1	ı
Clinics/Care Centres			· · · · ·	·-·		· · · · ·					ı	ł	1	1
Fire/Ambulance Stations											ı	ı	l	ı
Testing Stations									-		ı	ı	I	ι
Museums			-				-			1	1	1	ı	ı
Galleries							The state of the s	: .			1	1	ı	1
Theatres					:	T grown and or comment					ı	1	ı	ı
Libraries					, 1		.:' -:-				ı	1	<u> </u>	1

t I I	ι	ı	1	ı	1	1	ī	1	- 1	ı	1	1	ı	1	ı	1	I	1	1	1	i	1	1	1	ı		1	1	!	1	1	1	1	1	ı
1 1 1	1	ı	t	ŧ	ı	ι	1	1	ı	l	ŧ	1	ı	1	ı	ı	i	1	ı	ł	t	ī	1	t	ı		1	ı	ı	ı	1	1	1	t	•
1 1 1	I	1	ı	ı	t	ı)	1	- 1	- 1	- 1	- 1	1	t	ı	1	ı	t	- 1	1	1	t	t	ı	1		Į	ı	1	t	ı	ı	1	ı	ı
													•																						
ı t t	1	,	1	1	1	ı	1	:	,	1	ī	1	1	ı	ı	ı	ı	ı	ı	- (1	- 1	1	1	ı		ı	1	ı	1	ι	1	ι	1	
									1										1				ı				1	-							
																											Ì								
													 1	-		-				١,			ı			-		1							_
													·																						
																				1								!							
													 							+							_					•			
										1			i							'	•						•	Ċ							
													 	-																					-
										I			ı							'	1						٠	١.							
	_													+			·			1															-
										ı			ı							'	ı		1				1	'							
													 	-						4								<u> </u>							
										I			ı							1	I		١				1	'							
																				-															
													 	_						1.								ļ_							_
										1			ļ	1						1	1			ı			1	1							
														İ						ļ															
																												_							
										1			 	ī						ı	1			ι			1	1							
										1				,						1	1			ı			•		ı						
														Ì																					
																				- 1															
						•				1			 							1	1	•		ı								_	_	_	
										,				1						ı				<u>.</u>					ı						_
	···—•									-			 								<u>-</u> -									-					_

Revenue Generating Improved Property Unimproved Property

Conservation Areas Other Heritage

Historic Buildings

Works of Art

Heritage assets

Monuments

Non-revenue Generating Improved Property
Unimproved Property

Pay/Enquiry Points Building Plan Offices

Workshops

Laboratories

Other assets Operational Buildings

Municipal Offices

Sport and Recreation Facilities

Capital Spares

Indoor Facilities

Outdoor Facilities Capital Spares

Airports Taxi Ranks/Bus Terminals

Abattoirs

Public Ablution Facilities

Markets

Public Open Space

Nature Reserves

Cemeteries/Crematoria

1
1
I
ı
1
1
ı
1
1
1

CASH FLOW FROM OPERATING ACTIVITIES						-	-					E I			
Receipts	e de emperar									,		ı	I	1	ı
Property rates					· •							1	ı	1	1
Service charges				1	Ļ	367	495	73%	435	435	435	435	5,225	5,361	1,351
Other revenue	435	432	435	435	ફુ. જુ	5	3	2	3			1	000'9	6,300	009'9
Government - operating		0000'9	•				107					1.127	3,381	32,559	ι
isinoo toonia		-	1,127		_		1,12/	-	ļ		Ç		304	350	320
Interest	25	22	22	53	52	22	22	2 2	52	 8	9	3	ğ 1	} 1	i
				_ -,	- ·-·		_					l	 I		
Cividends							-								6
Payments	1 227	1 937	1 237	1,237	1.237	1,237	1,237	1,237	1,237	1,237	1,237	(28,456)	(14,847)	(44,570)	(z a'a)
Suppliers and employees	/67'1	1631	102,1		į				•			1	ı	\$	t
Finance charges												1	ı	1	1
Dividends paid	••••											1	1		1
Transfers and Grants								400	600	4 500	4 608	(26.869)	 &	-	(311)
NET CASH FROM/(USED) OPERATING ACTIVITIES	1,698	7,698	2,825	1,698	1,698	1,698	2,825	1,698	1,096	050,1	nco/1	(contar)	3		
															
CASU EL OWS EDOM INVESTING ACTIVITIES															
CASH PLOWS TROM INVESTIGATION OF THE STATE O															
Receipts												ı	1	ı	I
Proceeds on disposal of PPE			. •				. "	••				ı	ı	ı	ı
Decrease (Increase) in non-current debtors												1	1	1	i
Decrease (increase) other non-current receivables				•				,				1	1	1	ı
Decrease (increase) in non-current investments			-												
Davmonte				· · · · ·					•			(30)	(90)		ı
dyllicity of the state of the s	_	•	=		(30)							(00)	(09)		1
Capital assets		•	1	ı	(30)	1	ı	1	1	1	1	(30)	(on)	1	
NET CASH FROM/(USED) INVESTING ACTIVITIES	•	'										_			
CASH FLOWS FROM FINANCING ACTIVITIES		-	-												
Beceints	•	_					•	-				ı	ı	 I	ı
Short form loans		**					•					ı	ı	ι	ı
							_					<u> </u>			ı
Sorrowing tong termi/reinfalloung		-										t	:		
Increase (decrease) in consumer deposits								_							
Payments			•							•••		ı	ŧ	1	;
Repayment of borrowing										1	1	ı	1	,	1
NET CASH FROM((USED) FINANCING ACTIVITIES	1	1	1	-	•	-									
		1	3000	1 608	1 668	1.698	2,825	1,698	1,698	1,698	1,698	(26,899)	-	1	(341)
NET INCREASE/ (DECREASE) IN CASH HELD	1,096	060'	02067	0000	13 048	15.586	17.284	20,108	21,806	23,504	25,202	(156,171)	4,549	4,549	4,549
Cash/cash equivalents at the year begin:		1,698	966,6	12,220	016.61	13,000	20 408	24.806	23.504	25.202	26,899	(183,070)	4,549	4,549	4,238
Cash/cash equivalents at the year end:	1,698	9,396	12,220	13,918	1 086,61	+07'11	20,100	2321-							

Cacadu Development Agency - Supporting Table SD7a Capital expenditure on new assets by asset class

Cacadu Development Agency - Supporting Table S Description	Ref	2015/16	2016/17	2017/18		rrent Year 2018	/19	Medium Ten	n Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on new assets by Asset Class/Sub-class										
<u>Infrastructure</u>	ĺ		-	-					ļ -	-
Roads Infrastructure	} }	-	_	-	-	-	-	-	-	-
Roads	İ									
Road Structures						İ		ŀ		
Road Furniture	İ									
Capital Spares	-									
Storm water Infrastructure	Ì	-	j -	-	-	_	_	_	_	_
Drainage Collection										
Storm water Conveyance				1	Ì		1			
Attenuation								<u> </u>	_	_
Electrical Infrastructure		-	-	_	-	_				
Power Plants	1								1	
HV Substations			ļ		1			ļ		
HV Switching Station						1				
HV Transmission Conductors										
MV Substations								1		1
MV Switching Stations							1	1		
MV Networks	1						,			1.5
LV Networks	ŀ					1				
Capital Spares	1			_	_	_	_	_	_	_
Water Supply Infrastructure		_	_	-	_	_				
Dams and Weirs										
Boreholes				1				-		
Reservoirs			1							1
Pump Stations	ĺ				· ·			-		
Water Treatment Works							ľ			
Bulk Mains					ļ					
Distribution			-		İ	ļ				
Distribution Points										
PRV Stations										
Capital Spares	1		_	_	. _	. _
Sanitation Infrastructure		1	_							İ
Pump Station				:					İ	
Reticulation		-								
Waste Water Treatment Works							-			
Outfall Sewers Toilet Facilities										
Capital Spares		_	. _		. -	_	_ .	_ .	-	
Solid Waste Infrastructure										
Landfill Sites Waste Transfer Stations										
Waste Processing Facilities										
Waste Processing Pacinies Waste Drop-off Points					ļ					
Waste Separation Facilities					İ					
Electricity Generation Facilities	1			1						
Capital Spares										
Rail Infrastructure	j		_ _	-	_ .	_	-	-	-	- -
Rail lines		1		ļ						
Rail Cines Rail Structures	1									
Rail Furniture								1		
Drainage Collection										
Storm water Conveyance	ļ								İ	
Attenuation	}									
MV Substations										1
LV Networks						ŀ				
Capital Spares]					
Coastal Infrastructure			_	-	-	-	-	-	-	-
Sand Pumps	1				1		1	1	1	
Piers	-		1						İ	
Revetments	1								İ	
Promenades				1						1
1.10110110000	i	1	1		•	•	•	-		

						1		ı	1	1
Capital Spares		1						_]	_	_
Information and Communication Infrastructure		-	-	-	-	-	-	-	_	ŀ
Data Centres							ļ		1	1
Core Layers					Ì		İ	Ī		1
Distribution Layers				1			1	İ		
Capital Spares	1 1	1								i
Community Apport		_	_	-	-	- }				-
Community Assets Community Facilities					_	- [-	-	- ¦	- 1
		1		1						
Halls						į				
Centres				1				i		-
Crèches]		İ		ļ	1		
Clinics/Care Centres	1					İ	ţ	Į		
Fire/Ambulance Stations		ì		Į.				i		1
Testing Stations	1		1	İ				•		
Museums										
Galleries		•	1		İ	İ				!
Theatres			İ			ļ	Ì	-		
Libraries							-	ļ		
Cemeteries/Crematoria							- 1	i		1
Police				1			i			
Parks						į			1	ŀ
Public Open Space					į				İ	!
Nature Reserves		1	ĺ		İ					
Public Ablution Facilities	1 1			Ì						
Markets			ļ	į.	İ		. 1	ļ		
Stalis	1 1						1			
Abattoirs				j			. [1	
Airports							ì			
Taxi Ranks/Bus Terminals			1		1		ļ		1	
Capital Spares			ļ	ļ	ļ		<u> </u>			
Sport and Recreation Facilities	1 1	- 1	-	-	-	- 1	-	-	-	-
Indoor Facilities	1 1	ļ		ĺ				ļ		
Outdoor Facilities		1		Į.			ļ l .			
Capital Spares		!					!	ļ		
Capital Spares				}	_ {	_	_	_	_	_
Heritage assets										
Monuments										
Historic Buildings							l	1		
Works of Art	1 1					i	ļ <u>'</u>			
Conservation Areas			'		!					
Other Heritage						į	1		1	
Investment properties	ĺ	_	_	_	_	i –	-	-		
Revenue Generating						-	_	-	-	-
Improved Property	1 1					ļ	1			
								·		
Unimproved Property	į	_	_	-	_	_	_	-	-	-
Non-revenue Generating							-	ļ		
Improved Property		ļ	-	1]		
Unimproved Property								_ [_	_
Other assets	-		-			-			_	
Operational Buildings		-	-	-	_	_	_	l - i	_	
Municipal Offices	1	1					1	1		
Pay/Enquiry Points		į		ļ						
Building Plan Offices	-	ļ			1			İ		
Workshops						1				
Yards			1		1		ļ			•
Stores	İ	i		}		1	1	1		
Laboratories				1				1		
Training Centres	1						ļ	İ		
Manufacturing Plant]					 	
					ŀ					
Depots			ļ				1			ļ
Capital Spares	ļ		_	_	-	-	. _	_	_	j -
Housing		1 -	_		1				1	
Staff Housing	 			1	1					
Social Housing								ļ		
Capital Spares	<u> </u>	-						1		
Biological or Cultivated Assets		_				·	-			-
Biological or Cultivated Assets										
1 -		I .	1	1	1		•			

Servitudes		1	1							
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights	i									
Effluent Licenses	!	! ;						i		
Solid Waste Licenses	ļį									
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		15	9	_	_	60	60	60	-	_
Computer Equipment		15	9			60	60	60	-	
Furniture and Office Equipment		-	-	-	-	-	-		_	
Furniture and Office Equipment										
Machinery and Equipment		_	-		-	_	_			_
Machinery and Equipment										
Transport Assets		-	-	-	_	-	_			_
Transport Assets										
<u>Land</u>		-	-	_	_		-	-	-	_
Land										
Zoo's, Marine and Non-biological Animals		-	_	-	_			-	_	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on new assets	1	15	9	-	-	60	60	60	_	

Cacadu Development Agency - Supporting Table SD7b Capital expenditure on renewal of existing assets by asset class

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19 		m Revenue and Framework	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on renewal of existing assets by Asset (Class/S	ub-class I							ļ ! <u>.</u>	
<u>Infrastructure</u>		<u> </u>	<u>-</u>	<u> </u>			<u> </u>		<u> </u>	
Roads infrastructure		-	_	_	_	i -	_		1	
Roads										į
Road Structures								ì	ļ	
Road Furniture		İ			ŀ				1	
Capital Spares		1			ļ			ľ		
Storm water Infrastructure		-	-	-	-] -	-	-	-	-
Drainage Collection	1	1								
Storm water Conveyance					İ					1
Attenuation		}			ļ					
Electrical Infrastructure		_	_	_	-	-	-	-	_	-
Power Plants		ļ	1							
	ł	1						1		
HV Substations										
HV Switching Station		1			i i			1		
HV Transmission Conductors										
MV Substations				1				1		
MV Switching Stations				-			l			1
MV Networks					l			1		
LV Networks	İ									
Capital Spares	ı				1			ì		
Water Supply Infrastructure	1	-	-	-	-	-	-	· -	-	.]
Dams and Weirs		i			l			Ì		
Boreholes		1						ļ .		
Reservoirs		ĺ	1	1	1					
Pump Stations				İ	ĺ					
Water Treatment Works	- 1				1			1		
Bulk Mains					ļ					
Distribution					i	1				
Distribution Points		1						1		
PRV Stations				i	}			-	1	
Capital Spares					ļ			Ì	ļ	
Sanitation Infrastructure	1	-	•	-	• [-	- -	·	- -	-	-
Pump Station					1			1		
Reticulation	- 1				1		İ			
Waste Water Treatment Works							1	1		
Outfall Sewers				1	1					
Toilet Facilities								i		
Capital Spares	1	1	İ		1		İ			
Solid Waste Infrastructure	- [_	<u>.</u> .	_ .	. .	- -	-	-	-	-
Landfill Sites	j	1			-					
Waste Transfer Stations			1		Ì					
1	ŧ	i			-					
Waste Processing Facilities					i					
Waste Drop-off Points							i	- 1		
Waste Separation Facilities		1			1					
Electricity Generation Facilities										ĺ
Capital Spares	- 1]			ł	į	İ
Rail Infrastructure		-	-	-	-	-	-	-	-	_
Rail Lines		1								
Rail Structures	1									1
Rail Fumiture				1						
Drainage Collection	1									į
Storm water Conveyance	ļ								ļ	
Attenuation	1		1					-		
I .								1		1
MV Substations				ļ	1	ļ		1		
LV Networks	1							İ		
Capital Spares								_	_	_
Coastal Infrastructure	İ		-	-	-	- i	-		-	
Sand Pumps					į					
Piers	1					1				
Revetments]			
Promenades		1	1		l	}		Į.		

Capital Spares		1			-	1	1		-	1
Information and Communication Infrastructure		-	-	-	-	-	-	-		-
Data Centres								1		
Core Layers					Ì					
Distribution Layers										.
Capital Spares	1		1	1				į.	i i	-
Community Assets	_								-	
Community Facilities		-	-	-	-	-	-	-	-	-
Halls			ŀ			ŀ	1	ļ	ļ	
Centres			1	1					1	
Crèches Clinics/Care Centres							İ			
Fire/Ambulance Stations .			į	1				-		
Testing Stations		!							ĺ	
Museums			1	ļ			1			·*.
Galleries				İ						
Theatres					•		-			
Libraries							1		-	1
Cemeteries/Crematoria						Ì				
Police							i			
Parks		1		ŀ						
Public Open Space										
Nature Reserves										
Public Ablution Facilities									!	:
Markets Stolla	1	:							Ì	
Stalls Abattoirs	1 1	İ							Ì	
Airports							-		İ	
Taxi Renks/Bus Terminals										
Capital Spares					İ				İ	
Sport and Recreation Facilities		-	_	-	-	-	-	-	-]	-
Indoor Facilities										
Outdoor Facilities									1	
Capital Spares										i
Heritage assets			_	-		-		-	-	
Monuments										
Historic Buildings			ı							
Works of Art										. `
Conservation Areas						l l				:
Other I-leritage										
Investment properties						-				-
Revenue Generating		-	-	-	-	-		-	-	_
Improved Property	İ	i								
Unimproved Property		_	<u> </u>	_	_	_ '	_	_	_	_
Non-revenue Generating Improved Property		_	_			1]
Unimproved Property						,		1		
				_	_	_	_	_	_	_
Other assets		-				<u>-</u> -				_
Operational Buildings Municipal Offices		_	_			1				
Pay/Enquiry Points										
Building Plan Offices					!	1				
Workshops								,		
Yards										
Stores										
Laboratories					<u> </u>				ļ	Ì
Training Centres	i	1			İ					}
Manufacturing Plant					1				•	1
Depots		1	İ						-	
Capital Spares			_			_	_	_	_	_
Housing		1	-	•						
Staff Housing Social Housing										
Capital Spares										
				_	_	-	-	_	_	-
Biological or Cultivated Assets	İ			·	-	 		1	<u> </u>	
Biological or Cultivated Assets		1	1	1	1	1	1	1		1

ntangible Assets	1	-		_						
Servitudes	!								ļ	
Licences and Rights		-	-	_ !	- '	-	-	-	-	•
Water Rights										
Effluent Licenses										
Solid Waste Licenses				ļ •						
Computer Software and Applications								!		
Load Settlement Software Applications	1				İ					
Unspecified										
Computer Equipment		_					<u> </u>			
Computer Equipment		i								
Furniture and Office Equipment		_	<u> </u>	<u></u>			-	-		
Furniture and Office Equipment									•	
Machinery and Equipment			-						<u> </u>	
Machinery and Equipment										ļ
Transport Assets	Ì					-				
Transport Assets			•					1		
<u>Land</u>		_	_	-						
Land							1	ļ		
Zoo's, Marine and Non-biological Animals		_	_	_	-					
Zoo's, Marine and Non-biological Animals										
	1		 				-		_	
Total capital expenditure on renewal of existing assets	<u> </u>				-					

Cacadu Development Agency - Supporting Table SD7c Expenditure on repairs and maintenance by asset class

1	Audited Outcome	Audited Outcome	Audited Outcome	Олiginal Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year
				- 1		, 0,00000	2019/20	* 2020/21	+2 2021/22
							_		
į	-	<u>-</u>						-	-
	-	_	- 1	<u> </u>	_	_		1	
1]		1	{			1	Į 1	Ì
	1	ļ		[ĺ	1		1
	i			1			1		
1		_	_	_	_	_	-	-	-
1	_	_	_	1		1	1		
]	ļ						
		1		1			1		1
Į	_	_	_	-	-	-	-	_	-
1	-		1 -	1			ľ	1	
		1		1		1	1		
		1					1		
						1	}		
			1	1			1.		
	1			1		1	1		
				1			Ì		
1				1			1		
				1		1 .			
			. _	. -	. -	-	. ·	- -	- .
	-								
				1					
	1			1			- 		
			1			1			
l				1					
-				1		1	1	1	
].		-			
			}		1		<u> </u>		
				-				:	
				.1		_	_	-	-
	-	-	- .	- ·	-			. 1	
							1:	.	
					ļ				
				}				1	
			1	1			1		
						_	_ [_	_
1		-	-	-	-	-			
		1					İ		
	-							1	1
						1 .			
+							1.	†	
			1	1					
	İ			Į.					
				1					_
-		-	-	-	-	-	-	-	-
					1				1
							-	İ	1
}							- 1		
		İ	{				1		
ļ	1	ļ		l		1		1	
1	! 								
1	1								
ļ	1		1		1	1	1	ļ	
						-	1	İ	1
		_	-	-	-	-	-	-	-
		ļ		1		ľ			
				1				j	1
						1	1		
			1		ļ		ļ	ļ	
			1		Į	1	1	1	1
				I	:	1	1		•

					T			1	1		1	1	
Data Centres												`	
Core Layers Distribution Layers									_				
Capital Spares		_		- 1	_		_	_	_		-	-	
Community Assets Community Facilities	-		-	-	-		-				-	-	-
Halis					!								
Centres			1					i			1		
Crèches Clinics/Care Centres					ļ		Ì			1			
Fire/Ambulance Stations							•		•				
Testing Stations					ļ								
Museums													
Galleries Theatres						İ			•	"			-
Libraries									•		•		٠.
Cemeteries/Crematoria					!	1				.			
Police Parks													
Public Open Space										İ	Ì		
Nature Reserves						ļ							
Public Ablution Facilities						ļ							
Markets Stalls													
Abattoirs						.	1		ļ .				
Airports						1							
Texi Ranks/Bus Terminals Capital Spares	'					1				1			
Sport and Recreation Facilities			-	-	-		-	-	-	-	-	-	
Indoor Facilities				İ		\			İ	-			
Outdoor Facilities						ľ			İ				
Capital Spares		İ	_	_	_		_	_		-	_	-	
Heritage assets Monuments													
Historic Buildings											,		
Works of Art			ļ							1.			
Conservation Areas Other Heritage			l			ì				١	* :		
			_	_	_		-	-					
Investment properties Revenue Generating			-			-	-	_		- [. –	-	
Improved Property						ļ							
Unimproved Property			_	_	,	.	_	_		_	_	-	.]
Non-revenue Generating Improved Property			_						i	-			
Unimproved Property													
Other assets			-			<u>. </u>				- -	<u> </u>	-	
Operational Buildings			-	_	-	-	-	-		-	_		
Municipal Offices Pay/Enquiry Points						- }				1			
Building Plan Offices										1			
Workshops						- [
Yards Stores						-			İ	- 1			
Laboratories						-				- 1			1
Training Centres													ĺ
Manufacturing Plant										- 1			İ
Depois Capital Spares													
Housing	-	1	-	-		-	-	1	-	-			-
Staff Housing													
Social Housing Capital Spares										l			
l l			_	_		_	_					-	_
Biological or Cultivated Assets Biological or Cultivated Assets						_							
Intangible Assets	Ì		_		.	-			-			-	_
Servitudes										_		_	_
Licences and Rights		1	-	-	- 1	- [-	.	-	_	i '	ı	ž

	1 1	1	1	1	1	l	1	j	-	
Water Rights	1	İ			i					
Effluent Licenses			1					Į	1	j
Solid Waste Licenses	.]			1			1	1	ł
Computer Software and Applications								İ		
Load Settlement Software Applications		ļ	1					ļ	ļ	
Unspecified		İ								
	1	18	63	83	30	30	50	50	50	50
Computer Equipment		18	63	83	30	30	50	50	50	50
Computer Equipment					_	_	_	_	_	-
Furniture and Office Equipment	1 1									
Furniture and Office Equipment				ļ				l i	į	
Machinery and Equipment		_	-			-				
Machinery and Equipment	1							}		
Machinery and Equipment				_	_	_	-	-	_	_ '
Transport Assets		<u> </u>	-						-	
Transport Assets]	i		1					1
<u>Land</u>		-	-					<u> </u>		
Land	-							ļ·		
	-		_	_		_	_	-	_	
Zoo's, Marine and Non-biological Animals					·	·	<u> </u>			
Zoo's, Marine and Non-biological Animals	_				ļ				50	50
Total expenditure on repairs and maintenance of assets		18	63	83	30	30	50	50	30	1 30

Cacadu Development Agency - Supporting Tai	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Meatum Len	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Fuil Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Depreciation by Asset Class/Sub-class				1					_	_
nfrastructure				<u>-</u>				ļ <u>-</u>	 	
Roads Infrastructure	1	-	_	-	-	-	-] -	ļ –	_
Roads	i							Į.		
Road Structures			i					İ		
Road Furniture									ļ E	
Capital Spares		!								
Storm water Infrastructure	1	_	_	-	-	-	-	j -	, <u>-</u>	·
Drainage Collection	ļ	1			ļ					
Storm water Conveyance								ļ		
Attenuation		1].		
Electrical Infrastructure		_	_	_	_	_	-	-	-	-
					1					
Power Plants		i						ì		
HV Substations	İ		1			1		!		
HV Switching Station										
HV Transmission Conductors					1	1				
MV Substations			1		1					
MV Switching Stations	1								*	
MV Networks					\	1				1
LV Networks	ļ	!						1		
Capital Spares	1		1					1	. -	
Water Supply Infrastructure		-	-	-	-	-	-	·		1
Dams and Weirs	1		1		i]				1
Boreholes										
Reservoirs								1		
Pump Stations	}	i								
Water Treatment Works								İ		
Bulk Mains	İ	}			}			1		
Distribution Delete	1		1		i			1]	
Distribution Points										
PRV Stations				İ	ì					
Capital Spares	-			_		_	_	_	_	_
Sanitation Infrastructure	ļ	-	· -	-						
Pump Station			1					1	1	
Reticulation	1	•			-					
Waste Water Treatment Works								İ		
Outfall Sewers	1				1	i				İ
Toilet Facilities	i					ł				
Capital Spares	1	i				1		1		•
Solid Waste Infrastructure	ļ	-	- ·	- .	-	-	-	-	-	-
Landfill Sites	ļ]								
Waste Transfer Stations		1						Į		
Waste Processing Facilities										
Waste Drop-off Points						1				
Waste Separation Facilities		1				j				
Electricity Generation Facilities			•					1		
	1	l				ļ		-		
Capital Spares	1	ļ	_	_	_	_	_	-	-	-
Rail Infrastructure		1	_	_		Ì		1	1	1
Rail Lines	1	1				- !		ļ		
Rail Structures				1			į			
Rail Furniture							ļ			
Drainage Collection	Ì									
Storm water Conveyance		1				1			-	
Attenuation								- 1		
MV Substations								1		
LV Networks								1		
Capital Spares									1	
Coastal Infrastructure			-	-	-	-	-	-	-	-
Sand Pumps	İ		1		1					
	ļ	1				[
Piers	Ì							ł		
Revetments					I					
Promenades	•	1		I	ı	1	ı	•	1	,

Count of Control Contr			í	1	1	ŀ	l	ŀ	ŀ	1	ı
Date Commer Distribution (Legist) Countries (Capital System) Countries (Capital System) Distribution (Capital System) Di	Capital Spares			_	_	_	_	_	-]	_	-
Document Assets Converted Failbas Make Converted Failbas Make Converted Failbas Make Converted Failbas Make Converted Failbas Make Converted Failbas Make Converted Total Make Converted Converted Make Converted Teaslay Sultacia Makearia Galakaira Teaslay Sultacia Makearia Converted Converted Converted Converted Converted Converted Converted Teaslay Converted Teaslay Converted Teaslay Converted Teaslay Converted Teaslay Converted Teaslay Converted Teaslay Converted Teaslay Converted Teaslay Converted Teaslay Converted Teaslay Converted Teaslay Converted Teaslay Converted Teaslay Teasla			-	_ [_						
Distribution Lyses Cognist Senses Cognist Senses Committed Self-Life Histo Contribute Co							1		ļ		
Cognitury Systems Cognitury Facilities Cognitury Facilities Cognitury Facilities Codestes Codestes Codestes Codestes Codestes Codestes Codestes Codestes Codestes Trading Stations Trading Stations Codestes Codes									Į		
Semental Assista Contential Frail Ease Contential Frail Ease Colores C				į		-		Į	İ		
Committed Facilities Checke Controls Controls Controls Controls Controls Controls Controls Controls Controls Facility Seatons Manageme Gatestee Charles Controls Co			_	_	-	-	-	-			
Market Contribuse Cont			_	-		-	_	-	-	-	-
Cotines Cotines Cotines Cotines Cotines Cotines Freshing Settors Manstanes Galaciae Cotaciae				1					į		
Civioles Control Centres Finestrophones Stations Finestrophones Stations Finestrophones Stations Finestrophones Monouve Goldsines Thesatin Libration Centerine in Control of Partic Part										-	
Final Procedures Stations Finality Stations Measures Galvelee Thomas Conselved Control of the Finality Finali	1				ļ						
Treating Sationes Management Gatherials Threating Threat	Clinics/Care Centres									İ	i
Monocome Charles ChemokonacControlotis Printia Public Publ	l e						1			}	i
General Constitution Constituti	·					1					
Thesiss Charle	l						į		*		
Liveroides Controllering Centrolleria Public Public Public Public Claim Socia Nature Researces Public Alichieria Facilities Adminis Sistas Adminis Asports Taul Research Terninals Copel Sports Research Facilities Indicate Facilities Outletor Fiscilities Outletor	II	1 1					İ	1			
Caentorios de Previo Proporto Protos Petros Publico Caeno Spicos Nationa Receivora Publico Alladina Facilitàre Asterioria Allanoria Alla	i e								}		
Pacies Pacies Pacies Capen Space Nature Riscerces Pacies Authorities Authorities Authorities Authorities Authorities Authorities Authorities Cuptate Spaces Sport und Riscerces Sport und	I .										
Fruito Cipen Souce Nature Prevents Public Abution Fractities Matoris Souce Antendris Anjouris Taut Reales/Bute Terminals Capital Spans Sport and Reares/Bute Terminals Capital Spans Sport and Reares/Bute Terminals Capital Spans Sport and Reares/Bute Terminals Capital Spans Sport and Reares/Bute Capital Spans Helpitals Helpitals Spans Helpitals Helpitals Spans Helpitals Helpitals Spans Helpitals Helpitals Spans Helpitals Helpitals Helpitals Spans Helpitals	i e		İ	1							
Maker Preserves Alersteds	i e				1						
Protect Addition Facilities Matries Statis Alebatians Alepartis Tatal Relakedibus Terminalin Captel Speace Spot and Recreation Facilities Inductor Facilities Outdoor Facilities Outdoor Facilities Outdoor Facilities Outdoor Facilities Outdoor Facilities Outdoor Facilities Outdoor Facilities Heldraic Busilities Works and Art Conservation Areas Other Hardinge Busselment properties Revenue Generating Improved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Other assets Property Office Paptinger Municipal Offices Paptingupy Protect Busilities Patient Offices Paptingupy Protect Busilities Revenue Generating Improved Property Unimproved Property Unimproved Property Unimproved Property Statistical Offices Paptingupy Protect Busilities Revenue Statistical Offices Paptingupy Protect Busilities Revenue Statistical Offices Revenue Statis	1					1					ļ
Macrisches Sinits Anterlicits Alterlicits Alterlicits Alterlicits Alterlicits Alterlicits Alterlicits Alterlicits Capital Spares Sport and Recreation Facilities Indoor Facilities Cupital Spares Hericlase assetts Morrumants Helicito Ballitings Works of Art Conservation Areas Other Horizage Tevertment properties Reserves Cantendrian Interpreted Property Uningroved Uningroved Uni						-				-	
Salia Alastoria Alastoria Alastoria Alastoria Alastoria Alastoria Alastoria Alastoria Tara Ranisseban Terminato Capital Sparea Syord and Recreation Facilities Undoor Facilities Outdoor Facilities Outdoor Facilities Custer Facilities Custer Facilities Custer Facilities Monumentals Healanda Buildings Works of Art Cossesswalton Areas Chart Hollatige Invasionant properties Revenue Centerinfrig Inigroued Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Standard Plan Citicae Workshops Puyticapity Polats Buildings Municipal Citicae Workshops Yards Stories Laboratries Training Custere Menufacturing Plant Depots Capital Spares Housing Stalf Housing Sould Housing So	•				}			ļ			
Abatolics Airports Train Renks Plan Terminals Capital Spares Sport and Reneasition Facilities Indoor Facilities Outdoor Facilities Outdoor Facilities Outdoor Facilities Outdoor Facilities Outdoor Facilities Outdoor Facilities Outdoor Facilities Outdoor Facilities Outdoor Facilities Outdoor Facilities International Strings Mortundia International International International International Investment properties Revenue Centerating International Facilities International	i		İ					1		1	ļ
Alpords Tasi Panksötös Terminalis Capital Sparars Sport and Recreation Facilities Under Facilities Under Facilities Copital Sparars Handlage assets Monuments Handlage assets Monuments Hallatine Buildings Works of Art Consension Avas Other Hardlage Investment properties Revenue Generating Improved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Other assets Copital Sparars Popticanisty Points Buildings Municipal Offices Popticanisty Points Buildings Variat States Laboratries Training Confers Monacecluting Point Depois State Housing Sold Housin					ì						
Tas Ranke/Bus Terminals Capital Spares Sport and Reneation Facilities Indoor Facilities Outdoor Facilities Outdoor Facilities Outdoor Facilities Capital Spares Henrisage assets Monuments Hetoric Buildings Works of Art Conservation Areas Other Hetitage Investment properties Revenue Generating Improved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Other steels Operational Buildings Manifelad Offices Polyticipity Points Building Pall Offices Polyticipity Points Building Pall Offices Verisings Stores Laboratries Training Contres Manifelad Offices Manifelad Offices Polyticipity Points Building Pall Stores Stores Laboratries Training Contres Manifelad Offices Montaling Contres Manifelad Offices Montaling Contres Manifelad Offices Montaling Contres Manifelad Offices Montaling Contres Manifelad Offices Montaling Contres Manifelad Offices Montaling Contres Manifelad Offices Montaling Contres Manifelad Offices Montaling Staff Housing Sould Housing				ŀ		i					
Capital Spares Sport and Recastlor Facilities Undoor Facilities Undoor Facilities Undoor Facilities Capital Spares Heritage assets Morumants Heritage assets Universal Areas U						,			•		•
Sport and Recreation Facilities Indoor Facilities Outhor Facilities Outhor Facilities Outhor Facilities Anonyments Heritage assets Honorarents Historic Buildings Works of Art Conservation Areas Other Heritage Ingroved Property Unimproved Property					ì						i
Cupital Sparus Haritage assets Monuments Historic Buildings Works of Art Conservation Areas Other Horitage Investment properties Revenue Generating Improved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Other assets Coperational Buildings Munipida Offices PayEnquity Points Buildings Munipida Offices Workshops Yards Stress Laborativis Training Centres Manufacturing Plant Depote Capital Spares Housing Steef Housing Stee			-	-	-	-	-	-	-	-	-
Heritage assets Monuments Historic Buildings Works of Art Conservation Areas Other Heritage Investment properties Revenue Generating Improved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Other assets Operational Buildings Municipal Offices PayEnquiry Points Building Plan Offices Workshops Yards Stores Laboratorice Training Centres Menufactoring Plant Depote Capital Spares Housing Stores Islandary Stores Stores Stores Laboratorice Training Centres Menufactoring Plant Depote Capital Spares Housing Scoil Housing						l			1		
Heritage assets Monuments Historic Buildings Works of Art Conservation Areas Other Heritage Investment properties Revenue Generating Improved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Votorseenue Generating Improved Property Uningroved Pro			ļ						ļ	!	
Heritage assets Morumants Historic Buildings Works of Art Conservation Axeas Cither Heritage Investment properties Revenue Generating Improved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Other assets Operational Buildings Municial Buildings Municial Buildings Municial Buildings Municial Buildings Municial Buildings Municial Buildings Municial Buildings Municial Buildings Sulfines Building Plan Offices Workshops Yands Stores Laboratories Training Centres Manufacturing Plant Depote Capital Spares Housing Staff Housing Social Housing Soci	Capital Spares	1 1				!					
Historic Buldings Works of Art Conservation Axess Cither Heritage Investment properties Revenue Generating Ingroved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Uningroved Property Other assets Operational buildings Municipal Offices PaykEnquiry Points Building Pfan Offices Workshops Vards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Stelf Housing Scoid Housing Scoid Housing Copital Spares Biological or Cultivated Assets	<u>Heritage assets</u>			-							
Works of Art Conservation Areas Citier Heritrage Investment properties Revenue Generating Improved Property Unimproved Propert	1										
Verons of All Conservation Areas Cither Heritage Investment properties Revenue Generating Improved Property Unimproved Propert											
Cither Heritage Investment properties Revenue Generating Improved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Other assets Operational Buildings Municipal Offices PayEnquiry Points Building Plan Offices Workshops Vards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Staff Housing Scalid Spares Biotogical or Cutitivated Assets											
Investment properties Revenue Generating Improved Property Uningr								4			
Revenue Generating Improved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Other assets Operational Buildings Municipal Offices PaylEnquiry Points Building Plan Offices Warkshops Yards Stores Latoratories Training Centres Manufacturing Plant Depots Capital Spares Housing Social Housing Social Housing Social Housing Capital Spares Biological or Cultivated Assets						_	_	_	_	_	_
Revenue Generating Improved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Unimproved Property Other assets Operational Buildings Municipal Offices PaylEnquity Points Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Staff Housing Scale Housing Scale Housing Cepital Spares Biological or Cultivated Assets			-						- ·		
Unimproved Property Non-revenue Generating Improved Property Unimproved Property Unimproved Property Other assets Operational Buildings Municipal Officas PaytEnquiry Points Building Plan Officas Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Staff Housing Social Housing Cepital Spares Biological or Cultivated Assets						1					
Non-revenue Generating Improved Property Unimproved Property Uther assests Operational Buildings Municipal Offices Pay/Enquiry Points Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Social Housing Social Housing Cepital Spares Biological or Cultivated Assets									1 1		
Improved Property Unimproved Property Other assets Operational Buildings Municipal Offices PaylEnquiry Points Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Staff Housing Social Housing Capital Spares Biological or Cultivated Assets		1	_ [-	_	-	-	-	-	-	-
Unimproved Property Other assets Operational Buildings Municipal Offices Pay/Enquiry Points Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Social Housing Social Housing Social Housing Capital Spares Biological or Cultivated Assets		- 1									
Other assets Operational Buildings Municipal Offices PayEnquiry Points Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Social Housing Capital Spares Biological or Cultivated Assets						ļ					
Operational Buildings Municipal Offices Pay/Enquiry Points Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depois Capital Spares Housing Social Housing Social Housing Social Housing Capital Spares Biological or Cultivated Assets	Other assets		-	_	<u> </u>						_ _
Pay/Enquiry Points Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Staff Housing Social Housing Cepital Spares Biological or Cultivated Assets			-	-	_	-	-	-	-	-	-
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Staff Housing Social Housing Capital Spares Biological or Cultivated Assets		Ì							Ì '		
Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Social Housing Capital Spares Biological or Cultivated Assets		i									
Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Social Housing Capital Spares Biological or Cultivated Assets											
Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Social Housing Capital Spares Biological or Cultivated Assets											
Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Social Housing Capital Spares Biological or Cultivated Assets											
Training Centres Manufacturing Plant Depots Capital Spares Housing Social Housing Capital Spares Biological or Cultivated Assets								İ			
Manufacturing Plant Depots Capital Spares Housing Social Housing Capital Spares Biological or Cultivated Assets									ì		
Depots Capital Spares						1	,				
Housing Staff Housing Social Housing Capital Spares Biological or Cultivated Assets	r			1							
Housing Staff Housing Social Housing Capital Spares Biological or Cultivated Assets	Capital Spares								1	_	_
Social Housing Capital Spares Biological or Cultivated Assets			_	j -	_	_	_	_	_		
Capital Spares Biological or Cultivated Assets											
Biological or Cultivated Assets			ļ								
Biological or Cultivated Assets		Ì									-
Biological or Cultivated Assets				<u> </u>	-		-	-	- <u>-</u>	-	<u> </u>
	Biological or Cultivated Assets					1	1	ĺ	l	}	i

Intangible Assets		_	-	-	-	-	-		_	
Servitudes	i									1
Licences and Rights		- 1	-	- [-	-	-	- }	-	-
Water Rights	i									ĺ
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications						1			ĺ	
Load Settlement Software Applications										
Unspecified						·				
Community Equipment		_	18	16	17	17	17	27	27	27
Computer Equipment	1		18	16	17	17	17	27	27	27
Computer Equipment						8	8	13	13	13
Furniture and Office Equipment			7	8	8		8	13	13	13
Furniture and Office Equipment	1 1		7	8	8	8		13		
Machinery and Equipment		-	_	_				-		<u>-</u>
Machinery and Equipment	1						1			
		_	_	_	_	_	_	_	_	-
Transport Assets		<u> </u>								
Transport Assets										
<u>Land</u>				<u>-</u>				-		
Land		İ								
Zoo's, Marine and Non-biological Animals		_	_	_	_	-	\	-	-	_
Zoo's, Marine and Non-biological Animals										
			25	24	25	25	25	40	40	40
Total Depreciation by Asset Class/Sub-class		<u>-</u>	1 25			! 20		, 		-

Cacadu Development Agency - Supporting Table SD8 Future financial implications of the capital expenditure budget

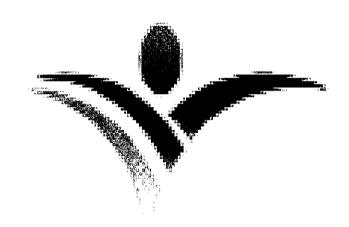
Description	Ref	Preceding Years	Current Year 2018/19	2019/20 Medium	Term Revenue & Framework	& Expenditure	Forecast 2022/23	Forecast 2023/24
R thousands	1,3	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Present value
					- 			:
Entities:	2]	ļ			
Revenue Obligation By Contract			}		!			
Contract 1								
Contract 2 Contract 3 etc								
Total Operating Revenue Implication	Ì							-
Total Operating Revenue implication			4		!			!
Expenditure Obligation By Contract	2				İ		1	
Contract 1								
Contract 2	Ì		<u> </u>				!	
Contract 3 etc								<u>-</u>
Total Operating Expenditure Implication	İ	_	_	- i	_	_		
Capital Expenditure Obligation By Contract	2	 						
Contract 1		İ		1			•	1
Contract 2			İ					
Contract 3 etc		<u> </u>				L		
Total Capital Expenditure Implication	İ	_] -	-	_	<u>-</u>	_	
Total Entity Expenditure Implication		-		<u> </u>	_		_	

	deschard believes Assessed to a second													201920 Medium Term Revenus & Expenditura Franciscock	evenit & Expenditur	ra Franciscock
Cacadu Development Agency - Sup R thousand	Cacadu Development Agency - Supporting Table SUP Detailed Capital Bunger			į					Ward location	6PS Longlade	GPS Lattlede	Audited Current Year Outcome 2012/19 Full	unentVear Die	Dudget Year Bur 2019/20	Budget Year +1 Budget Year +2 203025 202102	120get Year +2 2021/22
Function	Project Description	Project Number	Type	HISF Service Outcome	HODE.	Own Strategic Objectives	Asset Class					at Value	Teranol III	-		
												_		_		
Emilien: List all capital projects grouped by Entity	45															
Entity A Water project A												· 				
Entity 8												_				
Electricity project 8									•							
							_									
								_	_	_		-	•			

Cacadu Development Agency - Supporting Table SD11 External mechanisms

External mechanism	Ref	Period of agreement	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2
Name of organisation		Years/months			
R thousands		ļ			
ABSA BANK			Banking Services	30 June 2020	
Ernest & Young		į į	Internal Audit Services	30 June 2020	
			,		
				Ì	j
					į
	Į				
	ľ				
	1				İ
	}				
		1588737574278			7.

CHAPTER 21



Performance Contracts of Senior Managers

CHAPTER 21

PERFORMANCE CONTRACTS OF SENIOR MANAGERS

The measurable performance indicators and the respective contracts of the Sarah Baartman District Municipality's senior managers are detailed in the following:

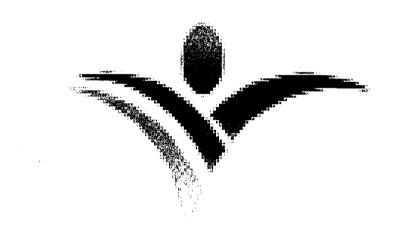
Annexure "H": Municipal Manager

Annexure "I": Director: Finance and Corporate Services

Annexure "J": Director: Planning and Economic Development

Annexure "K": Director: Infrastructure Development and Community Services

CHAPTER 22



Other Supporting Documentation

DC10 Sarah Baartman - Supporting Table	SA11	Property rate	s summary							
Description	Ref	2015/16	2016/17	2017/18	Cu	ırrent Year 2018/	19	2019/20 Mediu	m Term Revenue Framework	& Expenditure
,	nei	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Valuation:	1									
Date of valuation:	•									t l
Financial year valuation used										
Municipal by-laws s6 in place? (Y/N)	2									
Municipal/assistant valuer appointed? (Y/N) Municipal partnership s38 used? (Y/N)										!
		<u> </u>				•				
No. of assistant valuers (FTE) No. of data collectors (FTE)	3								İ	
No. of internal valuers (FTE)	3							ļ		
No. of external valuers (FTE)	3							1		ļ
No. of additional valuers (FTE)	4				'					
Valuation appeal board established? (Y/N)	"									
Implementation time of new valuation roll (mths)								ŧ		
No. of properties	5							1		
No. of sectional title values	5					!				
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations		!			•			l	ļ.	
No. of valuation roll amendments				ļ				1		
No. of objections by rate payers										
No. of appeals by rate payers				ĺ	ŀ	1				
No. of successful objections	8				ĺ			1		
No. of successful objections > 10%	8							Ì		
Supplementary valuation				İ					!	1
Public service infrastructure value (Rm)	5				ŧ				1	
Municipality owned property value (Rm)			!		ł		1			
Valuation reductions:			į		1			1		
Valuation reductions-public infrastructure (Rm) Valuation reductions-nature reserves/park (Rm)			ĺ							
Valuation reductions-martine reserves park (min) Valuation reductions-mineral rights (Rm)							1			
Valuation reductions-R15,000 threshold (Rm)	ļ	ļ								
Valuation reductions-public worship (Rm)		,			1			ĺ		
Valuation reductions-other (Rm)	İ		i							
Total valuation reductions:			_	-	-	_	 	 	_	·
Total value used for rating (Rm)	5				İ	}	İ	}		
Total land value (Rm)	5		ļ		ł			ì		
Total value of improvements (Rm)	5							1		
Total market value (Rm)	5			į				1	İ	
	<u> </u>				ļ		1	<u> </u>		
Rating:					1			1	ļ	
Residential rate used to determine rate for other			1							
categories? (Y/N)	١.			1			1			
Differential rates used? (Y/N)	5							Ĭ		1
Limit on annual rate increase (s20)? (Y/N) Special rating area used? (Y/N)					1				}	
Phasing-in properties s21 (number)					1		1]	
Rates policy accompanying budget? (Y/N)									İ	
Fixed amount minimum value (R'000)				1				1		
Non-residential prescribed ratio s19? (%)										
1 ','										
Rate revenue: Rate revenue budget (R '000)	_									
Rate revenue expected to collect (R'000)	6									1
Expected cash collection rate (%)	"				1					
Special rating areas (R'000)	7									
	'		 	+	 	-		1	+	+
Rebates, exemptions - indigent (R'000) Rebates, exemptions - pensioners (R'000)								1		
Rebates, exemptions - pensioners (H'000) Rebates, exemptions - bona fide farm. (R'000)	1									
Rebates, exemptions - other (R'000)									1	
Phase-in reductions/discounts (R'000)	ĺ	1								
Total rebates, exemptns, reductns, discs (R'000)			 	 	-	-		 	-	-
	_	<u> </u>	.1.	1	_L	1	I			

DCTO Sarah Baaruhan Supporting Table SATZD Tripperty rates by Catagory Catagory San Sale-owned Muniproos.		Resi	Indust	Bus. &	Farm props.	State-owned	Muni props.	Public	Private	Formal &	Comm. Land	State trust	Section	Protect.	National	Public	Mining
Description	Ref			Comm.	_				service infra, owned towns			land	8(2)(n) (note 1)	Areas	Monumits	benefit organs.	Props.
Budget Vear 2019/20 Valuation: No. of properties No. of properties No. of sectional filte property values No. of supplementary valuation (Fm) No. of supplementary valuation (Fm) No. of valuation of amendments No. of appeals by rate-payers No. of appeals by rate-payers No. of appeals by rate-payers No. of appeals by rate-payers No. of appeals by rate-payers No. of successful objections > No. of successful objections > No. of successful objections > No. of successful objections > No. of successful objections > 10% Estimated no. of properties not valued Years since last valuation (select) Frequency of valuation (select) Method of valuation (select) Phasing-in properties \$21 (number) Combination of rating types used? (Y/N) Flat rate used? (Y/N) Is balance rated by uniform rate/variable rate? Valuation reductions-public infrastructure (Fm) Valuation reductions-public raters reserves/park (Fm) Valuation reductions-nulneral rights (Rin) Valuation reductions-nulneral rights (Rin)	יט עס																
Valuation reclusions-public worship (Rm) Valuation reclucions-other (Rm) Total valuation reductions: Total value used for rating (Rm) Triat land value (Rm)																	
Total value of improvements (Rm) Total market value (Rm)	ဖဖ																
Rating: Average rate Rate revenue budget (R '000) Rate revenue expected to collect (R'000) Expected cash collection rate (%) Special rating areas (R'000)	w 4									*****							
Rebates, exemptions - indigent (R'000) Rebates, exemptions - pensioners (R'000) Rebates, exemptions - bona fide farm. (R'000) Rebates, exemptions - other (R'000) Phase-in reductositscounts (R'000) Phase-in reductositscounts (R'000)																	
וסום ובחממבסיסעבווליוויסיים מחמבים מחמבים לו ססמל	\dashv															-	

C10 Sarah Baartman - Supporting Table SA	Ì					Current Year	ZO 19120 MIECHAI	Framework	& Expenditure
Description .	Ref	Provide description of tariff structure where appropriate	2015/16	2016/17	2017/18	2018/19	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year + 2021/22
operty rates (rate in the Rand)	1								
Residential properties									
Residential properties - vacant land			İ	ļ					
Format/informal settlements	! }						·		
Small holdings									
Farm properties - used	'		i				i	[1
Farm properties - not used	1								1
Industrial properties	1					1			
Business and commercial properties	Ì								
Communal land - residential	İ							,	
Communal land - small holdings	<u> </u> 					l			
Communal land - farm property					i 1		ļ		
Communal land - business and commercial									
Communal land - other	ĺ		1			1			
State-owned properties	ĺ					Į			
Municipal properties							1		
Public service infrastructure				1		1			
Privately owned towns serviced by the owner		1							
State trust land	1	ļ		1		1			
Restitution and redistribution properties						i	l		
Protected areas						1			
National monuments properties							1		1
		1	!	1			İ	1	
xemptions, reductions and rebates (Rands)	1	1		•					j
Residential properties		1			15.00	45.000	15,000	15,00	0 15,
R15 000 threshhold rebate	j		15,000	15,000	15,00	15,000	10,000	13,00	- ""
General residential rebate	1						ŀ	İ	
Indigent rebate or exemption	1					1	ļ		
Pensioners/social grants rebate or exemption				}			1	1	1
Temporary relief rebate or exemption				l					
Bona fide farmers rebate or exemption			1		1	İ	1		1
Other rebates or exemptions	2						ļ	1	ŀ
•			1			ŧ			
Vater tariffs			Ì					į	
Domestic	ì						İ	1	
Basic charge/fixed fee (Rands/month)						1	1	i	
Service point - vacant land (Rends/month)	Į				İ	1	ŀ	-	-
Water usage - flat rate tariff (c/kl)		11	1		1		1	ļ	1
Water usage - life line tariff	1	(describe structure)	j			1		ļ	
Water usage - Block 1 (c/kl)	İ	(fill in thresholds)	1			ĺ		1	
Water usage - Block 2 (c/kl)	}	(fill in thresholds)]	i	
Water usage - Block 3 (c/kl)		(fill in thresholds)	l	ŀ	l l	Ì	İ	1	
Water usage - Block 4 (c/kl)		(fill in thresholds)		1	1	1	1	1	
Other	2			l		i	ł	1	1
Waste water tariffs					1	1	1		
Domestic	j			1			1		
Basic charge/fixed fee (Rands/month)				j		1	-	[
Service point - vacant land (Rands/month)						1		i	
Waste water - flat rate tariff (c/kl)	1		I		İ		i i	ĺ	
Volumetric charge - Block 1 (c/kl)		(fill in structure)	ļ	j	1	i			
Volumetric charge - Block 2 (c/kl)	1	(fill in structure)							1
Volumetric charge - Block 3 (c/kl)		(fill in structure)	1		1				
Volumetric charge - Block 4 (c/ki)		(fill in structure)							1
-	1 2	1 ⁻						1	
Other	1)
Electricity tariffs	1			1		-			[
Domestic				į			1	l	
Basic charge/fixed fee (Rands/month)			İ				- 1		
Service point - vacant land (Rands/month)	- 1		1	ł					
FBE		(how is this targeted?)							
Life-line tariff - meter	1	(describe structure)							
Life-line tariff - prepaid		(describe structure)			1	1	1		
Flat rate tariff - meter (c/kwh)	İ			İ					
Flat rate tariff - prepaid(c/kwh)			1	1					j
Meter - IBT Block 1 (c/kwh)		(fill in thresholds)		İ					
Meter - IBT Block 2 (c/kwh)	ĺ	(fill in thresholds)				1			
Meter - IBT Block 3 (c/kwh)		(fill in thresholds)		-		1			
Meter - IBT Block 4 (c/kwh)	1	(fill in thresholds)							ļ
Meter - IBT Block 5 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 1 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 2 (c/kwh)	1	(fill in thresholds)			1	1	1		i
Prepaid - IBT Block 3 (c/kwh)		(fill in thresholds)					1		
Prepaid - IBT Block 4 (c/kwh)	l 1	(fill in thresholds)		1					ł
Prepaid - IBT Block 5 (c/kwh)	İ	(fill in thresholds)						1	j
	ļ	2		į		1			
Other	į	• [ļ					
Waste management tariffs			}	į		j		ļ	
Domestic			Ì			1	1		
Street cleaning charge	i	ļ			ļ				
Basic charge/fixed fee	1	1		j					
801 bin - once a week	ļ							1	

DC10 Sarah Baartman - Supporting Table SA13b Service Tariffs by category - explanatory	13b S	service Tariffs by category	y - explanator				2019/20 Mediu	2019/20 Medium Term Revenue & Expenditure Framework	& Expenditure
Description	Ref	Provide description of tariff structure where appropriate	2015/16	2016/17	2017/18	Current Year 2018/19	Budget Year 2019/20	Ď	Budget Year +2 2021/22
Exemptions, reductions and rebates (Rands) (Insert lines as applicable)					1				
Water tariffs		(fill in thresholds)							
(insert blocks as applicable)		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							-
		(fill in thresholds)							
		(fill in thresholds)							
	_	(fill in thresholds)							
		(fill in thresholds)							
<u>Waste water tariffs</u>		American - 1 1134							
[Insert blocks as applicable]		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
Electricity tariffs		Cont. to the control of the							
[insert blocks as applicable]		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(filt in thresholds)							
		(fill th lineshous)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
	<u>-</u>	(fill in thresholds)							
		(fill in thresholds)		<u>-</u>					
	\dashv	,							

DC10 Sarah Baartman - Supporting Table SA14 Household bills

DC10 Sarah Baartman - Supporting Table	SA I	·		<u> </u>	T			 			
Description		2015/16	2016/17	2017/18	Ca	urrent Year 2018	/19	2019/20 Med	lium Term Rever	ue & Expenditur	e Framework
D " .	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Rand/cent	<u> </u>							% incr.		4020,21	2021122
Monthly Account for Household - 'Middle Income Range'	1							<u> </u>			
Rates and services charges:											•
Property rates		-			ŀ		ł			İ	•
Electricity: Basic levy							l .	i		1	
Electricity: Consumption		İ						!			
Water: Basic levy	1		,							İ	ļ
Water: Consumption	1	ļ									
Sanitation	1	ŀ							ļ		
Refuse removal											
I		1						i			
Other		L						i			
sub-tota	1	-	-	-	-	-					
VAT on Services		L							_	_	-
Total large household bill:	l	-	-				<u>-</u>	<u>-</u>	 -	·	
% increase/-decrease			-	-	-	-	_		-		_
	2										
Monthly Account for Household - 'Affordable Range'								[i	}
Rates and services charges:	1										
Property rates Electricity: Basic levy					}						
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal					!						
Other					l						
sub-total	i										
VAT on Services			1	_	· -	-	- 1	-	-	-	<u>-</u> "
Total small household bill: % increase/-decrease		-	-		_	-					
// increase/-decrease			-	-	_	_	-	_	-	-	-
Monthly Account for Household - 'Indigent'	3			-	 						-
Household receiving free basic services	!				1						
Rates and services charges:					1						
Property rates			:		1						
Electricity: Basic levy											
Electricity: Consumption]							:	
Water: Basic levy										}	
Water: Consumption						i					
Sanitation											
Refuse removal											
Other											
sub-total		-									
VAT on Services		- [-	-	-	-	-	-	-	-	
Total small frousehold bill:											
% increase/-decrease		-	-	-	-	-	-	-		-	-
				-	-	-	-		_	_	_

DC10 Sarah Baartman - Supporting Table SA15 Investment particulars by type

Investment type		2015/16	2016/17	2017/18	Си	rrent Year 2018/	19	2019/20 Mediu	m Term Revenue Framework	& Expenditure
	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Parent municipality Securities - National Government Listed Corporate Bonds Deposits - Bank Deposits - Public Investment Commissioners Deposits - Corporation for Public Deposits Bankers Acceptance Certificates Negotiable Certificates of Deposit - Banks Guaranteed Endowment Policies (sinking) Repurchase Agreements - Banks Municipal Bonds		233,000	218,000	150,000	207,650	177,650	177,650	150,000	170,000	190,000
Municipality sub-total	1	233,000	218,000	150,000	207,650	177,650	177,650	150,000	170,000	190,000
Entities Securities - National Government Listed Corporate Bonds Deposits - Bank Deposits - Public Investment Commissioners Deposits - Corporation for Public Deposits Bankers Acceptance Certificates Negotiable Certificates of Deposit - Banks Guaranteed Endowment Policies (sinking) Repurchase Agreements - Banks				-	,				,,,,,	100,000
Entities sub-total		-						<u>-</u>	<u> </u>	
Consolidated total:		233,000	218,000	150,000	207,650	177,650	177,650	150,000		190,000

Investments by Maturity	Ref Period of Investment	ent Type of investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate a	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Opening balance Interest to be realised	Partial / Premature Withdrawa! (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1 Yrs/Months				_								
Parent municipality													
ADSB (201/814361)	12 months	Fixed Deposit	Yes	Fixed	0.0815	0	l/a	04 October 2019				200 0	5
Nedbank (78815014800000153)	12 months	Fixed Deposit	Yes	Fixed	0.0863	•	-52	04 October 2019	1		1	900,0	8 8
FNB (74575507924)	12 months	Fixed Deposit	Yes	Fixed	0.0821	-	E)O	Od October 2019	1	•		13,000	20'61
Invested	12 months	Fixed Deposit	Yes	Fixed	900	•	- F	30 March 2020	1		,	12,000	8,5
Standand Bank	12 months	Fixed Deposit	Yes	Fixed	0.08		e/a	30 March 2020			1	000 30	86
Absa	12 months	Fixed Deposit	Yes	Fixed	90'0	. 0	I I	30 March 2020			1	25,000	00°57
							!				ı	000/67	on'ez
Municipality sub-total	 -								1		•	100,000	100,001
Entities												=	
				-									
										•			1
						•							۱ ۱
			-										1
			•										ı
													ı
Entities sub-total		+											1
									t		1	ı	1
TOTAL INVESTMENTS AND INTEREST	_							<u> </u>	1		1	100.000	100,000

Borrowing - Categorised by type	Ref	2015/16	2016/17	2017/18	C1	urrent Year 2018/	19	2019/20 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +: 2021/22
Parent municipality	Ì								2020/21	EVE ITE
Annuity and Bullet Loans										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases									j l	
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds							•			
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives Other Securities										
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entition										
Entities Annuity and Bullet Loans										
Long-Term Loans (non-annuity)					,			1		
Local registered stock]		
Instalment Credit					,					
Financial Leases		İ								
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities								ŀ		
Entities sub-total	1				-	<u>-</u>		 _		
						•	_	1	-	-
Lotal Borrowing										i
Total Borrowing	1	_	-	_	-		_		<u> </u>	_
Unspent Borrowing - Categorised by type	1			_	-	-	-	-		
	1		-	_	-		_			_
Unspent Borrowing - Categorised by type	1	-		_		-	_	-		-
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity)	1	-	<u>-</u> -	_	-,	-	_	-		-
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock	1	_	_	_	-	-	_	-		
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit	1	-		-	-	-			_	
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases	1	-		_	-	-	-	-	_	-
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit	1 7	-		_	-	-	_	-		
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Installment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds	1	-		_		-	_	-	_	-
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds	1	-		_		-		-	_	
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances	1	-		-		-	_		_	
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives	1	-		-		-	_		_	
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities	1									
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives		-	-	-						
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities										
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Installment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance)										
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity)										
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock										
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity)										
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit										
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier										
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds										
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds										
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances										
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds										
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives										

DC10 Sarah Baartman - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or	Monetary value of agreement 2
Name of organisation Ernst & Young OS Holdings (PTY) Ltd ABSA Bank Lateral Unison DDP Valuators HRG Rennies Travel Ultimate Recruitment Solutions The Specialist A2A Kopano Boom town	Yrs Yrs Yrs Yrs Yrs Yrs Yrs Yrs Yrs Yrs	3 3 1 3	Internal Audit Mscos System Banking Services Insurance Brokerage services Property Valuation Travel Agency Services Advertising Services Cleaning Improving Audit outcomes Toruism marketing Strategy	delivery agreement or contract 30 June 2020 30 June 2020 30 June 2020 30 June 2019 30 June 2019 30 June 2019 31 December 2019 31 December 2020 31 May 2020 30 March 2021 30 June 2020	R thousand

DC10 Sarah Baartman - Supporting Table S Description	Ref	2015/16	2016/17	2017/18		rrent Year 2018/1	9	2019/20 Medic	m Term Revenue Framework	& Expenditure
R thousand	ı	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Repairs and maintenance expenditure by Asset Class/	Sub-cla	158								
Infrastructure			_	-	-	- 1	_	-	-	-
Roads Infrastructure			-	-	-	-	-		-	-
Roads	İ	i 1								ļ
Road Structures					l i					
Road Furniture	1									İ
Capital Spares	1	3							1	
Storm water Infrastructure		-	-	-	- 1	_ '	- 1	_	-	-
Drainage Collection	ĺ									
Storm water Conveyance		[]		!					1	
Attenuation				ŀ]
Electrical Infrastructure	1		~	-	_	_	_	-	-	i -
Power Plants	i i									
HV Substations	1				1				1	
HV Switching Station					1					ļ
HV Transmission Conductors		1		1					ļ.	1
MV Substations										
MV Switching Stations			1							i
MV Networks									1	
LV Networks]			1		1
Capital Spares					1			1		
Water Supply Infrastructure		-	-	_	-	_	-	l <u>-</u>	1 .	_
Dams and Weirs	1	1		1	1				1	1 -
Boreholes	1				1					1
Reservoirs		1	Ì							
Pump Stations	1	1				}				
Water Treatment Works	ļ	1			1	İ				
Bulk Mains	1		!				į			}
Distribution	i i	1		ļ			ĺ	ļ		
Distribution Points		i	}	1	t			ļ	ļ	
PRV Stations				Į.	1			ł	1	
Capital Spares				l l	ļ	1	!			
Senitation Infrastructure					1	1	1			i
Pump Station	1	1 -	_	_	-	i -	-	-	I -	1 -
Reticulation	ı	1		l						i
Waste Water Treatment Works	Ĺ							ļ	i	1
Outfall Sewers	1			1	l					1
Tollet Facilities	1				i	1		1		ļ
Capital Spares	1				1					-
L -	ļ				1			į.		
Solid Waste Infrastructure	1	_	-	_	-	-	-	-	-	-
Landid Sites								1	1	
Waste Transfer Stations		1	1							1
Waste Processing Facilities		1	ì		i	Į.	1			1
Waste Drop-off Points					ļ	[1			,
Waste Separation Facilities	ļ				1		}			
Electricity Generation Facilities	-							1	}	
Capital Spares		ļ						1		
Rail Infrastructure	ı	-	-	-	-	-	-	-	· -	-
Flail Lines	1	[1			1				1
Rail Structures	1			i	1	1	1			
Rail Fumilure	1				1	1	1	1	1	
Drainage Collection	1				1			1	}	
Storm water Conveyance	-									
Attenuation		1	1		1					1
MV Substations		1		1			1			
LV Networks				1	I		1	l	-	
Capital Spares				1	i		ì			
Coastal Infrastructure		-	-	-	. -	-	-	1
Sand Pumps									i	
Piers	1	1		ļ					1	1
Flevelments		1		1	1	1	1	1		
Promenades	-			1	1		1	I.	1	1
Capital Spares	-		1				1	1	1	1
Information and Communication Infrastructure	1	-	-	-	-	-	-	1 .	- -	
Data Centres					1			1		1
Core Layers					1	1		1		
Distribution Layers	1		1	1	1	1		1		
Capital Spares					1]				
				1	1	1		1		
Community Assets		 	 			 	 		- 	+
Community Facilities		-	-	· •	· -	-	-	1	- '	- 1
Halis		1	1	İ	į	1	1	1		
Centres		1			1	1	1	1	1	
Créches		1	1	1	1	1				
Clinics/Care Centres		1	1			1	1	1	1	1
Fire/Ambulance Stations	-		1		1			1		
Testing Stations	- 1	1	1	l .	1	Ł	1	-1	1	1

Museums	-	ŀ		İ	İ		ļ		İ	\
Galleries				ļ		İ	1	İ		1
Theatres	- 1		Ì	1	Ì	-			Ĭ	ŀ
Libraries Cemeteries/Crematoria									1	- 1
Police			1	- 1						ŀ
Parks	Ì		ļ			1				İ
Public Open Space		1		1	1					- 1
Nature Reserves	1									1
Public Ablution Facilities		\ \ \		<u> </u>	1		1	ĺ		
Markets	1	İ	İ				,	- 1		1
Staffs			-	ŀ		Ì	1			
Abattoirs	ļ	ì	}	1						-
Airports							1		1	
Taxl Ranks Bus Terminals		1	1	1		ļ				- 1
Capital Spares Sport and Recreation Facilities		_	_ [_	_	-	-	_	-	_
Indeor Facilities		-	1		1					1
Outdoor Facilities	- 1									
Capital Spares										
1		_'1	_'\	_'	_'	_'\		-	-	- 1
Heritage assets Monuments	. İ	-		ļ			1	i	1	1
Historic Buildings			l			ļ			!	
Works of Art	1 1			ļ	- !	Ì	1	1		ŀ
Conservation Areas	ı I	1	1	1	i					- 1
Other Heritage	1					l	1		1	
Investment properties		-	-	-				-		
Revenue Generating			-	-		-	- [-	-	- [
Improved Property		-		l l						1
Unimproved Property	l	i	}			1	j j		_ [_
Non-revenue Generating		-	-	-	-	-	- 1	-	- 1	- 1
Improved Property			1	1		1		1		
Unimproved Property										700
Other assets	<u> </u>	118	296	910	500	500	500 500	500 500	500	500 500
Operational Buildings	1 1	118	298	910	500	500 500	500	500	500	500
Municipal Offices		118	296	910	500	500	300	300	300	
Pay/Enquiry Points		1		l	Ι'	ľ			i	
Bullding Plan Offices Workshops	1	- 1	Į	1		ļ		ł		
Yards		i	Ì				1	i	i	
Stores	1 1			1	1					
Laboratories		İ			1		l l	1		
Training Centres	11									
Manufacturing Plant	1 1	1		1			1	ŀ		Į.
Depots				ŀ	1					ļ
Capital Spares	1	1	ł	1		ì	_	- 1	- 1	
Housing		-	-	- 1		-				
Staff Housing				- 1	-		-	- 1	-	-
Social Housing Capital Spares	1 1			Ì			-	-	-	-
					-			-	-	-
				ļ				-	-	
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
		- 1			-		-	-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets		-	-	-		-		-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servindes		-	-	-	-		-		-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servindes Ucences and Rights		-			-		-	-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servitudes Licences and Rights Water Rights		-	-	-	-		-	-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servitudes Licences and Rights Water Rights Effluent Licenses		-	-	-	-		-	-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intengible Assets Servindes Ucences and Rights Water Rights Fillent Licenses Solid Waste Licenses		-	-	-	-		-	-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servindes Licences and Rights Water Rights Effluent Licenses Solid Waste Licenses Computer Software and Applications		-	-	-	-		-	-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intengible Assets Servindes Ucences and Rights Water Rights Fillent Licenses Solid Waste Licenses		-	-	-	-		-	-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servitudes Servitudes Ucenes and Rights Water Rights Effluent Licenses Solid Waste Licenses Computer Software and Applications Load Settlement Software Applications Unspecified		-	-	-	-		-	-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servitudes Licences and Rights Water Rights Effluent Licenses Solid Waste Licenses Computer Software and Applications Load Settlement Software Applications Unspecified Computer Equipment		-	-	-	-	-	-		-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangitale Assets Servitudes Servitudes Licences and Rights Water Rights Effluent Licenses Solid Waste Licenses Computer Software and Applications Load Settlement Software Applications Unspecified Computer Equipment Computer Equipment		-	-	-	-	-	-		-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servisudes Servisudes Usences and Rights Water Rights Etilluent Licenses Solid Waste Licenses Computer Software and Applications Load Seatlement Software Applications Usepsecified Computer Equipment Computer Equipment Furniture and Office Equipment		-	-	-	-	-	- 1	_	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servibudes Servibudes Userices and Rights Water Rights Effluent Licenses Solid Waste Licenses Computer Software and Applications Load Settlement Software Applications Unspecified Computer Equipment Computer Equipment Furniture and Office Equipment Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servitudes Licences and Rights Water Rights Etitlent Licenses Solid Waste Licenses Computer Software and Applications Load Seatlement Software Applications Unspecified Computer Equipment Computer Equipment Furniture and Office Equipment Furniture and Office Equipment Purplism and Office Equipment Machinery and Equipment		-	-	-	-	-	- 1	_	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servibudes Servibudes Userices and Rights Water Rights Effluent Licenses Solid Waste Licenses Computer Software and Applications Load Settlement Software Applications Unspecified Computer Equipment Computer Equipment Furniture and Office Equipment Furniture and Office Equipment		-	-	-	-	-	-	-	-	1
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servitudes Licences and Rights Water Rights Etitlent Licenses Solid Waste Licenses Computer Software and Applications Load Seatlement Software Applications Unspecified Computer Equipment Computer Equipment Furniture and Office Equipment Furniture and Office Equipment Purplism and Office Equipment Machinery and Equipment		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servitudes Licences and Rights Water Rights Ettluent Licenses Solid Waste Licenses Computer Software and Applications Load Seatlement Software Applications Unspecified Computer Equipment Computer Equipment Furniture and Office Equipment Furniture and Office Equipment Machinery and Equipment Machinery and Equipment		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servitudes Licences and Rights Water Rights Effluent Licenses Solid Waste Licenses Computer Software and Applications Local Settlement Software Applications Unspecified Computer Equipment Computer Equipment Computer Equipment Furniture and Office Equipment Furniture and Office Equipment Machinery and Equipment Machinery and Equipment Machinery and Equipment Transport Assets		-	-	-	-	-	-	-	-	1
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servitudes Licences and Rights Water Rights Effluent Licenses Solid Waste Licenses Computer Software and Applications Load Settlement Software Applications Unspecified Computer Equipment Computer Equipment Furniture and Office Equipment Furniture and Office Equipment Machinery and Equipment Machinery and Equipment Interpret Assets Transport Assets Transport Assets		-	-	-		-	-	-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangitale Assets Servitudes Servitudes Licences and Rights Water Rights Ettuent Licenses Solid Waste Licenses Computer Software and Applications Load Settlement Software Applications Unspecified Computer Equipment Computer Equipment Furniture and Office Equipment Furniture and Office Equipment Machinery and Equipment Insensori Assets Transport Assets Land Land		-	-	-		-	-	-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangitale Assets Servitudes Licences and Rights Water Rights Effluent Licenses Solid Waste Licenses Computer Software and Applications Load Settlement Software Applications Unspecified Computer Equipment Computer Equipment Furniture and Office Equipment Furniture and Office Equipment Machinery and Equipment Machinery and Equipment Transport Assets Transport Assets Land		-	-	-		-		-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Services Services Useness and Rights Water Rights Ellitent Licenses Solid Waste Licenses Computer Software and Applications Load Settlement Software Applications Usepecified Computer Equipment Computer Equipment Furniture and Office Equipment Furniture and Office Equipment Machinery and Equipment Unansport Assets Transport Assets Land Land Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals		-	-	-		-		-	-	-
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servitudes Licences and Rights Water Rights Etitlent Licenses Solid Waste Licenses Computer Software and Applications Load Seatlement Software Applications Unspecified Computer Equipment Furniture and Office Equipment Furniture and Office Equipment Machinery and Equipment Machinery and Equipment Transport Assets Transport Assets Land Land Land Loof, Marine and Non-biological Animals	1	-	-	-		-				- - - 500
Biological or Cultivated Assets Biological or Cultivated Assets Intangible Assets Servindes Licences and Rights Water Rights Etitlent Licenses Solid Waste Licenses Computer Software and Applications Load Seatlement Software Applications Unspecified Computer Equipment Computer Equipment Computer Equipment Furniture and Office Equipment Puriture and Office Equipment Machinery and Equipment Machinery and Equipment Transport Assets Transport Assets Land Land Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals	1	-	-	-		-		-	-	-

DC10 Sarah Baartman - Supporting Table SA34d Consolidated Depreciation by asset class 2019/20 Medium Term Revenue & Expenditure Framework Current Year 2018/19 2017/18 Description 2015/16 2016/17 Budget Year +1 Budget Year +2 2020/21 2021/22 Budget Year 2019/20 Audited Outcome Adjusted Budget Full Year Forecast Original Budget Depreciation by Asset Class/Sub-class nfrastructure Roads infrastructure Road Structures Road Furniture Capital Spares Storm water infrastructure Drainage Collection Storm water Conveyance Attenuation Electrical Infrastr Power Plants HV Substations HV Switching Station HV Transmission Conductors AfV Substations MV Switching Stations MV Networks LV Networks Capital Spares Water Supply Infrastructure Dams and Weirs Reservoire Pump Stations Water Treatment Works Bulk Mains Distribution Distribution Points PRV Stations Capital Spares Sanitation Infrastructure Pump Station Reticulation Waste Water Treatment Works Outfall Sewers Toilet Facilities Capital Spares Solid Waste Infrastructure Landfill Sites Waste Transfer Stations Waste Processing Facilities Waste Orop-off Points Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Lines Rail Structures Rail Funiture Drainage Collection Storm water Conveyance MV Substations LV Networks Capital Spares Coastal infrastructure Sand Pumps Revelments Promenades Capital Spares Information and Communication Infrastructure Data Centres Core Layers Distribution Lavers Capital Spares ommunity Assets Community Facilities Centres Cràches Fire/Ambulance Stations Testing Stations

149

and a second control of the second control o

										t
Museums	ı	1				ľ		!		j
Galleries	1	Ì	Ì	ì		•	1	İ		
Theatres	i				1					1
Libraries	-			1			1	İ	ĺ	,
Cometeries Crematoria	i		ŀ			İ		İ	l	1
Police	-			1		1	\	i		- 1
Parks	-					Ì		-	į	
Public Open Space	- 1					1		1		- 1
Nature Reserves		Į.	1							1
Public Ablution Facilities			1	1			- 1	İ	Ì	
Markets	- }		1			l	1	ļ	l	
Stalls		i		1		ļ		į		
Abattoirs	1				-	i	i		.	1
Airports				1		1		Ì		1
Taxi Ranks/Bus Terminals	. 1		1		1	1	1		1	
Capital Spares		ì	i		_	_		_	-	- 1
Sport and Recreation Facilities		-	-	-	-	i			l	Į.
Indoor Facilities		İ	1	i	İ	-		İ		- 1
Outdoor Facilities	1 1			1		i	1	1	!	
Copital Spares	i I	1	i i			ļ	- 1			-
Heritage essets	!!	- [-	-]	-	- 1	- 1	-	- 1	- [
Monuments	i i	}			ì	!	Į.	ĺ	l	1
Historic Buildings] [1	1		1	
Works of Art	1 1		ĺ	ļ		!				1
Conservation Areas				1		i	1		1	l
Other Heritage	1 1	1	1	ł	Ì		l			1
Investment properties		-	-	-	-	<u>- L</u>				
Revenue Generating	1		-	-		- [- [-	-	-1
Improved Property			1		1	i i			ì	,
Unimproved Property	1 1	-	1		i	!			ļ	1
Non-revenue Generating		- 1	-	-	-	-	- 1	- (-	-
Improved Property	1 1		1					ľ		1
Unimproved Property	1 1	- 1		į.	ļ	i			i	ļ
Other assets	1 1	220	25	51	216	216	216	250	300	300
Operational Buildings	1 1	220	25	61	216	216	216	250	300	300
Municipal Offices	1 1	220	25	61	216	216	218	250	300	300
			[.]			-		
Dau/Enmint Polote					1	I .				
Pay/Enquiry Points	1 1	- 1	1	l	i i	1			- 1	
Building Plan Offices								.		
Building Plan Offices Workshops										ļ
Building Plan Offices Workshops Yards										
Building Plan Offices Workshops Yards Stores										
Building Plan Offices Workshops Yards Stores Laboratories										
Building Plan Offices Workshops Yerds Stores Laboratories Training Centres										
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant										
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots										
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spanes			•	-	-	-	-	-	-	_
Building Plan Offices Workshops Yards Stones Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing		-	-	- 1	-	-	-	-	-	-
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Staff Housing		-	-	- 1	-	-	-	-	-	-
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufachning Plant Depots Capital Spares Housing Staff Housing Social Housing		-	-	- 1	-	-	-	_	-	-
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufachning Plant Depots Capital Spares Housing Staff Housing Social Housing Capital Spares		-	-	- 1	-	-	-	-	-	-
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Scatt Housing Scatt Nousing Capital Spares Biolacital Spares Biolacital Spares Biolacital Spares		-	-	-	-	-	-		-	-
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufachning Plant Depots Capital Spares Housing Staff Housing Social Housing Capital Spares		-	-	- 1	-	-	-	-	-	-
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Scatt Housing Scatt Nousing Capital Spares Biolacital Spares Biolacital Spares Biolacital Spares		-	-	-	-	-	-	-	-	-
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Scatt Housing Scatt Nousing Capital Spares Biological or Cultivated Assets Biological or Cultivated Assets		-	-	-		-	-	-	-	-
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Staff Housing Saff Housing Capital Spares Biological or Cultivated Assets Etiological or Cultivated Assets Intransible Assets Leseness and Rights Leseness and Rights		-	-	-	-	-	-	-	-	-
Building Plan Offices Workshops Workshops Yards Stores Laboratories Training Centres Manufachning Plant Depots Capital Spares Housing Staff Housing Social Housing Capital Spares Biological or Cultivated Assets Biological or Cultivated Assets Intanolible Assets Senivates Senivates Senivates		-	-	-		-	-	-	-	-
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Staff Housing Saff Housing Capital Spares Biological or Cultivated Assets Etiological or Cultivated Assets Intransible Assets Leseness and Rights Leseness and Rights		-	-	-		-	-	-	-	-
Building Plan Offices Workshops Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Sodal Housing Sodal Housing Capital Spares Historical or Cultivated Assets Biological or Cultivated Assets Intanolbie Assets Servivules Usences and Flights Water Rights Water Rights Water Rights Effluent Licensee Solid Water Ucenses		-		-		-	-	-	-	-
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufachning Plant Depots Capital Spares Housing Staff Housing Social Housing Capital Spares Biological or Cultivated Assets Enterprise Biological or Cultivated Assets Intransitie Assets Leseness and Rights Water Rights Elliumt Licenses Solid Water Ucenses Computer Software and Applications		-	-	-		-	-	-	-	-
Building Plan Offices Workshops Workshops Yerds Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Sodial Housing Sodial Housing Sodial Housing Capital Spares Biological or Cultivated Assets Biological or Cultivated Assets Servitudes Lesnees and Rights Water Rights Effluent Licenses Solid Waste Ucenses Computer Software Applications Load Settlement Software Applications Load Settlement Software Applications		-	-	-		-	-	-	-	-
Building Plan Offices Workshops Yards Stores Laboratories Training Centres Manufachning Plant Depots Capital Spares Housing Staff Housing Social Housing Capital Spares Biological or Cultivated Assets Enterprise Biological or Cultivated Assets Intransitie Assets Leseness and Rights Water Rights Elliumt Licenses Solid Water Ucenses Computer Software and Applications		-	-	-		-	-	-	-	-
Building Plan Offices Workshops Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Social Housing Social Housing Social Housing Capital Spares Biological or Cultivated Assets Biological or Cultivated Assets Intanoible Assets Servitudes Ucences and Rights Water Rights Effluent Licenses Solid Waste Ucenses Computer Software and Applications Load Settlement Software Applications Load Settlement Software Applications Load Settlement Software Applications Load Settlement Software Applications Load Settlement Software Applications Load Settlement Software Applications Load Settlement Software Applications Load Settlement Software Applications Load Settlement Software Applications						- - - -	- 1	450	- - -	500
Building Plan Offices Workshops Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Sodal Housing Sodal Housing Capital Spares Biological or Cultivated Assets Biological or Cultivated Assets Intanolible Assets Intanolible Assets Licences and Rights Water Rights Efficient Licenses Solid Waste Licenses Computer Software and Applications Load Settlement Software Applications Land Settlement Software Applications Land Settlement Software Applications Load Settlement Software Applications			- - - - 483		-		-	-	-	- - - - 500 500
Building Plan Offices Workshops Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Social Housing Social Housing Social Housing Capital Spares Biological or Cultivated Assets Biological or Cultivated Assets Intanolitie Assets Servindes Licences and Rights Water Right Efficient Licenses Solid Waste Licenses Computer Software Applications Load Settlement Software Applications Load Settlement Software Applications Load Settlement Software Applications Load Settlement Computer Equipment Computer Equipment		269 263	483	390 390	- 445 445	445 445	- - 445 445	450	- - -	
Building Plan Offices Workshops Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Sodal Housing Sodal Housing Capital Spares Housing Sodal Housing Capital Spares Biological or Cultivated Assets Biological or Cultivated Assets Intanolbie Assets Senvitudes Licences and Flights Water Rights Water Rights Effluent Licenses Sodal Water Licenses Computer Software and Applications Load Settlement Software Applications Load Settlement Software Applications Load Settlement Software Applications Load Settlement Commune Communer Equipment Computer Equipment Computer Equipment Eurolture and Office Equipment		269 269 316	483 331	390 390 324	445 445 311	445 445 311	 445 445 311	- - 450 450	- - - - 500 500	500
Building Plan Offices Workshops Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Sodal Housing Sodal Housing Sodal Housing Capital Spares Hoster Biological or Cultivated Assets Biological or Cultivated Assets Intanolbie Assets Servivules Usences and Flights Water Rights Water Rights Effluent Licenses Solid Water Usenses Computer Software and Applications Load Settlement Software Applications Load Settlement Computer Equipment Furthure and Office Equipment Furthure and Office Equipment Furthure and Office Equipment		269 269 316 316	483 331 331	390 390 324 324	445 445 311 311	445 445 311 311	- 445 445 445 311	450 450 450 320 320	- - - 500 500 500 320 320	500 320 320
Building Plan Offices Workshops Workshops Yerids Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Lapital Spares Biological or Guiltivated Assets Biological or Guiltivated Assets Intanoible Assets Servitudes Licences and Rights Water Rights Effluent Licenses Solid Waste Ucenses Solid Waste Ucenses Computer Software Applications Load Settlement Software Applications Load Settlement Software Applications Unspecified Computer Equipment Eurolture and Office Equipment Furniture and Office Equipment Machinery and Equipment		269 269 316 316 92	483 331 331 90	390 390 324 324 83	445 445 311 311	445 445 311 311		- - 450 450 320	- - - 500 500 320	500 320
Building Plan Offices Workshops Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Sodal Housing Sodal Housing Sodal Housing Capital Spares Hoster Biological or Cultivated Assets Biological or Cultivated Assets Intanolbie Assets Servivules Usences and Flights Water Rights Water Rights Effluent Licenses Solid Water Usenses Computer Software and Applications Load Settlement Software Applications Load Settlement Computer Equipment Furthure and Office Equipment Furthure and Office Equipment Furthure and Office Equipment		269 269 316 316	483 331 331	390 390 324 324	445 445 311 311	445 445 311 311	- 445 445 311 311 95	450 450 320 320	500 500 500 320 320	500 320 320 -
Building Plan Offices Workshops Workshops Yerids Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Lindonal or Quiltivated Assets Intanoible Assets Servitudes Lindonal or Quiltivated Assets Intanoible Assets Servitudes Lindonal or Quiltivated Assets Lindonal Guiltivated Assets Lindo		269 269 316 316 92	483 331 331 90	390 390 324 324 83	445 445 311 311 95 95	445 445 311 311 95 95	- 445 445 445 311 311 95 95	- - 450 450 320 - 780	- - - 500 500 520 320 - 780	500 320 320 - 980
Building Plan Offices Workshops Workshops Yerids Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Lapital Spares Biological or Guiltivated Assets Biological or Guiltivated Assets Intanoible Assets Servitudes Licences and Rights Water Rights Effluent Licenses Solid Waste Ucenses Solid Waste Ucenses Computer Software Applications Load Settlement Software Applications Load Settlement Software Applications Unspecified Computer Equipment Eurolture and Office Equipment Furniture and Office Equipment Machinery and Equipment		269 269 316 316 92 92	483 331 331 90 90	390 390 324 324 83	445 445 311 311 95	445 445 311 311 95 95	- 445 445 311 311 95	450 450 320 320	500 500 500 320 320	500 320 320 -
Building Plan Offices Workshops Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Social Housing Social Housing Social Housing Capital Spares Biological or Cultivated Assets Biological or Cultivated Assets Servitudes Ucences and Rigits Water Rights Effluent Licenses Computer Software and Applications Load Setflement Software Applications Load Setflement Software Applications Load Setflement Computer Equipment Computer Equipment Euripment Equipment Furniture and Office Equipment Machinery and Equipment Machinery and Equipment Transport Assets Transport Assets Transport Assets		269 269 316 316 92 92 650	483 331 331 90 90 653	390 390 324 324 83 83	445 445 311 311 95 95	445 445 311 311 95 95	- 445 445 445 311 311 95 95	- - 450 450 320 - 780	- - - 500 500 520 320 - 780	500 320 320 - 980
Building Plan Offices Workshops Workshops Yards Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Social Housing Social Housing Social Housing Capital Spares Biological or Cultivated Assets Biological or Cultivated Assets Litanofible Assets Litanofible Assets Litanofible Assets Usences and Rights Water Rights Effluent Licenses Solid Waste Licenses Computer Software Applications Load Settlement Software Applications Load Settlement Software Applications Unspecified Computer Equipment Computer Equipment Furniture and Office Equipment Furniture and Office Equipment Machinery and Equipment Transport Assets Transport Assets Land		269 269 316 316 92 92 650 650	483 331 331 90 90 653	390 390 324 324 83 83 664	445 445 311 311 95 95	445 445 311 311 95 95	- 445 445 445 311 95 95	450 450 450 320 320 780 780	500 500 500 500 320 320 320 780	500 320 320 - 880
Building Plan Offices Workshops Workshops Yards Stores Laboratories Training Centres Manufachning Plant Depots Capital Spares Housing Social Housing Social Housing Capital Spares Hosoling Capital Spares Biological or Cultivated Assots Intanolible Assets Biological or Cultivated Assots Intanolible Assets Senivuldes Ucences and Rights Water Rights Elituant Licenses Solid Waste Ucenses Computer Software Applications Load Settlement Software Applications Load Settlement Software Applications Unspecified Computer Equipment Computer Equipment Furniture and Office Equipment Furniture and Office Equipment Machinery and Equipment Machinery and Equipment Transport Assets Transport Assets Land Land		269 263 316 318 92 92 650 650	483 331 331 90 90 653	390 390 324 324 83 83 684 684	445 445 311 311 95 95 534	445 445 311 311 95 95 634 834	445 445 311 311 95 95 634 634	450 450 450 320 320 780 780	- - - 500 500 520 320 - 780 780	500 320 320 - 880
Building Plan Offices Workshops Workshops Yerids Stores Laboratories Training Centres Manufacturing Plant Depots Capital Spares Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Sodial Housing Lintendible Assets Servitudes Lintendible Assets Servitudes Lintendible Assets Sovitudes Loences and Rights Water Rights Elfluent Licenses Sodial Waste Unenses Computer Software Applications Load Settlement Software Applications Lintendible Engigment Computer Engigment Computer Engigment Furniture and Office Engigment Machinery and Engigment Transport Assets Transport Assets Transport Assets Land Land Zod's, Marine and Hon-biological Animals		269 269 316 316 92 92 650 650	483 331 331 90 90 653	390 390 324 324 83 83 664	445 445 311 311 95 95	445 445 311 311 95 95	- 445 445 445 311 95 95	450 450 450 320 320 780 780	500 500 500 500 320 320 320 780	500 320 320 - 880 -
Building Plan Offices Workshops Workshops Yards Stores Laboratories Training Centres Manufachning Plant Depots Capital Spares Housing Social Housing Social Housing Capital Spares Hosoling Capital Spares Biological or Cultivated Assots Intanolible Assets Biological or Cultivated Assots Intanolible Assets Senivuldes Ucences and Rights Water Rights Elituant Licenses Solid Waste Ucenses Computer Software Applications Load Settlement Software Applications Load Settlement Software Applications Unspecified Computer Equipment Computer Equipment Furniture and Office Equipment Furniture and Office Equipment Machinery and Equipment Machinery and Equipment Transport Assets Transport Assets Land Land		269 263 316 318 92 92 650 650	483 331 331 90 90 653	390 390 324 324 83 83 684 684	445 445 311 311 95 95 534	445 445 311 311 95 95 634 634	445 445 311 311 95 95 634 634	450 450 320 320 780 780	500 500 500 320 320 - 780 780	500 320 320 - 880 -

DC10 Sarah Baartman - Supporting Table SA35 Consolidated future financial implications of the capital budget

Vote Description	Ref	2019/20 Mediun	n Term Revenue Framework	& Expenditure		Fore	casts	
thousand		Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Present value
apital expenditure	1			ļ			ļ	
Vote 1 - Executive and Council		-	-	-				
Vote 2 - Finance and Corporate Services		1,136	990	990			}	
Vote 3 - Planning and Infrastructure Development	-	182	-	-		1	1	ļ
Vote 4 - Health	ļ	30	_	-				
Vote 5 - Community Services	İ	_	-	-				İ
Vote 6 - Housing	-	-	-	-		1		
Vote 7 - Public Safety	-	30	_	_	1			
Vote 8 - Sport and Recreation		-	-	_		1		
Vote 9 - Waste Management	-	_	-	-			Ì	
Vote 10 - Roads		-	_	-				Ì
Vote 11 - Water		-	-	-	1			
Vote 12 - Eletricity		_	-	-				l
Vote 13 - Tourism	İ	40	-	_				
Vote 14 - [NAME OF VOTE 14]	- 1	-	_	-				
Vote 15 - [NAME OF VOTE 15]		_	_	-	ł	1		
List entity summary if applicable								
Total Capital Expenditure	1	1,418	990	990	-	-	· ·	- -
Future operational costs by vote Vote 1 - Executive and Council Vote 2 - Finance and Corporate Services Vote 3 - Planning and Infrastructure Development Vote 4 - Healith Vote 5 - Community Services Vote 6 - Housing Vote 7 - Public Safety Vote 8 - Sport and Recreation Vote 9 - Waste Management Vote 10 - Roads Vote 11 - Water Vote 12 - Eletricity Vote 13 - Tourism Vote 14 - [NAME OF VOTE 14] Vote 15 - [NAME OF VOTE 15] List entity summary if applicable	2							
Total future operational costs			-	-		-	-	-
Future revenue by source Property rates Service charges - electricity revenue Service charges - water revenue Service charges - sanitation revenue Service charges - refuse revenue Rental of facilities and equipment List other revenues sources if applicable		3						
List entity summary if applicable			_	_		_	_	
Total future revenue Net Financial Implications					90		_	_

Function Project Description Project Description Project Number Type MITES Sender Outcome IDDF Com Strategic Colyceffees The Council Marrapolar cover not have any capital projects, which noted result in the representative assets. At assets budgated for and for operational was not captured as any capital projects, which noted result in the representative assets. At a sequence of the contractive assets and a capital project grouped by Geby: Lead or quantification of the contractive assets of the contractive assets and a capital project grouped by Geby: Lead or quantification of the contractive assets and a capital project grouped by Geby: Lead or quantification of the contractive assets and a capital project grouped by Geby: Lead or quantification of the contractive assets and a capital project grouped by Geby: Lead or quantification of the contractive assets and a capital project grouped by Geby: Lead of the contractive and a capital project grouped by Geby:	Objectives Asset Class	_						ĺ	
the grouped by Fameline Saley down not have my capital proposite, which would seek in in a reporticipation of information account, it is taken in the grouped by a most occampated as 1990. Albitrar Californ Califor		Asset Sub-Class	Ward Location	GPS Longitude	GPS Luttivde	Audited 2 Outcome F 2017/18 F	Current Year 2018/19 Budge Full Year 2011 Forecast	Bodgel Year Budgel Year +1 Budgel Year +1 201172 2020721 2020722	21 202172
The Columit Managebay goes not have any explicit which would result in the saythication of internative assent. At assets budgated for the for operatorial was the categorial of the PPE. Parent Capital supercities Entites Entities Entities Entities Entities Entites Entities Entites Entities Entites Entites Entites Entites Entits E									
Pasal Capita sepanditus Entites Entites Full and expanditure Full and expanditure by Guily Full and expanditure by Guily									
Passi Ceptis superditors Enthes Links are quick propert grouped by Early Links are quick propert grouped by Early									
Perol Copilis aspenditus Anther: Less appropriet grouped by Soldy Less as appropriet grouped by Soldy					-				
want Ceptat aspendières Anthere: Last desposé georges (y Gely)							· <u> </u>		
went Capilds expenditions Anthese Lists appeal grouped by Eishy Lists and the Capilds appeal grouped by Eishy									
Fund Capits aspenditus Define: List al application by Early List al application by Early									
Parani Cupilisi soperalitura Entra Cupilisi soperalitura Entra Supera propect operaporal by Entra Supera						,		 -	-
Infilters: Let a copular projects grouped by Exish Colors									
List all capital graphed by Cledy. List all capital graphed by Cledy.						·			
V National Value of the Community of the							•		
Elebity B Electricity proped B							•		
				_				1 1	1 1
Genth Cholela ersencilura									
S Trais Capital expectation									

2	of of one of the state of the s	aved from basel	aus financial ve	ands										26102	2019/20 Regium Tomn Revortes & Exponditure	entre & Expenditu	_
DC10 Sarah Baartman - Supporting	Sing over cutioning and projects and	The state of the				-		_				Previous target	Current Tear 20	V V V	Framework	¥	
Rthousend						-			=	abodina topo	ebujut 1800	year to	year to Original Full Year	Full Year Budge	Budget Year Budget Year +1 Budget Year +5	rr+1 Budget Year	
Function	Project name	Project number	Type	UTSF Service Outcome	MDF	Own Stategic Objectives	Asset Class	Asset Sub-Class	Ward Location	Caro Longhana	١		Hudget	Orecas:	20202		
Parent municipality: List aff captul projects grouped by Function																	
The District Municipality does not have any ext	The District Municipality does not have any explicit projects, which would result in the caphalaction of infractorables abouts. At assets buckground as in for operatoral use and is actingated as PPR.	on of infrastructure ess	sets. All assells budg	eted for at a for oper.	ational use and is ca	Heganised as PPE											
																	,
Entitios: List all capital projects grouped by Entity																	
Entity Name Project name									,								
	·											7					

DC10 Sarah Baartman - Supporting Table SA9 Social, economic and demographic statistics and assumptions	lal, ec	conomic and demographic statistics and assi	mptions			2015/16	2016/17	2017/18	Current Year	2019/20 Mediu	2019/20 Medium Term Revenue & Expenditure	a & Expenditure
					2014 Concus				2018/19		Framework	
Description of economic indicator	Ref.	Basis of calculation	2001 Census	ZUUI SUIVBY	Zuli Census	Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Pennegraphics Population Females aged 5 - 14 Males aged 5 - 14 Females aged 15 - 34 Males aged 15 - 34 Unemnlowment		Not applicable to District Municipality										
d income too, of households) 0 0	1, 12								-			
R12 801 - R25 600 R25 601 - R51 200 R52 201 - R102 400 R102 401 - R204 800 R204 801 - R409 600 R409 601 - R819 200 > R819 200												
Poverty profiles (no. of households) < R2 060 per household per month Insert description	£ 2		· · ·									
Household/demourabhies 1000) Number of people in municipal area Number of poor people in raunicipal area Number of trouseholds in municipal area Number of poor households in municipal area												
Definition of poor nousenou (r per mallur) Housing statistics Formal												
Informel Total number of households Dwellings provided by muricipality Dwellings provided by provinceds	4			•						•	•	1
Dwellings provided by private sector Total new housing dwellings	5		,	1							1	,
Economic Inflation/fulfation outbook (CPIX) Inflation/fulfation outbook (CPIX) Interest rate - brorowing Interest rate - investment Remuneration increases Consumption growth (electricity) Consumption growth (water)	6											
Collection rates Property taxservice charges Rental of facilities & equipment Interest - external investments Interest - debtors Revenue from agency services	_											

ANNEXURES

		And the state of t	
	mSCOA PROJEC	A PROJECT LISTING - 2019/20	
Project	Droing Description	SCOA Account	Project Budget
900		Operational: Typical Work Streams: Development Agency	000000
ED001	DISTRICT DEVELOPMENT AGENCY	Establishment	
ED002	AGRICULTURAL SUPPORT	Operational: Typical Work Streams: Agricultural: Assistance and Support	300,000
7000	SEDM SMAME SHIPPORT PROGRAMME	Operational: Typical Work Streams: Community Development: Entrepreneurial Support System	H 1,000,000
		Operational: Typical Work Streams: Strategic Management and Governance: Municipal Infrastructure Grant (MIG)	
ED040	RISINESS DEVELOPMENT FORUM	Business Plan	B 90,000
ED011	INVESTMENT PROMOTION		R 200,000
ED12	SET UP ECONOMIC DESK	\$7 L.Y.	R 100,000
		Operational:Typical Work Streams:Communication and	B 200.000
ED13	I RAINING IN RENEWAL EINERGI	I dollo I di licipationi in marcino de la paresta de la companioni de la c	
ED014	DONOR MANAGEMEN ISTRATEGY	プログラン アンドラ かいてん かいてん かいまる かいがい ちょうしん ひんきゅう ボルガ もんしん でんしゅう アンドランド・ディー・ディー・ディー・ディー・ディー・ディー・ディー・ディー・ディー・ディー	
FC001	ASSESSMENT OF DISTRICT SHARED SERVICES	Operational: Typical Work Streams: Shared Service Centre	R 100,000
		Operational: Typical Work Streams: Financial Management	
FC002	SUPPORT TO LMS IRO IMPROVING AUDIT OUTCOMES	Grant:Financial Statements	H 400,000
000	STORES TO THE BOWNE ALICEDIES	Operational:Typical Work Streams:Financial Management Grant:Audit Outcomes	R 2,000,000
1000 1000 1000 1000 1000 1000 1000 100	EMPLOYEE RELATED COST	Operational:Municipal Running Cost	R 54,128,294
		Capital:Non-infrastructure:New:Furniture and Office	1 418 000
FC007	CAPEX EXPENDITURE		l.
FC009	OPERATING EXPENDITURE	Operational:wunicipal Huming Cost	
FC010	JOB DESCRIPTION WRITING		
		Operational:Typical Work Streams:District Initiatives and Assistance to Municipalities:Assistance to Local	
IN001	TECHNICAL TOWN PLANNING ASSISTANCE	Municipalities (Capacity Building)	R 635,000
COUNT	SIIPPORT TO MUNICIPALITIES	Operational: Typical Work Streams: Strategic Management and Governance: IDP Implementation and Monitoring	R 100,000
111002			

			i i	
Project			Project Budget	
Code	Project Description	SCUA Account	riojeci naugei	
100	TIES OCCUPATION AND INICIDAL ITIES	Operational: I ypical Work Streams:Environmental:Environmental Health	H 11,13	11,130,000
INOUV	ERS CONTRIBUTION MONOTONINGS		R 2,5(2,500,000
	TINE EQUI MENT TO THE TO THE TOTAL MS	Operational: Typical Work Streams: Capacity Building Training and Development: Development of Fire-fighters	R 1,1(1,100,000
	DATEDOON INTERGRATED EMERGENCY CENTRE	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Training Centres:Buildings	R 7,50	7,500,000
		Onerational Maintenance: Non-infrastructure: Preventative		<u> </u>
		Maintenance:Interval Based:Community Assets:Community	R 11,00	11,000,000
N014	CONTRIBUTIONS TO MUNICIPALITIES - FIRE SERVICES	Operational: Typical Work Streams: Communication and		200,000
1N017	EDUCATION AND AWARENESS CAMPAIGN	Public Fatticipation, Awareness Campagni		
IN018	EMERGENCY CONTENGENCY	Management: Disaster Relief	В 60	600,000
070	BURAL ACCESS ROADS	Operational:Infrastructure Projects:Existing:Upgrading:Roads Infrastructure:Roads	R 2,37	2,373,000
61001				
CCOIN	INTER CITY BUS TERMINAL	Operational:Non-infrastructure:New:Community Assets:Community Facilities:Taxi Ranks/Bus Terminals	R 70	200,000
02001	SMI COT FOOD	Revenue:Contra Accounts:Revenue Cost of Free Services:Water	R 1,00	1,000,000
NOZ1	WSA SUPPORT FOR LINS	Revenue:Contra Accounts:Revenue Cost of Free Services:Water	R 20	200,000
IIIVOZZ		Operational: Typical Work Streams: Strategic Management	2	200,007
IN029	REVIEW OF SBDM SPACIAL DEVELOPMENT FRAMEWORK	and Governance: IDF Influence and work Streams: District Initiatives and		
		Assistance to Municipalities: Assistance to Local Municipalities (Software and Application Support)	H 1,5(1,500,000
IN032	DISASTER MANAGEMENT PLAN LIMS		R 2	200,000
1N033	ASSESSMENT OF GIS SHARED SERVICES TO LIMB	(1) 不然的人。如果不可能的人。 事業、表示などの意思を表現している。		500,000
1N034	PLANS FOR FIRE STATION-BINEMI	不知 不 我可以你是我不是我也不要好了你你不是我的家庭也是我们是我的	1,0(1,000,000
IN035	WAR ON LEAKS			

Project	Project Description	SCOA Account	Project Budget
MM001	SUPPORT TO LMS (SERVICE DELIVERY)	Operational: Typical Work Streams: District Initiatives and Assistance to Municipalities: Assistance to Local Municipalities (Software and Application Support)	R 1,700,000
MM014	IMPLEMENTATION OF THE HIV/AIDS PLAN	Operational: Typical Work Streams: AIDS/HIV, Tuberculosis and Cancer: Support and Distribution Programmes: Aids/HIV	R 250,000
		Operational: Typical Work Streams: Strategic Management and Governance: Strategic Planning: Transformation and	00000
MM016	STRENTHENING STRATEGIC PARTNERSHIPS	Helated Matters	
MM020	MM020 YOUTH FUND	Operational:Typical Work Streams:Community Development: Youth Projects: Youth Development	R 750,000
1001	CREATIVE INDIISTRIES	Operational:Typical Work Streams:Tourism:Tourism Development	R 800,000
		Operational: Typical Work Streams: Tourism: Tourism	B 2.500.000
100003		Operational: Typical Work Streams: Tourism	
TO 1004	SRDM SMME SUPPORT PROGRAMME - TOURISM	Projects	R 600,000
TOLIOOS	CIII TUBAI EXCHANGE		R 400,000
TOU006	DEVELOP TOURISM WEBSITE		R 200,000
			R 150,392,794

Annexure "B"

Mandatory Performance Measures 2019/20

Mandatory Measure	SBDM	
% of households with access to basic level of water	*%/6	
% of households with access to basic level of sanitation	83%*	
% of households with access to basic level of electricity	NA	
% of households with access to basic level of solid waste removal	*%96	
% of households earning less than R1100 per monthly with access to free basic services	Not measured*	ļ
% of municipality's capital budget actually spent on capital projects identified in the IDP	100%	
Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality approved employment equity plan	9 out of 16 (56%)	ဖ
% of a municipality's budget actually spent on implementing its workplace skills plan	0.1%	
erage: Total operating revenue received operating grants divided by debt servicing	NA	
Service debtors to revenue: Total outstanding debtors divided by annual revenue actually received for services	NA	

*Reporting measure only, not measured as performance as autonomy is with respective Local Municipalities

Annexure "C"

ANNUAL PERFORMANCE OBJECTIVES BY VOTE - OPERATIONAL MEASURES

Vote	GFS	Objective	Key Performance Indicator
	Function		
Executive Mayor	Executive and Council	 Oversight of council operations and exercise delegated authority 	100% of planned Council meetings held
Municipal Manager	Executive and Council	 Ensure the institution is managed in an effective and efficient manner* 	100% of SDBIP (operational and capital projects) implemented.
	Finance and Administration	Ensure that the Municipality complies with Legislation applicable to it*	 Zero incidence of repeat exception reports from Internal Audit (excl. those pre-identified as multiple year implementation programmes)
		Budgetary control of operating income and expenditure*	 Existence of a disaster Management Plan Income and expenditure variance not to exceed 10%
		 Ensure that SBDM is active within the district in which it serves 	 Completion of an investigation into a relocation to Kirkwood
,		 Compliance with OHASA Ensure that capacity of the District is given priority 	 Completion of the quarterly safety checklist Maintenance of the SBDM Capacity building strategy
	Planning and Development	 Market SBDM to attract tourism, trade and investment 	Annual communication plan in place
	Performance Management	 Support the implementation of the IDP through the performance management of the institution and its workforce* 	• 100% of SBDM employees under the Performance Management System
Planning and Infrastructure Development	Planning and Development	 Ensure that development occurs in the most logical way possible and in a manner that is in line with the adopted SDF principles 	 100% Projects prioritized and funded in accordance with the SDF principles
Economic Development	Planning and. Development	 Ensure that the growth and development agreement is implemented and used as the basis for cooperative district-wide development* 	Monitor monetary commitments from social partners as per the GDS agreement

Vote	GFS	Objective	Key Performance Indicator
	Function		
Finance and	Finance and	 Compilation of budget and financial statements 	Delivery of financial statements to OAG on or
Corporate	Administration		before 31 August
Services			Annual approved budget
		 Ensure that Council finances are well managed 	100% Financial obligations required by MFMA
			adhered to in accordance with National Treasury
-			MFMA implementation priorities
		 Ensure HR issues are effectively dealt with 	100% job descriptions in place
			 Recruitment process completed within 8 weeks
			 Training takes place in accordance with the work
			skills development plan.*
			• 100% disciplinary hearings organized within 15
			working days after service of notice of
			misconduct.
	Executive and	 Ensure decision makers receive information 	 100% council agendas delivered prior to 7 days
	Council		of meeting

* Indicator supported and implemented across all Votes

Annexure "D"

Revenue by Source

Source	Performance Measure	Performance Target
Other income	% of sundry income collected	100 %
Rental of facilities & Equipment	% of fees received	100 %
Interest earned - external investments	Average rate of return/ prime rate	78 %
Interest earned – outstanding debtors	Average rate of return/ prime rate	100 %
Settlement discounts	% of settlement discounts negotiated	2.5 %
Contributions – other municipalities	% of contributions recovered (if applicable)	100%
Government Grants and Subsidies	% of Grants received	100%
Contribution: Surplus account	% of cash backed surplus utilized	100%

 $\underline{\text{Note}}\textsc{:}$ All other income sources are determined by National and Provincial Departments and as promulgated by DORA Act.

ANNEXURE "E"

SARAH BAARTMAN DISTRICT MUNICIPLAITY CAPITAL BUDGET 2019/20

Department/Division	Asset Type	Qty	Unit Cost	Total cost	Funding Source
XECUTIVE AND COUNCIL - GFS					
OFFICE OF THE MUNICIPAL MANA	GER				
LEGAL SERVICES					
Electronic liabraries	Computer Software	1	50,000	50,000	
				50,000	
TOTAL VOTE : OFFICE OF MUNICI	PAI MANAGER			50,000	
				50,000	
OTAL : EXECUTIVE AND COUNCIL	- GFS		 	50,000	
INANCE AND ADMINISTRATION - G	GFS .				
DEPARTMENT : FINANCE AND CO	RPORATE SERVICES		ļ		
FINANCE					
PROCUREMENT					
Laptop	Computer Equipment	11	15,000	15,000 15,000	Accumulated Surplus
ASSET MANAGEMENT		ı	I L	15,000	ļ
Fridge	Furniture and Fittings	1 1	8,000	8,000	Accumulated Surplus
Swivel Chair	Furniture and Fittings	1	4,000	4,000	Accumulated Surplus
				12,000	1
BTO Laptop	Computer Equipment	1	15,000	15,000	Accumulated Surplus
				15,000	_
TOTAL : FINANCE				42,000	
INFORMATION TECHNOLOGY					
IT					
Swivel chair	Furniture and Fittings	1	4,000	4,000	Accumulated Surplus
1T infrastructure	Office equipment	1	200,000		Accumulated Surplus
mSCOA system	Computer Software	<u> </u>	250,000	250,000	Accumulated Surplus
TOTAL: INFORMATION TECHN	OLOGY			454,000	-
PROPERTY SERVICES		ļ			
ESTATES					
Airconditioners	Office equipment	6	15,000		Accumulated Surplus
	10ff;	1	500,000	500,000	Accumulated Surplus
Building refurbishment	Office equipment	- · · · · · · · · · · · · · · · · · · ·	<u> </u>	-	1
				590,000	

Department/Division	Asset Type	Qty	Unit Cost	Total cost	unding Source
LANNING AND DEVELOPMENT - GI					
DEPARTMENT : PLANNING AND E	CONOMIC DEVELOPMENT				
TOURISM	IOamantan Faritamant		15.000	15 000	Assumulated Purelus
Laptop lpad	Computer Equipment Computer Equipment	1 1	15,000 15,000		Accumulated Surplus Accumulated Surplus
Swivel chair	Furniture and Fittings	1	4,000	4,000	Accumulated Surplus
Desk	Furniture and Fittings		6,000	6,000	Accumulated Surplus
		ļ		40,000	
lpad LOCAL ECONOMIC DEVELOR	Computer Equipment	1	15,000	15,000	Accumulated Surplus
ipau	Computer Equipment	· · · · · · · · · · · · · · · · · · ·	13,000		Accumulated Outplus
GIS			-	15,000	
lpad	Computer Equipment	1	15,000	15,000	Accumulated Surplus
Desk	Furniture and Fittings	1	8,000		Accumulated Surplus
Printer- GIS Plotter	Office equipment	1 1	60,000 4,000		Accumulated Surplus
Swivel chair Visitors chair	Furniture and Fittings Furniture and Fittings	1 2	2,500		Accumulated Surplus Accumulated Surplus
Fisitors drich	i dimare and ramigs		2,500	0,000	7 todalinasatea Garpios
		1	ļ <u></u>	92,000	
OTAL - DI AUNUIO AND FOOTION	O DELICI ODLICIT. OFO		i i	4 == 000	
OTAL : PLANNING AND ECOMOMI	C DEVELOPMENT - GFS		!	147,000	
				'	
IFRASTRUCTURE DEVELOPMENT	AND COMMUNITY SERVICES - GFS		}		
DEPARTMENT : INFRASTRUCTUR	E DEVELOPMENT AND COMMUNITY SERVICES				
MANAGEMENT					
Overhead Projector	Office equipment	1	5,000		Accumulated Surplus
Filing cabinet	Furniture and Fittings	1	5,000		Accumulated Surplus
Office desk Swivel chair	Furniture and Fittings Furniture and Fittings	1 1	13,000 7,000	7,000	Accumulated Surplus Accumulated Surplus
Swiver Chair			7,000	7,000	Accumulated adiplus
				30,000	
PMU	O-marks Factor - 1		45,000		Assumed to d Occupation
Laptop	Computer Equipment	2	15,000	30,000	Accumulated Surplus
			i l	30,000	
Water and sanitation					1
Laptop	Computer Equipment	1	15,000	15,000	Accumulated Surplus
	•			15,000	
ENVIRONMENTAL HEALTH I					
Laptop	Computer Equipment		1 4 4 4 4 4 4	ያስ ስስስ	Accumulated Sumbuc
		2	15,000		Accumulated Surplus
		2	15,000	30,000 30,000	, i
DISASTER MANAGEMENT H		2		30,000	Ì
DISASTER MANAGEMENT H Laptop	OD Computer Equipment	1	15,000	30,000	, i
Laptop		1		30,000	Accumulated Surplus
Laptop DISASTER MANAGEMENT	Computer Equipment	1	15,000	30,000 15,000 15,000	Accumulated Surplus
Laptop		1		30,000 15,000	Accumulated Surplus
Laptop DISASTER MANAGEMENT	Computer Equipment	1	15,000	30,000 15,000 15,000	Accumulated Surplus Accumulated Surplus
Laptop DISASTER MANAGEMENT Laptop	Computer Equipment Computer Equipment	1	15,000	30,000 15,000 15,000 15,000	Accumulated Surplus Accumulated Surplus
Laptop DISASTER MANAGEMENT Laptop	Computer Equipment	1	15,000	30,000 15,000 16,000	Accumulated Surplus Accumulated Surplus
Laptop DISASTER MANAGEMENT Laptop VOTE TOTAL: DEPARTMENT: 18	Computer Equipment Computer Equipment	1	15,000	30,000 15,000 15,000 15,000	Accumulated Surplus Accumulated Surplus
Laptop DISASTER MANAGEMENT Laptop VOTE TOTAL : DEPARTMENT : 18	Computer Equipment Computer Equipment NFRASTRUCTURE DEVELOPMENT AND COMMUN	1	15,000	30,000 15,000 15,000 15,000 15,000	Accumulated Surplus Accumulated Surplus
Laptop DISASTER MANAGEMENT Laptop VOTE TOTAL : DEPARTMENT : 18	Computer Equipment Computer Equipment NFRASTRUCTURE DEVELOPMENT AND COMMUN	1	15,000	30,000 15,000 15,000 15,000 15,000	Accumulated Surplus Accumulated Surplus
Laptop DISASTER MANAGEMENT Laptop VOTE TOTAL : DEPARTMENT : 18	Computer Equipment Computer Equipment NFRASTRUCTURE DEVELOPMENT AND COMMUN	1	15,000	30,000 15,000 15,000 15,000 15,000	Accumulated Surplus Accumulated Surplus
Laptop DISASTER MANAGEMENT Laptop VOTE TOTAL: DEPARTMENT: IT	Computer Equipment Computer Equipment NFRASTRUCTURE DEVELOPMENT AND COMMUN	1	15,000	30,000 15,000 15,000 15,000 135,000	Accumulated Surplus Accumulated Surplus
Laptop DISASTER MANAGEMENT Laptop VOTE TOTAL: DEPARTMENT: It TOTAL: INFRASTRUCTURE DEVE	Computer Equipment Computer Equipment NFRASTRUCTURE DEVELOPMENT AND COMMUN	1	15,000	30,000 15,000 15,000 15,000 135,000	Accumulated Surplus Accumulated Surplus
Laptop DISASTER MANAGEMENT Laptop VOTE TOTAL: DEPARTMENT: It TOTAL: INFRASTRUCTURE DEVE	Computer Equipment Computer Equipment NFRASTRUCTURE DEVELOPMENT AND COMMUN	1	15,000	30,000 15,000 15,000 15,000 135,000	Accumulated Surplus Accumulated Surplus
Laptop DISASTER MANAGEMENT Laptop VOTE TOTAL: DEPARTMENT: It TOTAL: INFRASTRUCTURE DEVE	Computer Equipment Computer Equipment NFRASTRUCTURE DEVELOPMENT AND COMMUN	1	15,000	30,000 15,000 15,000 15,000 135,000	Accumulated Surplus Accumulated Surplus
Laptop DISASTER MANAGEMENT Laptop VOTE TOTAL: DEPARTMENT: If FOTAL: INFRASTRUCTURE DEVE Total Capital Budget FUNDING OF CAPITAL BUDGET	Computer Equipment Computer Equipment NFRASTRUCTURE DEVELOPMENT AND COMMUN	1	15,000	30,000 15,000 15,000 15,000 135,000 135,000	Accumulated Surplus Accumulated Surplus

			ANN	EXURE "F"
· · · · · · · · · · · · · · · · · · ·	TARIFFS 2019/2020	· · · · · · · · · · · · · · · · · · ·		
1 COMPUTERISED INFOR	MATION			
1.1 Computer Prints - per	eyeline page	ь	each	R 4.50
1.2 Computer Disks				
1.2.1 Basic ser	vice fee	ь	each	R 300.00
1.2.2 Price per		b	each	R 10.00
(Inclusiv	e of the price of the floppy disk)			
2 <u>FAXES</u>				
2.1 Cost of transmitting f	ax - per page	b	each	R 2.00
2.2 Cost of receiving fax	-	b	each	R 2.0
3 <u>INTEREST RATE</u>				
3 1 Standard Pate of Inte	rest means a rate of interest which is two	a		
	e rate of interest payable by a Council to	a		
its bank in respect of				
4 PHOTOCOPIES				
A3		ъ	each	R 2.0
A4		b	each	R 1.0
5 <u>PARKING</u>				
Private (Staff)				
Standard Bank		ь	each	R 42.0
6 <u>ESTATES</u>				
6.1 Rental - Internal		ь	per m²	Ft 84.0
	As per negotiated lease		•	
6.2 Rental - External	agreements	b		
BID DOCUMENTS				
7.1 Bid document Admir	nistration Fee - 80/20 PPP	ь	each	R 100.0
7.2 Bid document Admir	nistration Fee - 90/10 PPP	b	each	R 250.0
GEOGRAPHICAL INFOR	RMATION SYSTEM			
8.1 ArcGIS Drawings				
A4		ь	each	R 15.
A3		b	each	R 25.
A2		b	each	R 40.
Al		b	each	R 60.
Α0		b	each	R 85.
8.2 Aerial Photo				
A4		b	each	R 30.
A3		b	each	R 50.
A2		b	each	R 80.
A1 A0		b b	each each	R 95. R 150.

9 ENVIRONMENTAL HEALTH

9.1 Certificate of Acceptability

each

R 105.00

10 PROMOTION OF ACCESS TO INFORMATION ACT

Part ii of Notice 187 in the Government Gazette on 1 November 2006

- 1 The fee for a copy of the manual is in accordance with regulation 5(c) of the Act
- 2 The fees for reproduction is in accordance with regulation 7(1) of the Act
- 3 The request fee payable by every requester, other than a personal requester, is in accordance with regulation 7(2) of the Act
- 4 The access fees payable by a requester is in accordance with regulation 7(3) of the Act
- 5 For purposes of section 22(2) of the Act, the following applies:
 - a) Six hours as the hours to be exceeded before a deposit is payable; and
 - b) one third of the access fee is payable as a deposit by the requester.
- 6 The actual postage is payable when a copy of a record must be posted to a requester.
 - a Tariff exempt from VAT
 - b Tarriff is standard rated and VAT inclusive

						ETT & BODGE! IMPLEMENTATION FLAM 2013/40		200	,			
										Oquierty Performe	Quaterly Performance Milestones 2017/18	はは、これの
Objective	Stategy	¥	Proj no.	Key Portomance Indicator	Akonal Target 2014/19	Department	OFS	2018/19 R's	30 Sep 2018 Target	8.5	31 Mer 2016 Target	30,6m 2011 Target
DEVELOPMENT PRIORITY 1: BASIC SE To provide support to LMs on planning and implementation of bulk water supply projects, conflouting to the reduction of the backog.	PEYEL CHARLAT PRIORITY I: BASIC SETRINCE DELIVERY AND INFRASTRUCTURE DEVELOPMENT TO provide support to Lak on planning implementation of waler projects as War On Leads Programming implementation of bulk waler supply mentaled by LMs Waler Consensation or planning in solution or harden. Watergement) Management) Management)	ramme (Makana s and Demand	INDG3 Rep appi	Repaint of Waler Leaks in approximately (COO households in Completed	Repating of Waler Leaks in In approximately 1000 households in C Completed	hirastructura Development and Community Services	Water	H 1,000,000	To be determined	To be determined		To be determined
Building local and regional retheotis and coclaboration intrough the readons of partnerships will (a) government, (b) the private sector and (c) education / research.	id Building invesion and local businees	Support to the Cacadu District Development Agency	and (adi	Ensure 100% kurding support in hemis of budget alexacion. Host 4 tralliulional (sabrinistrative) to support the CODA and alterding 4 CODA Board Meetings	Ensure 100% funding support in learns of budget allocation, Host 4 institutional (administrative) to support the CDDA and attending 4 CDDA Board Meetings	Planning and Economic Development	Planning & Development	R 6,000,000	25% kinding translerach Hold 1 institutional (administrative) meeting and attend 1 CDDA Board meeting	50% bunding Iransleured, Hold 1 institutional (administrative) meeting and attend I CDDA Board meeting	75% functing transferred, Hold institutional (administrative) meeting, and attend 1 CDDA Board meeting	October Industrials of the Control o
To promote and co-ordinate integraled spatial planning in the District	Co-ordinate the Implementation of Spatist Planning and Land Use Management Act (SPLUMA)	Raviaw and Consolidation of Ndlamba Zoring Scheme Regulations in terms of the Spalist Planning and Land Use Managament Act (SPLUMA)	INDO1 Revi	Rovkowed Wilamba Zoning Saheme in Terms of SPLUMA	Submission of Final Report for P Zoning Scheme Regulations to Dampine Local Municipally for adoption	Planning and Economic Development	Planning & Development	A 635,000	Public Participation completed	Submission of Final Report for Zoning Scheme Regulations to Malambe Local Municipality for adoption	Not Applicable	Not Applicable
		Review of Sarah Beartman District Municipality Spalial Development Framework	IN029 Revis Devel Draft	wal of the epproved SEDM Spalial opmant Framework (SDF) - First	First Draft of the Spatial Development Framework Approved	i	Planning & Development	R 700,000	Process Plan approved by Council	Slatus Quo Report Completed	Reviewing of Strategies and Objectives	First Draft SDF Completed Not Amelicable
To promote integration between spatial planning and transportation planning to achieve sustainable human settlement	I (Implementation of Iransportation projects	Construction of a fular-City Bus Terminal in Gradif-Relinet and Taxi Rank completed	IN020 Con	Construction of Ablution facilities and shellors for Inter-City Bus Terminal in Greal-Reinet and Taxi Rank completed	Completion of Abbuton facilities In and shellens for Inter-City Bus C Terminal and Taxi Rank completed		Road Transport	H 2,170,000	Constitution of abundon sectify commenced	.	(acilies and shelters	P. C. L. C.
To provide roads lufrasinature from basic service to a higher level in key strategic areas.	Implementation of road projects as mandated by LMs	Hural Roads Asset Monagement System (FAMS)	ING19 Rura (RRV Mair	Rural Roads Asset Managoment System (RRAMS) - Development of Roads Maintenance Plans	Development of Roads Maintenance Plans for 3 Local Municipalities Completed	Infrastructure Development and Community Services	Roads	H2,373,000	Bid Documentation for Procurement Completed		<u>ig</u>	Development of roats manner area Pans for 2 Local Municipalities Completed
To provide effective fre fighting to all Ques in the district	Provide fire lighting capacity	Fire Fighing Training Assistance to Local Municipalities	Not1	raining of 15 Fire Personnel Completed	Training of 15 Fire Personnel Completed	Intrastructure Development and Community Services	Public Safety	R 1,100,000	Bid documentation for procurement completed	lca ica		Training of 15 Fire Personnel Completed
		Palerson Disaster Emergency Centre in Sundays River Valley Local Municipality	INGS Con Eme	Construction of Palarson Disaster Emergency Centre in Sundays River Valley Local Municipality Completed	Construction of Paterson Disaster Ir Emergency Centre 30% Completed	ı	Public Salety	H 7,500,000	Building Plans Completed		Appointment of a Serrica Provider	Construction of Palarzon Disaster Emergency Centre in Sundays River Valley LM 30% Completed
	Pravide resources	Development of Building Plans for Fire Station in Graaf: Reinet, Dr Beyers Naucie Local Municipality	IN032 Buik Stall Nau-	Building Plans for Construction of Fire Stallon in Graaf-Reinet, Dr. Beyers Naude Local Municipality Approved	Construction of Graaff-Reinet Fire in Station Building Plans Approved O	Infrastructure Development and Community Sarvices	Public Salaty	R 500,000	Bid Documentation for Procurement Completed	upointment of a Service Provider for development of Building Plans	Building Plans Completed	Susaing Matts Apploved
		Disabler Marzegement Plans for SBDM (7 LMs)	ING31 Dev	Development of Disaster Management Plans for SBDM (7 LMs) Completed	Final Draft Disaster Management In Plans for 7 LMs Completed C	Infrasiuctura Development and Community Services	Public Salety	R 1,500,000	Submission of the Second Draft of Disaster Management Plans for 7 LMs	Submission of the Finst Draft of Disaster Management Plans for Ms	l ans the transfer of the tran	Acopion of the Firal Disaster Management Plans by 4 Local Municipalities
DEVELORMENT PRIORITY 2: FINAN To exhere and sustain unqualified to reports for the district and Like	DEVELOPMENT PRIORITY Z: FINANCIAL VARBILITY AND MANAGEMENT To achieve and austain unqualised audit (Improve cosponing governance systems inposts for the district and Lifes to the district and Life to the	Provision of assistance to 7 LNs in FF respect to GPAP complance to improve F Audi Coulcomes	FC002 & 1. FP FC003 rssp Audi Audi Audi Audi Audi Audi Audi Audi	vicion le assistance la T.UAs in the follo GENP compleme to improve to Cotacones (Con, GENP Wilson, Z. Saign all Audit Reports of L.Wa. 3. saign all Audit Reports of L.Wa. 3. saign all Audit Reports of L.Wa. 3. saign of the Eskon accounts of t.Wa. 3. sais in additing foll L.Wa. Assess the prantice of L.Wa. Assess the belieness of Ferenne to assist in sessing the financial systematicity of the financial systematicity of sessing the financial systematicity of	Provide assistance through 1 Provide assistance through 1 Prinning workshops feel in GAMP completion of TLMS. Assessing Act opports of TLMs and making recommendation. Perform an Assessment of the Eston accounts for all TLMs. Ferform a Rewense Completeness Assessment for 4 LMs	Flance & Corporate Santies	Finance and Admin	R2,400,000	¥	Assessing AG works of LMS points are as SEDM works of LMS personation to hold workshop with bary Assessment of the Edward accounts for all TLMs at SEDM Edward as SEDM Edward as SEDM Edward accounts for all TLMs at SEDM Edward accounts for all TLMs are assessment as SEAM Edward accounts for all TLMs are assessment as SEAM Edward E	Assessing Ald reports of LMs are finally accommendations Surform Assessment of the Estom accounts for all TLMs	Provide assistance through I training whichogs held in GRAV complained for 7 LMs Personnel for 4 LMs become to the LMs
DEVELOPMENT PRIORITY 3: LOCAL ECONOMIC DEVELOPMENT Broaden economic passignation and promote Social Economy In Industrial Programs and support to small enhancement	ECONOMIC DEVELOPMENT Prontos Social Ecotorny Investment	Support to SMAIEs in the Local Municipalities	ED004 7 Sh	7 SMALE's (francially and non- francially) supported in the District	7 SMME's (francially and non-Pendring and Economic francially) supported in the District Development	Planting and Economic Development	<u>a</u>	R 1,000,000	Consulation with Liks to finate of the SIAME: needs in order to compile a list of their needs for support. 1 SIAME supported	A Further 2 SMME supported financially and non-financially	A Further 2 SMME supported financially and non-financially	A Further 2 SAME supported fenancially and non-thearstally

Strings and Project (2012) Figures (Quality Performan	Quaterly Performance Milestonée 2017/18	
Contain Making Cont	Strate	66	10-6	Proj no.		Admental Tangas (2918/19	ini marka da Target	90 Jún 2019 Target					
Support the Tourism Website (the Tourism Website) TOURDA 7 SAMES in Tourism Website (the Tourism Website) TOURDA 7 SAMES in Tourism Website (the Tourism Website) TOURDA 7 SAMES in Tourism Support 1 SAMES in Tou	d commu	istrick as a distinctive rukate These two	Tourism Markeling	TO4003	Parkiaw tergets for tourism and markeding decides for now formularly year, implement of he mylerwed fourism from the mylerwed fourism for the mylerwed fourism for the foreign of the mylerwed fourism for the Deletic flowing participation in it Exhibitors (WTM Instaba, Gelaway Show and Shanghai Expo).	Barksiw langels for fourism and manded and which so for now interaction year, implement the residence of users are relieved to turns markeling tampels achieved to the Clistrict brough paracipation in 4 brough paracipation	Planting and Exprende	Tourism	R 1,650,000	Implement the reviewed Trustern mannering Strategy through Participation in the Gelaway Strow	Parkipation in Bo Shanghel Expo and conduct 1 summer campaign.	Procusment of collabral for purbolions	Parizopano al Da World Traval Mendora ; Tourism Inclaba in Dulban and
5 Development Supported in the Licel Municipalities (SEAM Desired TOURD) 1 SHALE'S in Tourish supported in the 1 SHALE'S in Tourish supported in the 1 SHALE'S in Tourish supported in the 1 SEAM Development Tourish supported in the 1 SEAM Development Supported (SEAM Development Supported Supporte	se pubblio ninastruo	sector investment in ture investment	Review of the Tourism Website	TOUNG			Planving and Economic Development	Tourism	H 200,000		To be determined	To be determined	To be delemined
Support's festivals across the District TOWOOT Support creative Includes a blastical across the District Towoot Support's festivals across the District Towoot Support's festivals across the District Towoot Support Survives any continued support to any continued support t	se Dome	ssic and Foreign vistors	Development Support to SIAMEs for Tourism in the Local Municipatities	T00004	7 SMMEs in Toursin supported in the SBDM District (linancially and non-francially)		Planning and Economic Development	Tourism	R 600,000			A further 2 SARME's in Toursin supported in the SBDM District (financially and non-linancially)	A further 2 SAMMEs in Toursim supported in the SBDM District (financially and non-financially)
Provide agricultural support ED002 2 energing Briness in agriculture Supported S	To promote creal development	We arts and talent	Support 5 (estivals across the District	100001		Support creative inclustry activies in the 7 LMs in the District	Plarving and Economic Development	Creative Industries	H 800,000	15	mer Fesival in	Support Amanzi Festival in Port Alfred	Bupport National Arts Fostival in Makana and 2 Herlage Festival in Kouga and Mdambe
Implementation of the HV/4/IDS Plan in MM014 100% turplementation of the Plantage Community and Social R250/000 HCT Others in 2 LNs. 2 16 Days of Activism (GSV and large and Testing), Testing and Testing), Testing and Testing), Testing and Testing), Testing and Testin	investra try plan and im	rent in local and regional nt to increase product prove prices		ED002	2 emerging fermers in egalouiture supported		Planving and Economic Development	<u>a</u>	R 300,000	Planning and Identification of the two beneficiaries to receive support	Beneficiary supported	Support confinues and submission of Progress Report by the Mentor	Monitoring Evaluation
Implementation of the H784DS Plan in MMN14 100% implemented on the Paramed Manipal Manager Community and Social R2M,000 Educational Sessions on Garden 100% implemented on the D85th 100 months 100% implemented on the D85th 100 months 100% implemented on the D85th 100 months 100 mo	SE AN	D PUBLIC PARTICIPATIO	No			Ţ [П	ł I	Living Candialinht Mamodal Services
	FIV/AIDS Plan	if the District and Local	Imperentation of the HYVALOS Plan in the District	MA6014		<u> </u>		Community and Social Service	H.250,000		ᄩᆚᅌᅚ	£	Treat can capture mentions control (reoph who have detrol ITB and Hylly at List And Child Fromecon Campain in 2 tils 4H5 Then in List Enpowement Sersion on HV, HB and STI in 1 LM, Anti-Substance Aluse Campagn in 1 LM.
DEVELOMENT PRIORITY S. KINNICHAL TRANSFORMATION AND ORGANISATIONAL DEVELORMENT	FORM	ATION AND ORGANISAT	RONAL DEVELOPIRENT										

Notes: Won financial support could be itaining and development in Business Management, Skills Development and Market Development 2. LED Capacity Building Programme is training of LED cilicials in the District. 3, Institutional Support is rendered to ensure confirmed existence of LTOs as an oxigation entrasted to the District through National Tourism Sector Shalegy

EXECUTIVE MAYOR:

PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN:



THE SARAH BAARTMAN DISTRICT MUNICIPALITY AS REPRESENTED BY THE EXECUTIVE MAYOR

KHUNJUZWA KEKANA (HEREIN REFERED TO AS THE 'EMPLOYER')

AND

DAYALAN MURUVEN PILLAY
MUNICIPAL MANAGER
(HEREIN REFERED TO AS THE 'EMPLOYEE')

FOR THE FINANCIAL YEAR: 1 JULY 2018 - 30 JUNE 2019

Mb Cribes

WHEREBY IT IS AGREED AS FOLLOWS:

1. INTRODUCTION

- 1.1 The **Employer** has entered into a contract of employment with the **Employee** in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The **Employer** and the **Employee** are hereinafter referred to as "the Parties".
- 1.2 Section 57(1)(b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the Systems Act.
- 1.2 That in terms of the MFMA Regulations and Government Gazette Vol. 585, No. 37432 dated 14 March 2014, as amended, the **Employee** will obtain the minimum competency requirements by **(Not applicable).**

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to -

- comply with the provisions of Section 57(1)(b),(4A),(4B) and (5) of the Act as well as the employment contract entered into between the parties;
- 2.2 specify objectives and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- 2.3 specify accountabilities as set out in a performance plan, which forms an annexure to the performance agreement;
- 2.4 monitor and measure performance against set targeted outputs;
- 2.5 use the performance agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- 2.6 in the event of outstanding performance, to appropriately reward the employee; and
- 2.7 give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

3 NI CER

3 COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on the 1^{st July} 2018 and will remain in force until 30 June 2019 thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.
- 3.2 The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement and Performance Plan that replaces this Agreement at least once a year by not later than the beginning of each successive financial year.
- 3.3 This Agreement will terminate on the termination of the Employee's contract of employment for any reason.
- 3.4 The content of this Agreement may be revised at any time during the abovementioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4 PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out-
 - 4.1.1 the performance objectives and targets that must be met by the Employee; and
 - 4.1.2 the time frames within which those performance objectives and targets must be met.
- 4.2 The performance objectives and targets reflected in Annexure A are set by the **Employer** in consultation with the **Employee** and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the **Employer**, and shall include key objectives; key performance indicators; target dates and weightings.
 - 4.2.1 The key objectives describe the main tasks that need to be done.
 - 4.2.2 The key performance indicators and means of verification provide the details of the evidence that must be provided to show that a key objective has been achieved.
 - 4.2.3 The target dates describe the timeframe in which the work must be achieved.
 - 4.2.4 The weightings show the relative importance of the key objectives to each other.
- 4.3 The **Employee**'s performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the **Employer**'s Integrated Development Plan.

28 M D B B

5 PERFORMANCE MANAGEMENT SYSTEM

- 5.1 The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employer, management and municipal staff of the Employer.
- 5.2 The **Employee** accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the **Employer**, management and municipal staff to perform to the standards required.
- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.
- 5.4 The **Employee** undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 The criteria upon which the performance of the **Employee** shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.
 - 5.5.1 The **Employee** must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Core Competency Requirements (CCRs) respectively.
 - 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.
 - 5.5.3 KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
- The Employee's assessment will be based on his / her performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

Key Performance Areas (KPA's)	Weighting
Municipal Institutional Development and Transformation	22,31%
Basic Service Delivery	6,61%
Local Economic Development (LED)	6,61%
Municipal Financial Viability and Management	31,41%
Good Governance and Public Participation	33,06%
Total	100%

- 5.7 In the case of managers directly accountable to the municipal manager, key performance areas related to the functional area of the relevant manager, must be subject to negotiation between the municipal manager and the relevant manager.
- 5.8 The CCRs will make up the other 20% of the **Employee**'s assessment score. CCRs that are deemed to be most critical for the **Employee**'s specific job should be selected (√) from the list below as agreed to between the **Employer** and **Employee**. Three of the CCRs are compulsory for Municipal Managers:

CORE MANAGERIAL COMPETENCIES (CMC)	√	WEIGHT
Strategic Capability and Leadership	•	
Programme and Project Management		
Financial Management	compulsory	25
Change Management		
Knowledge Management		
Service Delivery Innovation		
Problem Solving and Analysis		
People Management and Empowerment	compulsory	25
Client Orientation and Customer Focus	compulsory	25
Communication		
Honesty and Integrity		
CORE OCCUPATIONAL COMPETENCIES (COC)		
Competence in Self Management		
Interpretation of and implementation within the	J	25
legislative an national policy frameworks		
Knowledge of Performance Management and		
Reporting		
Knowledge of global and South African specific		
political, social and economic contexts		
Competence in policy conceptualisation, analysis and	1	
implementation		
Knowledge of more than one functional municipal field]	ļ
/ discipline		<u> </u>
Skills in Mediation		<u> </u>
Skills in Governance		
Competence as required by other national line sector		
departments Exceptional and dynamic creativity to improve the		
Exceptional and dynamic creativity to improve the		
functioning of the municipality		

6. EVALUATING PERFORMANCE

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -
 - 6.1.1 the standards and procedures for evaluating the Employee's performance; and
 - 6.1.2 the intervals for the evaluation of the **Employee**'s performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the **Employer** may in addition review the **Employee's** performance at any stage while the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.
- 6.4 The **Employee**'s performance will be measured in terms of contributions to the goals and strategies set out in the **Employer**'s IDP.
- 6.5 The annual performance appraisal will involve:

Why B.B.

6.5.1 Assessment of the achievement of results as outlined in the performance plan:

- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
- (b) An indicative rating on the five-point scale should be provided for each KPA.
- (c) The applicable assessment rating calculator (refer to paragraph 6.5.3 below) must then be used to add the scores and calculate a final KPA score.

6.5.2 Assessment of the CCRs

- (a) Each CCR should be assessed according to the extent to which the specified standards have been met.
- (b) An indicative rating on the five-point scale should be provided for each CCR.
- (c) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score.
- (d) The applicable assessment rating calculator (refer to paragraph 6.5.1) must then be used to add the scores and calculate a final CCR score.

6.5.3 Overall rating

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.

The assessment of the performance of the **Employee** will be based on the following rating scale for KPA's and CCRs:

Level	Terminology	Description	Rating 1 2 3 4 5
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year.	
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.	

XX 0,0

Level	Terminology	Description	Rating 1 2 3 4 5
3	Fully effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.	
2	Not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.	
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.	

- 6.7 For purposes of evaluating the annual performance of the municipal manager, an evaluation panel constituted of the following persons must be established -
 - 6.7.1 Executive Mayor or Mayor;
 - 6.7.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
 - 6.7.3 Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council;
 - 6.7.4 Mayor and/or municipal manager from another municipality; and
 - 6.7.5 Member of a ward committee as nominated by the Executive Mayor or Mayor.
- 6.8 For purposes of evaluating the annual performance of managers directly accountable to the municipal managers, an evaluation panel constituted of the following persons must be established -
 - 6.8.1 Municipal Manager;
 - 6.8.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
 - 6.8.3 Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council; and
 - 6.8.4 Municipal manager from another municipality.
- 6.9 The manager responsible for human resources of the municipality must provide secretariat services to the evaluation panels referred to in sub-regulations (6.7) and (6.8).

7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each **Employee** in relation to his / her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

First quarter : July – September Before end October 2018
Second quarter : October – December Before end January 2019
Third quarter : January – March Before end April 2019
Fourth quarter : April – June Before end January 2020

- 7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings.
- 7.3 Performance feedback shall be based on the Employer's assessment of the Employee's performance.
- 7.4 The **Employer** will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The **Employee** will be fully consulted before any such change is made.
- 7.5 The **Employer** may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the **Employee** will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B.

9. OBLIGATIONS OF THE EMPLOYER

- 9.1 The Employer shall -
 - 9.1.1 create an enabling environment to facilitate effective performance by the employee;
 - 9.1.2 provide access to skills development and capacity building opportunities;
 - 9.1.3 work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
 - 9.1.4 on the request of the **Employee** delegate such powers reasonably required by the **Employee** to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
 - 9.1.5 make available to the **Employee** such resources as the **Employee** may reasonably require from time to time to assist him / her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

- 10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others –
 - 10.1.1 a direct effect on the performance of any of the Employee's functions;

ON BR.B

- 10.1.2 commit the Employee to implement or to give effect to a decision made by the Employer; and
- 10.1.3 a substantial financial effect on the Employer.
- 10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

11. MANAGEMENT OF EVALUATION OUTCOMES

- 11.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 11.2 A performance bonus of between 5% to 14% of the all-inclusive annual remuneration package may be paid to the Employee in recognition of outstanding performance to be constituted as follows:
 - 11.2.1 a score of 130% to 149% is awarded a performance bonus ranging from 5% to 9%: and
 - 11.2.2 a score of 150% and above is awarded a performance bonus ranging from 10% to 14%.

SCORE	BONUS %
130 - 133	5
134 - 137	6
138 - 141	7
142 - 145	8
146 - 149	9
150 - 153	10
154 - 157	11
158 - 161	12
162 - 165	13
166 - 167	14

- 11.2.3 A pro rata bonus will be payable to the Employee based on the amount of full months employed, in the event that the evaluation period is not for a full financial year subject to the following: -.
 - That the evaluation period be no less than 6 months
 - 2. That the employee be employed on the last day of the financial year and undergo a review during the agreed review period.
- In the case of unacceptable performance, the Employer shall -11.3
 - 11.3.1 provide systematic remedial or developmental support to assist the Employee to improve his or her performance; and
 - 11.3.2 after appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.

12. DISPUTE RESOLUTION

Any disputes about the nature of the Employee's performance agreement, whether it 12.1 relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by -

9

- 12.1.1 the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the **Employee**; or
- 12.1.2 any other person appointed by the MEC.
- 12.1.3 In the case of managers directly accountable to the municipal manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 27(4)(e) of the Municipal Performance Regulations, 2006, within thirty (30) days of receipt of a formal dispute from the employee;

whose decision shall be final and binding on both parties.

12.2 In the event that the mediation process contemplated above fails, clause 20 of the Contract of Employment shall apply.

13. GENERAL

- 13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the **Employer**.
- Nothing in this agreement diminishes the obligations, duties or accountabilities of the **Employee** in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- 13.3 The performance assessment results of the municipal manager must be submitted to the MEC responsible for local government in the relevant province as well as the national minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.

Thus done and signed at NORT EUZARETH on this the 2bTH of NOVEMBER 2018

AS WITNESSES:

AS WITNESSES:

LEAR THE ON this the 2bTH of NOVEMBER 2018

EMPLOYEE

EMPLOYEE

EXECUTIVE MAYOR MAYOR

A TOP OF THE PROPERTY OF THE P

2018/11/27

Sarah Baartman

DISTRICT MUNICIPALITY
Province of the Eastern Cape
Fredency Cased District Municipality

SÁRAH BAARTMAN DISTRICT MUNICIPALITY

PERFORMANCE PLAN: Ted Pillay

2018/2019

Municipal Manager

Municipal Managers Office

inplementation ar monitoring of SBC EE plan and EE Ac as per the annual targets 100% implementation of employee workspl skills plan in place Risks identified an	و پ پ
100% Implementation and monitoring of SBDM's EE plan and EE Act as per the annual targets 100% Implementation of worksplace skills employee worksplace plan skills plan in place Risks identified and Report on Risk addressed Register	liance, 100% on implementation and ng of monitoring of SBDM's id EE plan and EE Act lan as per the annual targets 100% on to implementation of implementation of implementation of skills plan in place skills plan in place skills plan in place is plan in place is skills plan in place is skills plan in place is plan in place is plan in place is plan in place is plan in place is plan in place is plan in place is plan in place is plan in place is plan in place in plan in place is plan in place is plan in plan
inplementation and monitoring of SBDM's EE plan and EE Act as per the annual targets 100% implementation of implementation of employee worksplace skills plan in place skills plan in place addressed	liance, no on no of no of no of lance, lance
	liance, on ng of an an an an an an an an an an an an an

										E. S.
	June 2018/2019	o ensure all HR and Corporate Services issues are dealt with timeously (policies developed and delegation register reviewed)	Frequency (1996)	implementation and spending of SDBIP projects in Planning and Economic Development Department	the material of the activities are proportional properties of the contract of	rinal budget approved by 31 May annually	Projected expendiure variance within 10%	WW	NA	Ensure 90% implementation and spending of SDBIP projects in Finance and Corporate Services Department 2018/11/27
	March 2018/2019	To ensure all HR and Corporate Services issues are dealt with timeously (policies developed and delegation register reviewed)	CACAMORA CONSTITUTION CONTRACTOR	target	The second second second second second second second second second second second	Draft budget approved by 31 March annually	Projected expenditure variance within 10%	W	NA	As per Q3 SDBIP target
Tarabit	3	To ensure all HR and Corporate Services issues are dealt with timeously (policies developed and delegation register reviewed)	AND RESPONDED OF THE CONTRACT	As per QI Sublir QZ talget ha per QI Sublir QZ talget talget	er spess planete, en a troubles par a service de marco, septem à son enterprise par la comme	Roll-over and budgets adjustments received and considered	Projected expenditure variance within 10%	NA	NA	As per Q2 SDBIP target
2018/2019	September 2018/2019	4.1% To ensure all HR and Corporate Services issues are dealt with timeously (policies developed and delegation register reviewed)	200	6.6% As per Q1 SDBIP Q1 target	An approximation and the first service and the	NA	4.1% Projected expenditure variance within 10%	8.3% Financial Statements delivered	1.7% Consolidated AFS submitted	5% As per Q1 SOBIP target
:	Weighting	4.1%	(Children - My Lines (SAS), and blue (MS) (Supplementary)	6.6%		8.3% NA	4.1%	8.3%	1.796	9%5
A second	Proof	Reports	Section (1997) and the section of th	Quarterly SDBIP Report and Annual Performance Report	and the same of the same supplied to the same same same same same same same sam	Council minutes	Annual financial statements	Proof of delivery	Consolidated AFS	Quarterly SDBIP Report and Annual Performance Report
	Annual Target	To ensure all HR and Reports Corporate Services issues are dealt with timeously (HR and Corporate Service policies developed and reviewed, Delegation Register reviewed)	School of the Adjournment of the	90% implementation of SDBIP projects in the Department	ANAGEMENT	A credible aproved budget by 31 May	Mithin 10% variance Annual financial of actual expenditure statements	Delivery of statements to AG by 31 August annually	Submission of Consolidated Financial Statements by 30 Septemeber annually	90% implementation of SDBIP projects in the Finance and Corporate Services Department
	Key Performance Indicator (Project)	HR s are s and vice oped	LOPMENT (LED)		VEADTI TTY AND M	Exercise financial Annually approved A credible aproved control over budget by 31 May budget by 31 May	Operating Expenditure variance not to	Delivery of financial statements to OAG on or before 31	August Submission of Consolidated Financial Statements by 30 Septemeber	annually Ensure 90% implementation and spending of SDBIP projects in Finance and Corporate Services
;]	Strategy	To Ensure an Effective HR and Corporate Services Section	KPA 3. LOCAL ECONOMIC DEVELOPMENT (LED)	100% of SDBIP (operational and capital projects) implemented.	TOTAL STATES	General Exercise financial Annually approved A credible aprocession of the control over pudget by 31 May budget by 31 for annually approved to the control over pudget by 31 May budget by 31 for annually annuall	W G G G	Timeously completion of Financial Statements ito of	legislation	annually 100% of SDBIP Ensure 90% 90% implementati (operational and implementation of SDBIP projects) and spending of the Finance and implemented. SDBIP projects in Corporate Services Corporate Services
	Objective	;	KPA 3. LOCAL	General		General				engel"

: :	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	Var. Oacharmone		A Comment of the Comm	and the same of th	Andrea is a second to the second transfer transfer to the second transfer		ets	And the Annual Control of the Annual Control
Objective	Strategy	Rey Pendimence Indicator (Project) Department	Annual Target	Proof	Weighting	September 2018/2019	December 2018/2019	March 2018/2019	June 2018/2019
	Lobby for funding 4 Successful settings sector departments possible func	14 Successful submissions to sector departments / possible funders	4 Successful Reports/copies submissions to sector of submissions departments / possible funders	Reports/copies of submissions	4.1%	4.1% I Successful submission to sector departments/funders	1 Successful submission to 1 Successful submission is Successful submission sector to sector departments/funders departments/funders	1 Successful submission to sector departments/funders	Successful submission to sector departments/funders
XPA 5. GOOD	GOVERNANCE AN	KPA 5. GOOD GOVERNANCE AND PUBLIC PARTICIPATION	PATION			Account weight from a major stock that the strategy of managery bearing (1995) with portion of	te que que moment e estárba la addicipatemporemporem no tide en chome estático que emporte entro o tirale.	e an the independent publication participated from the description of the state of the	rome in a seguidation of most the selection to separation of a combinate deposition position to conduct the selection of the
To reduce the impact of HIV/AIDS in th District	To reduce the implementation impact of of the District and HIV/AIDS in the Local HIV/AIDS District Plan	Implementation 100% of the District and Implementation of Local HIV/AIDS plan in the District (MMC00224)	HIV/AIDS Plan implemented through, HCT (HIV Counselling and Testing), TB (Tuberculosis)and STI (Sexually Transmitted infections) GBV (Gender Base Violence), Anti-Substance Abuse Community Dialogues and Door to Door campaigns	Report	3.3%	3.3% 2 HCT Drives in BCR and SRV. 2 Educational Sessions on Gender-Base Violence(GBV) in Makana and Adlambe. 2 Arti-Substance Abuse Campaigns in Sundays (River Valley and Blue Crane Route Local Municipality	16 Days of Activism (GBV and Anti-Substance Abuse Campaigns. Inter-faith Prayer Service and International Human Rights Day). Hosting of District Wide Akis Day including Door-to-Door Campaign on HIV AIDS in 1 LM. Capacitate 2 Community based Organisations CBO's.	the second control of the second control of	Hold 2 Candlelight Memorial Services (people who have died of TB and HIV) in 2 LM's. Hold Child Protection Campaign in 2 LM's. HCT Drive in 1 LM. Empowerment Session on HIV, TB and STI in 1 LM.
General	Planning and Spatial Development Framework Compliance of SBDM	An approved SDF and IDP for SBDM	IDP and SDF approved by 31 May annually	Council minutes	8.3%	8.3% Analysis phase commenced	Projects approved in IDP/Budget process	Draft IDP and SDF Approved IDP and SD approved and submitted by Council annually	Approved IDP and SDF by Council by 31 May annually
	ure that IS is rented and ined in ance with	100% of SBDM's employees under the PMS and reviewed quaterly	100% of employees under PMS and reviewed quarterly	Plans and reviews availabe for inspection on PMS System	5%	5% 100% employees with plans signed and reviewed timeously	100% employees with plans signed and reviewed timeously		100% employees with plans signed and reviewed timeously
	ancial	Receipt of a Clean Audit Report	Clean Audit Report	Clean Audit Report from AG	5.8% NA	NA	Response provided ito Draft Management letter		NA
	Ensure that the Municipality complies with Legislation amilicable to it	Full compliance with OHASA for SBDM	4 quarterly meetings 4 x quarterly to address OHASA meetings to related risks ensure OHAS risks are deal with	4 x quarterly meetings to ensure OHASA risks are dealt with	1.7%	1.7% 1st checklist completed and quarterly meeting held	2nd checklist completed and quarterly meeting held	3rd checklist completed and quarterly meeting held	4th checklist completed and quarterly meeting held
	Exercises budget	Exercises budget 100% compliance	100% compliance	Internal and	9%5	5% 100% compliance to	100% compliance to policy 100% compliance to	100% compliance to	100% compliance to

http://cacadu:456/PlanPrintPage.aspx?PlanId=1747

	Targets	March 2018/2019 June 2018/2019	ETime a traderior	100% Council 100% Council Resolutions Resolutions implemented Implemented
lager)	1	December 2018/2019		100% Council Resolutions 100% Council Implemented Resolutions Implemented
MANCE PLAN: 1eg Pillay (Municipal Manayer) 2018/2019	ARREST CONTRACTOR OF THE PROPERTY OF THE PROPE	September December 2018/2019	policy	4.1% 100% Council 100% Council Resolutions Implemented Implemented
AN: 1eg PIII6 2018/2019		Weighting		4.1%
PERFORMANCE PI	er for the analysis of the first of the forest of the fir	Proof	External Audit Reports	Report on implementation of Council Resolutions
PER		Annual Target		100% Council Resolutions implemented partaining to the Department
	Van Darformannen	New renormance Indicator (Project)	to SCM and Unauthorised, Irregular, Fruitless and Wasteful Expenditure Policy	
		Strategy	control in order to to SCM and prevent over? Unauthorisec unauthorized Irregular, Freexpenditure. Expenditure	To ensure effective Council Meetings administration
		Objective	:	

http://cacadu:456/PlanPrintPage.aspx?PlanId=1747

	Σ	CORE COMPETENCY		MENTS (CCR's) : Ted 2018/2019	REQUIREMENTS (CCR's) : Ted Pillay (Municipal Manager) 2018/2019	ager)	
					Targets	ST:	
Core Competency Requirement	Annual Target	Proof	Weighting	September 2018/2019	December 2018/2019	March 2018/2019	June 2018/2019
CCR 1. MANAGERIAL Strategic Capability and Leadership	Displays standard aligned to that recommended in the MSA competency guidelines	Evidence of standard achieved as documented in a written report	20%	20% Evidence of achievement / working towards the standard	Evidence of achievement / working towards the standard	Evidence of achlevement / working towards the standard	Displays standard aligned to that recommended in the MSA competency guidelines
CCR 2, OCCUPATIONAL				ege þagenga ke _m inna freuðinsgólagi fra minde þa mannar þarnin í 19-sa á stróðleinin sam sterndinni þa transpor - þá	and the sign bendered spilled and the state encourse, another to supplicate the sign of an open to the sign of	wer ten mer einem eine der besteht der besteht besteht in der der der der der der der der der der	The second secon
Financial Management	Displays standard Evidence of recommended in the MSA achieved as competency guidelines documented written repo	Evidence of standard achieved as documented in a written report	20%	20% Evidence of achievement / working towards the standard recommended in the MSA competency guidelines	Evidence of achievement / working towards the standard recommended in the MSA competency guidelines	Evidence of achievement / working towards the standard recommended in the MSA competency guidelines	
People Management and Empowerment	Displays standard Evidence of recommended in the MSA achieved as competency guidelines documented remains a competency and elimented remains a competency an	Evidence of standard achieved as documented in a written renot	20%	20% Evidence of achievement / working towards the standard recommended in the MSA competency quidelines	Evidence of achievement / working towards the standard recommended in the MSA competency guidelines.	Evidence of achievement / working towards the standard recommended in the MSA competency guidelines	Displays standard recommended in the MSA competency guidelines
Client orientation and Customer Focus	Displays standard Evidence of recommended in the MSA achieved as competency guidelines documented written repo	Evidence of standard achieved as documented in a written report	20%	20% Evidence of achievement / working towards the standard recommended in the MSA competency guidelines	Evidence of achievement / working towards the standard recommended in the MSA competency guidelines	Evidence of achievement / Displays standard working towards the standard recommended in the MSA competency guidelines competency guidelines	Displays standard recommended in the MSA competency guidelines
Interpretation of and implementation within the legislative and national policy frameworks	Displays standard recommended in the MSA competency guidelines		20%	20% Evidence of achievement / working towards the standard recommended in the MSA competency guidelines	Evidence of achievement / working towards the standard recommended in the MSA competency guidelines	Evidence of achievement / Displays standard working towards the standard recommended in the MSA competency guidelines competency guidelines	Displays standard recommended in the MSA competency guidelines



PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN:



THE SARAH BAARTMAN DISTRICT MUNICIPALITY AS REPRESENTED BY THE MUNICIPAL MANAGER

DAYALAN MURUVEN PILLAY (HEREIN REFERED TO AS THE 'EMPLOYER')

AND

RIAAZ LORGAT
DIRECTOR: FINANCE AND CORPORATE SERVICES
(HEREIN REFERED TO AS THE 'EMPLOYEE')

FOR THE FINANCIAL YEAR: 1 JULY 2018 - 30 JUNE 2019

8 Jas

WHEREBY IT IS AGREED AS FOLLOWS:

1. INTRODUCTION

- 1.1 The **Employer** has entered into a contract of employment with the **Employee** in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The **Employer** and the **Employee** are hereinafter referred to as "the Parties".
- 1.2 Section 57(1)(b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the **Employee** to a set of outcomes that will secure local government policy goals.
 - 1.4 The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the Systems Act.
 - 1.2 That in terms of the MFMA Regulations and Government Gazette Vol. 620, No. 40593 dated 03 February 2017, as amended, the Employee will obtain the minimum competency requirements by 3 August 2018.

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to -

- comply with the provisions of Section 57(1)(b),(4A),(4B) and (5) of the Act as well as the employment contract entered into between the parties;
- 2.2 specify objectives and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- 2.3 specify accountabilities as set out in a performance plan, which forms an annexure to the performance agreement;
- 2.4 monitor and measure performance against set targeted outputs;
- 2.5 use the performance agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- 2.6 in the event of outstanding performance, to appropriately reward the employee; and
- 2.7 give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

3 COMMENCEMENT AND DURATION

3.1 This Agreement will commence on the 1st July 2018 and will remain in force until 30th June 2019 thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.

2

- 3.2 The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement and Performance Plan that replaces this Agreement at least once a year by not later than the beginning of each successive financial year.
- 3.3 This Agreement will terminate on the termination of the Employee's contract of employment for any reason.
- 3.4 The content of this Agreement may be revised at any time during the abovementioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4 PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out-
 - 4.1.1 the performance objectives and targets that must be met by the Employee; and
 - 4.1.2 the time frames within which those performance objectives and targets must be met.
- 4.2 The performance objectives and targets reflected in Annexure A are set by the **Employer** in consultation with the **Employee** and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the **Employer**, and shall include key objectives; key performance indicators; target dates and weightings.
 - 4.2.1 The key objectives describe the main tasks that need to be done.
 - 4.2.2 The key performance indicators and means of verification provide the details of the evidence that must be provided to show that a key objective has been achieved.
 - 4.2.3 The target dates describe the timeframe in which the work must be achieved.
 - 4.2.4 The weightings show the relative importance of the key objectives to each other.
- 4.3 The **Employee**'s performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the **Employer**'s Integrated Development Plan.

5 PERFORMANCE MANAGEMENT SYSTEM

- The **Employee** agrees to participate in the performance management system that the **Employer** adopts or introduces for the **Employer**, management and municipal staff of the **Employer**.
- The **Employee** accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the **Employer**, management and municipal staff to perform to the standards required.

A CONTRACTOR

- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.
- 5.4 The **Employee** undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 The criteria upon which the performance of the Employee shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.
 - 5.5.1 The **Employee** must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Core Competency Requirements (CCRs) respectively.
 - 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.
 - 5.5.3 KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
- The Employee's assessment will be based on his / her performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

Key Performance Areas (KPA's)	Weighting
Municipal Institutional Development and Transformation	31.13%
Basic Service Delivery	0%
Local Economic Development (LED)	0%
Municipal Financial Viability and Management	34,83%
Good Governance and Public Participation	34.04%
Total	100%

- 5.7 In the case of managers directly accountable to the municipal manager, key performance areas related to the functional area of the relevant manager, must be subject to negotiation between the municipal manager and the relevant manager.
- The CCRs will make up the other 20% of the Employee's assessment score. CCRs that are deemed to be most critical for the Employee's specific job should be selected (√) from the list below as agreed to between the Employer and Employee. Three of the CCRs are compulsory for Municipal Managers:

CORE MANAGERIAL COMPETENCIES (CMC)	√ √	WEIGHT
Strategic Capability and Leadership	٧	20%
Programme and Project Management		
Financial Management	√	20%
Change Management	*	_
Knowledge Management		



& On A

CORE COMPETENCY REQUIREMENTS (CCF	R) FOR EMPLO	OYEES
CORE MANAGERIAL COMPETENCIES (CMC)	√	WEIGHT
Service Delivery Innovation	-	
Problem Solving and Analysis		
People Management and Empowerment	√	20%
Client Orientation and Customer Focus	1	20%
Communication		
Honesty and Integrity		
CORÉ OCCUPATIONAL COMPETENCIES (COC)		
Competence in Self Management		
Interpretation of and implementation within the	~	20%
legislative an national policy frameworks	ν	
Knowledge of Performance Management and		
Reporting		
Knowledge of global and South African specific		
political, social and economic contexts		
Competence in policy conceptualisation, analysis and implementation		
Knowledge of more than one functional municipal field / discipline		
Skills in Mediation		
Skills in Governance		
Skills in Mentorship		
Competence as required by other national line sector		
departments		1
Exceptional and dynamic creativity to improve the		
functioning of the municipality		
Total percentage	_	100%

6. EVALUATING PERFORMANCE

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -
 - 6.1.1 the standards and procedures for evaluating the Employee's performance; and
 - 6.1.2 the intervals for the evaluation of the Employee's performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the **Employer** may in addition review the **Employee**'s performance at any stage while the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.
- 6.4 The **Employee**'s performance will be measured in terms of contributions to the goals and strategies set out in the **Employer**'s IDP.
- 6.5 The annual performance appraisal will involve:
 - 6.5.1 Assessment of the achievement of results as outlined in the performance plan:



- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
- (b) An indicative rating on the five-point scale should be provided for each KPA.
- (c) The applicable assessment rating calculator (refer to paragraph 6.5.3 below) must then be used to add the scores and calculate a final KPA score.

6.5.2 Assessment of the CCRs

- (a) Each CCR should be assessed according to the extent to which the specified standards have been met.
- (b) An indicative rating on the five-point scale should be provided for each CCR.
- (c) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score.
- (d) The applicable assessment rating calculator (refer to paragraph 6.5.1) must then be used to add the scores and calculate a final CCR score.

6.5.3 Overall rating

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.

The assessment of the performance of the **Employee** will be based on the following rating scale for KPA's and CCRs:

Level	Terminology	Description	Rating 1 2 3 4 5
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year.	
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.	



Level	Terminology	Description	Rating
3	Fully effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.	1 2 3 4 5
2	Not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.	
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.	

- 6.7 For purposes of evaluating the annual performance of the municipal manager, an evaluation panel constituted of the following persons must be established -
 - 6.7.1 Executive Mayor:
 - 6.7.2 Chairperson of the performance audit committee or the Chairperson or designated performance management specialist of the audit committee in the absence of a performance audit committee;
 - 6.7.3 Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council;
 - 6.7.4 Mayor and/or municipal manager from another municipality; and
 - 6.7.5 Member of a ward committee as nominated by the Executive Mayor.
- 6.8 For purposes of evaluating the annual performance of managers directly accountable to the municipal managers, an evaluation panel constituted of the following persons must be established -
 - 6.8.1 Municipal Manager;
 - 6.8.2 Chairperson of the performance audit committee or the Chairperson or designated performance management specialist of the audit committee in the absence of a performance audit committee;
 - 6.8.3 Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council; and
 - 6.8.4 Municipal manager from another municipality.
- 6.9 The manager responsible for human resources of the municipality must provide secretariat services to the evaluation panels referred to in sub-regulations (6.7) and (6.8).



7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each Employee in relation to his / her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

First quarter : July – September Before end October 2018
Second quarter : October – December Before end January 2019
Third quarter : January – March Before end April 2019
Fourth quarter : April – June Before end January 2020

- 7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings.
- 7.3 Performance feedback shall be based on the **Employer**'s assessment of the **Employee**'s performance.
- 7.4 The **Employer** will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The **Employee** will be fully consulted before any such change is made.
- 7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B.

9. OBLIGATIONS OF THE EMPLOYER

- 9.1 The Employer shall -
 - 9.1.1 create an enabling environment to facilitate effective performance by the employee;
 - 9.1.2 provide access to skills development and capacity building opportunities;
 - 9.1.3 work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
 - 9.1.4 on the request of the Employee delegate such powers reasonably required by the Employee to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
 - 9.1.5 make available to the Employee such resources as the Employee may reasonably require from time to time to assist him / her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

- 10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others –
 - 10.1.1 a direct effect on the performance of any of the Employee's functions;

TO DE

- 10.1.2 commit the **Employee** to implement or to give effect to a decision made by the **Employer**; and
- 10.1.3 a substantial financial effect on the Employer.
- 10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

11. MANAGEMENT OF EVALUATION OUTCOMES

- 11.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 11.2 A performance bonus of between 5% to 14% of the all-inclusive annual remuneration package may be paid to the **Employee** in recognition of outstanding performance to be constituted as follows:
 - 11.2.1 a score of 130% to 149% is awarded a performance bonus ranging from 5% to 9%; and
 - 11.2.2 a score of 150% and above is awarded a performance bonus ranging from 10% to 14%.

SCORE	BONUS %
130 - 133	5
134 - 137	6
138 - 141	7
142 - 145	8
146 - 149	9
150 - 153	10
154 - 157	11
158 - 161	12
162 - 165	13
166 - 167	14

11.2.3 A pro rata bonus will be payable to the Employee based on the amount of full months employed, in the event that the evaluation period is not for a full financial year subject to the following: -.

That the evaluation period be no less than 6 months

That the employee be employed on the last day of the financial year and undergo
a review during the agreed review period.

- 11.3 In the case of unacceptable performance, the Employer shall
 - 11.3.1 provide systematic remedial or developmental support to assist the **Employee** to improve his or her performance; and
 - 11.3.2 after appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the **Employer** may consider steps to terminate the contract of employment of the **Employee** on grounds of unfitness or incapacity to carry out his or her duties.

D 25 M

12. DISPUTE RESOLUTION

- 12.1 Any disputes about the nature of the Employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by —
 - 12.1.1 the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the **Employee**; or
 - 12.1.2 any other person appointed by the MEC.
 - 12.1.3 In the case of managers directly accountable to the municipal manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 27(4)(e) of the Municipal Performance Regulations, 2006, within thirty (30) days of receipt of a formal dispute from the employee;

whose decision shall be final and binding on both parties.

12.2 In the event that the mediation process contemplated above fails, clause 20 of the Contract of Employment shall apply.

13. GENERAL

- 13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer.
- Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- 13.3 The performance assessment results of the municipal manager must be submitted to the MEC responsible for local government in the relevant province as well as the national minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.

Thus done and signed at POLT EVIZABETH on this the 28 day of NOVENBG 2018

AS WITNESSES:

2. _

S WITNESSES:

MUNICIPAL MANAGER

Sarah Baartman
DISTRICT MUNICIPALITY
Province of the Eastern Cape
Proviously Genetic District Municipality

SARAH BAARTMAN DISTRICT MUNICIPALITY

PERFORMANCE PLAN: Riaaz R. Lorgat

2018/2019

Director: Finance and Corporate Services

Finance and Corporate Services

2018/11/28

http://cacadu:456/PlanPrintPage.aspx?PlanId=1748

· 2 Ce	Key Performance		et s		•		argers	
Strategy	Indicator (Project)	Annual Target	Proof	Welghting	September 2018/2019	December 2018/2019	March 2018/2019	June 2018/2019
NICIPAL INST	ITUTIONAL DEVELOP	KPA 2. MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION	MATION			manner (Ne commentation of the property and between the technical or the commentation of the commentation of the property of the commentation of t		
Co-ordinate recruitment and selection	Recruitment process od completed within 12 weeks	the 12 week turnaround time by HR	507	1.9%	1.9% 100% completed	100% completed	100% completed	100% completed
sassas	Ensure compliance, implementation and monitoring of the EE Act and SBDM's EE plan annually	100% implementation and monitoring of SBDM's EE plan and EE Act as per the targets annually	SBDM EE Plan	1,9%	1.9% Full compliance tto EE Plan targets and EE Act annually	Full complance to EE Plan targets and EE Act annually	Full compliance to EE Plan targets and EE Act annually	Full compliance Ito EE Plan targets and EE Act annually
A legally compliant municipality	Ensure 100% disciplinary hearings organised within 2 months after service of notice of misconduct.	100% done	ŗ.	1.9%	1.9% 100%	100%	100%	100%
Training	90% Implementation of Skills Development Plan for F&CS	90% Implementation 100% Approved SDF, of Skills Development Implementation and Plan for F&CS Expenditure	Proof of completed courses, budget spent aligned to skills development plan	%6°,	.9% 90% Implementation and Expenditure in terms of plan		90% Implementation and Expenditure in terms of plan	90% Implementation and Expenditure in terms of plan
Exercise financ control over SBDM	Exercise financial Preparation of and control over 90% implementation SBDM WSP of the SBDM WSP	90% recorded as actual Correspondence (Mayoral, MM, Directors)	Correspondence (Mayoral, MM, Directors)	1.9%	1.9% Reports to Mayoral and % recorded as actual	Reports to Mayoral and % recorded as actual	Reports to Mayoral and % recorded as actual	Reports to Mayoral and % recorded as actual
hade all highest progressions are an	Develop and submit budget related policies to the Council in May	Approved budget related policies	Council approved policies	1.9% n/a	n/a	e/u	n/a	Budgete related policies submitted to Council In May
To ensure that the PMS is implemented and maintained in accordance with Legislation	Ensure that all FRCS performance reviews and are conducted within 10 working days after the quarter ends and that 100% of indicators met by officials reporting directly to post according to Performance Plans	100%	Performance review report (all officials) 4th quarter	2.8%	2.8% PMS reports	PMS reports	PMS reports	PMS reports
To maintain harmonious and content labour relations	NO labour matter in the agenda unresolved / not dealt within 6 months	All labour matters resolved within 6 months	Minutes of meetings	1.9%	1.9% All labour matters resolved within 6 months	All labour matters resolved within 6 months	All labour matters resolved within 6 months	All labour matters resolved within 6 months
Ensure that the Municipality	Completion of the OHASA quarterly	8 x Checklists for OHASA Compliance for	4 x checklists	%6 .	.9% 2 checklists for 2nd and 4th Floors	2 checklists for 2nd and 4th Floors	2 checklists for 2nd and 4th Floors	2 checklists for 2nd and 4th

83
vices
~
Ö
S
Q)
Ċ
5
₽
_0
Ŭ
D
inance and
6)
ర
듣
ä
ctor: F
ö
퓽
ŏ
Ξ.
0
+
8
=
. 9
نيم
zR.
aaz R.
aaz
aaz
[: Riaaz R.
N : Riaaz
N : Riaaz
N : Riaaz
N : Riaaz
N : Riaaz
N : Riaaz
N : Riaaz
N : Riaaz
N : Riaaz
N : Riaaz
N : Riaaz
ORMANCE PLAN: Riaaz
ORMANCE PLAN: Riaaz
N : Riaaz
ORMANCE PLAN: Riaaz
ORMANCE PLAN: Riaaz

	<u>ē</u>	3	(:	of Posts with Californ contribute CAR States And suppose to Library States and	ann an deann níos aidean an mhaigh go an fhagairth agus Bhannan an 10 mhail an an Ailliainn a		mandidation and the design of the control of the co
Objective Strategy	y Indicator (Project)	Annual Target	Proof	Weighting	September 2018/2019	December 2018/2019	March 2018/2019	June 2018/2019
complies with Legislation applicable to it	th safety checklist for 2nd and 4th Floors o it	2nd and 4th Floor	endant filip ja mijakej					
To ensure the SBDM is sustainable	he Compilation of a report on the sustainability and viability of the SBDM	Report to Council with recommendations on sustainability and wealth with wealth of the SBDM	Report to Council	3.7% NA	NA	NA WATER TO THE TANK	Report to Council with recommendations on sustainability and viability of the SBDM	NA.
To ensure implementation of decisions	Implementation of all 100% Strategic decisions for decisions for Department taken at for the Departme Strategic Planning Sessions	all 1,00% Strategic decisions implemented t for the Department	Report	3.7% NA	NA	NA	50% Strategic decisions implemented	
Ensure that Job Evaluation of positions in the SBDM and LM's are completed	Job Ensure 30% of total if job descriptions are the designed and 10 % M's of jobs are evaluated ad in SBDM and LM's	Ensure 30% of total job Report descriptions are designed and 10 % of d jobs are evaluated in SBDM and LM's	b Report	4.7% NA	NA	NA N	Ensure 15% of total job Ensure 30% of total descriptions are destidesigned and 5% of jobs and 10 % of jobs are are evaluated in SBDM evaluated in SBDM along 1.1%	Ensure 30% of total job descriptions are designed sland 10 % of jobs are evaluated in SBDM and LM's
To ensure effective Council Meetings administration	Timeously nocil compilation a and finalisation of minutes 5 working days from meeting	Compilation of minutes within the prescribed time	s Agendas/Minutes	2.8%	2.8% Compliation and Delivery of agendas within the prescribed time		Compilation and Delivery of agendas within the prescribed time	Compilation and Delivery Compilation and Delivery of of agendas within the prescribed time prescribed time
Compliance to National Treasury Competency Requirements	to To ensure 100% asury Compliance to National Treasury Compentency Requirements (additional 4 unit standards to be submitted by 31 December 2018	100% compliance of 4 outstanding unit standards achieved to be submitted by 31 December 2018	Confirmation on unit standards submitted	996.	NA	Outstanding 4 unit standards submitted	J.	
To achieve Improve and sustain corporate and sustain corporate unqualified governance audit reports systems both in for the the district and LMs.	To achieve Improve Provision of Provide assistance and sustain corporate assistance to 7 LMs in through 1 training audit reports systems both in compliance to GRAP workshops held in compliance to GRAP compliance to the district and improve Audit constitution LMs. Costing of Tariffs of support to deal will LMs. Assessing all issues raised in the Audit Reports of LM Addit Reports of LM	Provide assistance In through I training workshops held in GRAP compliance and new standards by making available financial management is support to deal with issues raised in the LM's AG's management letter	Report	5.6% INA	NA	Administrative planning and preparation to hold workshop with 7LM's at SBDM	Provide assistance through 1 training workshops held in GRAP compliance for 7 LM's (Assessing AG reports of LM's and making recommendations)	Provide assistance Monitor and Evaluate 7 LM's through 1 training for Improved Financial workshops held in GRAP Management process, compliance for 7 LM's policies, procedures and dealing LM's and making with specific AG findings in management letter and assisting with the preparation on the audit plan (Tariff's reviewed for 7 LM's, Revenue Assessment done for 3 LM's)
Exercise final	Exercise financial Delivery of a credible Adopted budget	Adopted budget	Adoption by	8.4% NA	٧٨	Roll-over budgets	Draft budget tabled	Approved budget by 31 May

http://cacadu:456/PlanPrintPage.aspx?PlanId=1748

9et Proof Weighting September December 2018/2019 2018/2019 Council Received received or before Proof of delivery 8.4% Statements delivered Response provided to on or before 31 Draft Management August letter	90% of project budget Annual financial 1.9% INA Projected expenditure implemented statements within 10% Financial 0% SE2 report	rinancial	Financial 2.8% NA statements	ding or Reports/copies of 4.7% I submission to sector I submission to sector result of submissions departments/funders and and a sector I submission to sector departments/funders and a sector I submission to sector and departments/funders and departments/funders and sector I submission to sector and departments/funders and departments/funders and departments/funders and departments/funders and departments/funders and departments/funders and departments/funders and departments/funders and departments/funders and departments/funders are sector and departments/funders and departments/funders are sector and departments/funders and departments/funders are sector and departments	Plan and 3 reports	r before Financial 7.5% Statements delivered Responses provided to INA ually Statements and on or before 31 Draft Management proof of delivery August annually letter	MFMA checklist 1.9% 100% overall legal 100% overall legal
Indicator Annual Target (Project) funded budget Delivery of reviewed Delivered on or before financial statements 31 August 31 August 31 August	prepared in terms of the prescribed framework the prescribed framework At least 90% of 90% of project but project but implemented framework of project but of the pro	debt and rants igs in the dget	Acheiving a balanced Balanced cash flow for cash flow where the year municipality is able to meet all its financial commitments in the financial year	Lobby for funding 4 submissions to Increased funding or sector departments / investment as result of possible funders for submissions and Finance and presentations Corporate Services KRA 5. GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Development, 3 Reports to MM Approval and Implementation of a Capacity Building and Support Strategy for Finance and Corporate Services	Delivery of Delivered on or before consolidated financial 31 August annually statements to OAG on or before 31 August annually	100% Legal 100% compliance to all key

		Key Performance	# T- 2 Ng		A description of the second of		AND	Targets	A TAMENTAL TO STATE OF THE PROPERTY OF THE PRO
Objective	Strategy	Indicator (Project)	Annual Target	Proof	Weighting	September 2018/2019	December 2018/2019	March 2018/2019	June 2018/2019
	**************************************	and Systems Act		The state of the s				the first time of the state of	
<u>~</u>	isk Managemen	Risk Management Ensure that sufficient. Risks in F&CS and effective controls addressed are in place to management risks	Risks in F&CS addressed	Updated Risk Register	2.8%	2.8% Mitigating strategies Implemented	Mittgating strategies Implemented	Mitigating strategies Implemented	Mitigating strategies implemented
	Exercise financial Receipt of a control over favourable A SBDM Report as per agreed scorl criteria ("Clean Criteria" ("C	Receipt of a favourable Audit Report as per the agreed scoring criteria ('Clean" - 5, Unqualified with mitor matters 4, Unqualified with major matters 3, Disclaimer 2, Adeverse 1	Clean Audit Report	Clean Audit Report	9.3% NA	NA NA	Response provided fto Draft Management letter	Response provided ito Receipt of a Favouraable INA Draft Management Audit Report in terms of agreed criteria and inclusion of same in annual report	∀ ≥
¥8Ĕ	A legally compliant municipality	No repeat findings 100% compliand raised in Internal and Internal controls External Audit Reports	100% compliance to internal controls	Internal Audit reports and AG Reports	2.9%	2.9% No findings	No findings	No findings	No findings
<u> </u>	Exercises budget control in order to prevent over/ unauthorized expenditure.	Exercises budget 100% compliance to control in order SCM and to prevent over/ Unauthorised, unauthorized Irregular, Fruitless expenditure. and Wasteful Expenditure Policy	100% compliance	Internal and External Audit Reports	2.8%	2.8% 100% compliance to policy		100% compliance to policy	
er we	To ensure effective Council Meetings administration	100% Implementation of Council Resolutions	100% Council Report Resolutions implem implemented pertaining Council to the Department Resolut	Report on Implementation of Council Resolutions	1.9%	1.9% 100% Council Resolutions implemented pertaining to the	100% Council Resolutions Implemented pertaining to the	100% Council Resolutions implemented pertaining to the Department	100% Council Resolutions implemented pertaining to the Department

	CORE COMPETENCY REQUIR	Petency requirem	EMENTS (CCR's)	: Riaaz R. Lorga 2018/2019	it (Director: Finance and C	Corporate Services)	777 F 777 PAPA
Company							
Requirement		Proof	Weighting	September 2018/2019	December 2018/2019	March 2018/2019	June 2018/2019
CCR 1. MANAGERIAL		[.	California de la companya del companya del companya de la companya	AND THE RESIDENCE OF THE PROPERTY OF THE PROPE			
Strategic Capability and	Displays standard aligned Evidence of standard	Evidence of standard	20%	20% Evidence of achievement / Evidence of achievement / Evidence of achievement / Displays standard align	Evidence of achievement /	ent / Evidence of achievement / Displays standard allo	Displays standard allo
Leadership	ommended in impetency	achieved as documented in a		working towards the standard working towards the standard working towards the standard to that recommended the MSA competenty	working towards the standard	working towards the standard	to that recommended the MSA competently
	guidelines	written report	arit.	guidelines written report		elio Juni	guidelines)

http://cacadu:456/PlanPrintPage.aspx?PlanId=1748

	CORE COMPETE	ENCY REQUIREM	ENTS (CCR's	s): Riaaz R. Lorgat (D 2018/2019	CORE COMPETENCY REQUIREMENTS (CCR's): Riaaz R. Lorgat (Director: Finance and Corporate Services)	Corporate Services)	
	THE EXPENSION AND REAL PROPERTY OF A PROPERT	And the state of t	and any other transfer of the same of the	and defined to proper controlled to the edited and the first controlled to the edited and the ed	Targets	3	***************************************
Lore Competency Requirement	Annual Target	Proof	Weighting	September 2018/2019	December 2018/2019	March 2018/2019	June 2018/2019
CCR 2. OCCUPATIONAL	Windowski wa wa wa wa wa wa wa wa wa wa wa wa wa	Control of the contro	- Add	And the Company of th	A se establishe and a contraction of the contractio	e de como como compresa de como como como como como como como com	
Financial Management	Displays standard aligned Evidence of standard to that recommended in achieved as the MSA competency documented in a guidelines	Evidence of standard achieved as documented in a written report	20%	20% Evidence of achievement / working towards the standard	Evidence of achievement / Evidence of achievement / Evidence of achievement / working towards the standard working towards the standard	Evidence of achievement / working towards the standard	Displays standard aligned to that recommended in the MSA competency guidelines
People Management and Empowerment	Displays standard aligned Evidence of standard to that recommended in achieved as the MSA competency documented in a guidelines	Evidence of standard achieved as documented in a written report	20%	20% Evidence of achievement / working towards the standard	Evidence of achievement / Evidence of achievement / working towards the standard working the standard working the sta	Evidence of achievement / working towards the standard	Displays standard aligned to that recommended in the MSA competency guidelines
Interpretation of and implementation within the legislative and national policy frameworks	Demonstrated evidence accordingly	Evidence of standard achieved as documented in a written report	20%	20% Demonstrated evidence accordingly	Demonstrated evidence accordingly	Demonstrated evidence accordingly	Demonstrated evidence accordingly
Client orientation and Customer Focus	Displays standard Evidence of recommended in the MSA achleved as competency guidelines documented written renormalisations.	Evidence of standard achleved as documented in a written renort	20%	20% Evidence of achievement / working towards the standard recommended in the MSA commendency middlines	Evidence of achievement / working towards the standard recommended in the MSA competency or infellnes	Evidence of achievement / working towards the standard recommended in the MSA competency quidelines	Displays standard recommended in the MSA competency guidelines

PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN:



THE SARAH BAARTMAN DISTRICT MUNICIPALITY AS REPRESENTED BY THE MUNICIPAL MANAGER

DAYALAN MURUVEN PILLAY (HEREIN REFERED TO AS THE 'EMPLOYER')

AND

UNATI DANIELS
DIRECTOR: PLANING AND ECONOMIC DEVELOPMENT
(HEREIN REFERED TO AS THE 'EMPLOYEE')

FOR THE FINANCIAL YEAR: 1 JANUARY 2018 – 30 JUNE 2019

OW F WD

WHEREBY IT IS AGREED AS FOLLOWS:

1. INTRODUCTION

- 1.1 The Employer has entered into a contract of employment with the Employee in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The Employer and the Employee are hereinafter referred to as "the Parties".
- 1.2 Section 57(1)(b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the **Employee** to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the Systems Act.
- 1.2 That in terms of the MFMA Regulations and Government Gazette Vol. 620, No. 40593 dated 03 February 2017, as amended, the Employee will obtain the minimum competency requirements by (Not Applicable).

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to -

- comply with the provisions of Section 57(1)(b),(4A),(4B) and (5) of the Act as well as the employment contract entered into between the parties;
- 2.2 specify objectives and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- 2.3 specify accountabilities as set out in a performance plan, which forms an annexure to the performance agreement;
- 2.4 monitor and measure performance against set targeted outputs;
- use the performance agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- 2.6 in the event of outstanding performance, to appropriately reward the employee; and
- 2.7 give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

3 COMMENCEMENT AND DURATION

This Agreement will commence on the 1st July 2018 and will remain in force until 30th June 2019 thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.

2

201

- 3.2 The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement and Performance Plan that replaces this Agreement at least once a year by not later than the beginning of each successive financial year.
- 3.3 This Agreement will terminate on the termination of the Employee's contract of employment for any reason.
- 3.4 The content of this Agreement may be revised at any time during the abovementioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4 PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out-
 - 4.1.1 the performance objectives and targets that must be met by the **Employee**; and
 - 4.1.2 the time frames within which those performance objectives and targets must be met.
- 4.2 The performance objectives and targets reflected in Annexure A are set by the **Employer** in consultation with the **Employee** and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the **Employer**, and shall include key objectives; key performance indicators; target dates and weightings.
 - 4.2.1 The key objectives describe the main tasks that need to be done.
 - 4.2.2 The key performance indicators and means of verification provide the details of the evidence that must be provided to show that a key objective has been achieved.
 - 4.2.3 The target dates describe the timeframe in which the work must be achieved.
 - 4.2.4 The weightings show the relative importance of the key objectives to each other.
- 4.3 The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan.

5 PERFORMANCE MANAGEMENT SYSTEM

- 5.1 The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employer, management and municipal staff of the Employer.
- 5.2 The **Employee** accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the **Employer**, management and municipal staff to perform to the standards required.

3

- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.
- The **Employee** undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 The criteria upon which the performance of the **Employee** shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.
 - 5.5.1 The **Employee** must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Core Competency Requirements (CCRs) respectively.
 - 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.
 - 5.5.3 KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
- The Employee's assessment will be based on his / her performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

Key Performance Areas (KPA's)	Weighting
Municipal Institutional Development and Transformation	9.35%
Basic Service Delivery	0
Local Economic Development (LED)	50.29%
Municipal Financial Viability and Management	4.67
Good Governance and Public Participation	35.69%
Total	100%

- 5.7 In the case of managers directly accountable to the municipal manager, key performance areas related to the functional area of the relevant manager must be subject to negotiation between the municipal manager and the relevant manager.
- 5.8 The CCRs will make up the other 20% of the **Employee**'s assessment score. CCRs that are deemed to be most critical for the **Employee**'s specific job should be selected (√) from the list below as agreed to between the **Employer** and **Employee**. Three of the CCRs are compulsory for Municipal Managers:

		OYEES
CORE MANAGERIAL COMPETENCIES (CMC)	√	WEIGHT
Strategic Capability and Leadership	4	25
Programme and Project Management	√	25
Financial Management		15

A Chill

CORE COMPETENCY REQUIREMENTS (CCR) FOR EMPLO	YEES
CORE MANAGERIAL COMPETENCIES (CMC)	4	WEIGHT
Knowledge Management		
Service Delivery Innovation		
Problem Solving and Analysis		
People Management and Empowerment	4	5
Client Orientation and Customer Focus	4	10
Communication		
Honesty and Integrity		
CORE OCCUPATIONAL COMPETENCIES (COC)		
Competence in Self Management		
Interpretation of and implementation within the legislative an national policy frameworks	4	5
Knowledge of Performance Management and	,	5
Reporting	√	
Knowledge of global and South African specific	4	5
political, social and economic contexts		5
Competence in policy conceptualisation, analysis and implementation	- √	5
Knowledge of more than one functional municipal field		
/ discipline Skills in Mediation		
Skills in Governance		
Competence as required by other national line sector	1	-
departments		
Exceptional and dynamic creativity to improve the		
functioning of the municipality		
Total percentage	•	100%

6. EVALUATING PERFORMANCE

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -
 - 6.1.1 the standards and procedures for evaluating the Employee's performance; and
 - 6.1.2 the intervals for the evaluation of the Employee's performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the **Employer** may in addition review the **Employee's** performance at any stage white the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.
- 6.4 The **Employee**'s performance will be measured in terms of contributions to the goals and strategies set out in the **Employer**'s IDP.
- 6.5 The annual performance appraisal will involve:
 - 6.5.1 Assessment of the achievement of results as outlined in the performance plan:

P ms

- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
- (b) An indicative rating on the five-point scale should be provided for each KPA.
- (c) The applicable assessment rating calculator (refer to paragraph 6.5.3 below) must then be used to add the scores and calculate a final KPA score.

6.5.2 Assessment of the CCRs

- (a) Each CCR should be assessed according to the extent to which the specified standards have been met.
- (b) An indicative rating on the five-point scale should be provided for each CCR.
- (c) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score.
- (d) The applicable assessment rating calculator (refer to paragraph 6.5.1) must then be used to add the scores and calculate a final CCR score.

6.5.3 Overall rating

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.

6.6 The assessment of the performance of the **Employee** will be based on the following rating scale for KPA's and CCRs:

Level	Terminology	Description	Rating 1 2 3 4 5
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year.	
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.	

6

s Rms

Level	Terminology	Description	Rating 1 2 3 4 5
3	Fully effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.	
2	Not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.	
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.	

- 6.7 For purposes of evaluating the annual performance of the municipal manager, an evaluation panel constituted of the following persons must be established -
 - 6.7.1 Executive Mayor;
 - 6.7.2 Chairperson of the performance audit committee or the Chairperson or designated performance management specialist of the audit committee in the absence of a performance audit committee:
 - 6.7.3 Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council;
 - 6.7.4 Mayor and/or municipal manager from another municipality; and
 - 6.7.5 Member of a ward committee as nominated by the Executive Mayor.
- 6.8 For purposes of evaluating the annual performance of managers directly accountable to the municipal managers, an evaluation panel constituted of the following persons must be established -
 - 6.8.1 Municipal Manager;
 - 6.8.2 Chairperson of the performance audit committee or the Chairperson or designated performance management specialist of the audit committee in the absence of a performance audit committee;
 - 6.8.3 Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council; and
 - 6.8.4 Municipal manager from another municipality.
- 6.9 The manager responsible for human resources of the municipality must provide secretariat services to the evaluation panels referred to in sub-regulations (6.7) and (6.8).

20 Roms

7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each Employee in relation to his / her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

First quarter Second quarter Third quarter

July – September October – December January – March Before end October 2018 Before end January 2019 Before end April 2019 Before end January 2020

Third quarter
Fourth quarter

April - June

- 7.2 The **Employer** shall keep a record of the mid-year review and annual assessment meetings.
- 7.3 Performance feedback shall be based on the Employer's assessment of the Employee's performance.
- 7.4 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The Employee will be fully consulted before any such change is made.
- 7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B.

9. OBLIGATIONS OF THE EMPLOYER

- 9.1 The Employer shall -
 - 9.1.1 create an enabling environment to facilitate effective performance by the employee;
 - 9.1.2 provide access to skills development and capacity building opportunities;
 - 9.1.3 work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
 - 9.1.4 on the request of the Employee delegate such powers reasonably required by the Employee to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
 - 9.1.5 make available to the Employee such resources as the Employee may reasonably require from time to time to assist him / her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

- 10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others —
 - 10.1.1 a direct effect on the performance of any of the Employee's functions;

ZS D

- 10.1.2 commit the **Employee** to implement or to give effect to a decision made by the **Employer**; and
- 10.1.3 a substantial financial effect on the Employer.
- 10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

11. MANAGEMENT OF EVALUATION OUTCOMES

- 11.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 11.2 A performance bonus of between 5% to 14% of the all-inclusive annual remuneration package may be paid to the **Employee** in recognition of outstanding performance to be constituted as follows:
 - 11.2.1 a score of 130% to 149% is awarded a performance bonus ranging from 5% to 9%; and
 - 11.2.2 a score of 150% and above is awarded a performance bonus ranging from 10% to 14%.

SCORE	BONUS %
130 - 133	5
134 - 137	6
138 - 141	7
142 - 145	8
146 - 149	9
150 - 153	10
154 - 157	11
158 - 161	12
162 - 165	13
166 - 167	14

11.2.3 A pro rata bonus will be payable to the Employee based on the amount of full months employed, in the event that the evaluation period is not for a full financial year subject to the following: -.

That the evaluation period be no less than 6 months

That the employee be employed on the last day of the financial year and undergo a review during the agreed review period.

- 11.3 In the case of unacceptable performance, the Employer shall -
 - 11.3.1 provide systematic remedial or developmental support to assist the **Employee** to improve his or her performance; and
 - 11.3.2 after appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.

78 To ms an

12. DISPUTE RESOLUTION

- 12.1 Any disputes about the nature of the Employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by —
 - 12.1.1 the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the **Employee**; or
 - 12.1.2 any other person appointed by the MEC.
 - 12.1.3 In the case of managers directly accountable to the municipal manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 27(4)(e) of the Municipal Performance Regulations, 2006, within thirty (30) days of receipt of a formal dispute from the employee:

whose decision shall be final and binding on both parties.

In the event that the mediation process contemplated above fails, clause 20 of the Contract of Employment shall apply.

13. GENERAL

- 13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the **Employer**.
- 13.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the **Employ**ee in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- 13.3 The performance assessment results of the municipal manager must be submitted to the MEC responsible for local government in the relevant province as well as the national minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.

Thus done and signed at POCT ENJABETH on this the 26 day of NOVEMBER 2019

AS WITNESSES:

1. Mayorado

AS WITNESSES:

1

MUNICIPAL MANAGER

http://cacadu:456/PlanPrintPage.aspx?PlanId=1813

2018/11/27

PERFORMANCE PLAN: Unati Daniels (Director: Planning and Economic Development)

B

27-11-2018

Sarah Baartman

DISTRICT MUNICIPALITY

Traving of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of the Eastern Cape

Province of th

PERFORMANCE PLAN: Unati Daniels

2018/2019

Director: Planning and Economic Development

Planning and Economic Development

				•	2018/2019	2018/2019 Targe	Targets	J.S.	
Objective	Strakegy	Key Performance Indicator (Project)	Annual Target	Proof	Weighting	September 2018/2019	December 2018/2019	March 2018/2019	June 2018/2019
PA 2. MUNIC	TPAL INSTITUTION	KPA 2. MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION	ND TRANSFORMATIC	NAME OF THE PERSON OF THE PERS	of miles and completely proposed to a second	enter de constituent de la formatique de la formatique de la constituent de la constituent de la constituent de	K H H L TO NO CONTRACTOR	A. C. C. C. C. C. C. C. C. C. C. C. C. C.	11000% TOD in
General	Training	Training takes place in accordance with the needs identified through the performance reviews	Training takes place in 100% T&D addressed Record of accordance with the according to the training in needs identified in accordance through the performance reviews reviews	Record of training in accordance with Performance reviews	1.9%	1% T&D in accordance need of the department ough performance iews	100% 1st in accordance to need of the department through performance reviews	need of t mance	accordance to need of accordance to need of the department through performance reviews
	To ensure implementation of decisions	100% implementation of decisions for Department taken at Strategic Planning Sessions	100% Strategic decisions implemented for the Department	Report	5.6% NA	iNA			100% Strategic decisions implemented
	Co-ordinate recruitment and selection processes	Ensure compliance, implementation and monitoring of the EE Act and SBDM's EE	100% implementation SBDM EE Plan and monitoring of SBDM's EE plan and EE Act as per the Frace's annually	SBDM EE Plan	1.9%	1.9% Full compliance ito EE Plan Full compliance ito EE targets and EE Act Plan targets and EE Act annually	Full compliance ito EE Full compliance ito Plan targets and EE Act Plan targets and EE annually Act annually	Full compliance to the iplan targets and EE Act annually	Full compliance to EE Plan targets and EE Act annually
	Compliance to planning framework	An approved IDP	IDP approved by 31st (May annually	Council minutes	7.5%	7.5% Analysis phase commenced	Consultation completed Draft IDP submitted to IIDP Adopted Council	Draft IDP submitted to Council	IDP Adopted
KPA 3. LOCAL E To promote and co-ordinate integrated spatial planning in the District.		OPMENT (LED) Reviewed Ndfambe 2 zoning Scheme in terms of SPLUMA (DEVO0212)	Submission of Final Report for Zoning Scheme Regulations to Ndambe Local Municipality for Adminicipality for Administrations	Report	4.7%	4.7% Public Participation completed	Submission of Final Report for Zoning Scheme Regulations to Ndlambe Local Municipality for adoption	Not Applicable	Not Applicable
	(SPLUMA)	Reviewed of SBDM Spatial Development Framework (SDF)	acopion Draft Spatial Development Framework completed	Report	4.7%	4.7% Process Plan approved by Council	port	Revlewing of Strategies and Objectives	Draft SDF Complete
Broaden economic participation and inclusion by increasing the	Promote social economy investments	2 SMME's and 2 Cooperatives (financially and non- financially) supported in the District	2 SMME's and 2 Cooperatives in the District supported financially and non- financially	Report	3.79	3.7% Consultation with LMs to finalise the SMME needs in order to compile a list of their needs for support	1 SMME and 1 Cooperative supported financially and non- financially	1 SMME's and 1 Cooperative supported financially and non- financially	inal report to Mayto
number and support to small enterprises		(Dryobarry) Trade and Investment Web-based system developed and continually updated	(DECOCETY) Trade and Investment Functional Website in Web-based system place developed and continually undated	Website	1.9%	1.9% Develop content and update portal		Develop content and update portal	Develop content and update portal
Building local and Building regional networks governmand collaboration governmand collaboration governments	Building local and Building regional networks government to and collaboration government	4 DST meetings held within the District in all 7 LM's. 2 LED	Host 4 DST meetings and facilitate 2 LED capacity building	Report	1.9%	1.9% 1st DST meeting held.	2nd DST meeting held and 1 capacity building programme conducted	3rd DST meeding field. 4th DST intecting frem	
through the		capacity building	programmes						W. Rs

· · · · · · · · · · · · · · · · · · ·		Key Performance	gala ga Wasin			the followine and to minute the superior states of the second second second second second second second second		AD	e en
Objective 5	Strategy	Indicator (Project)	Annual Target	Proof	Weighting	September 2018/2019	December 2018/2019	March 2018/2019	June 2018/2019
creation of partnerships with partnerships with (a) government, (b) the private sector and (c) education / research.		programmes implemented (DEV00215)	MI SHAPE IN N. 1054 M. A. 1155 E. V. A. 105	~	of State of			antere manusa para subanya na ero ya na anaba	a spiriture and the spiriture
capital to enabling contribute to environement government's investment increase job creating natural capit premytobs by creation in bland green emerging see	Facilitate an enabling environemnt for investment in natural capital to increase job increase job and green and green energing sectors	Facilitating 2 IPP Facilitating 2 IPP forum meetings. (2 forum meetings in inland and 2 coastal). (the coast and 2 IPP Participate in 2 forum meetings inland Shale Gas inland. Participate in meetings. Participate (2 Nuclear and Shale in 3 Oceans Economy Gas meetings. meetings. Support the Participate in 3 development of a Oceans Economy business plan for an meetings. apprenticeship meetings.	Facilitating 2 IPP forum meetings in the coast and 2 IPP forum meetings inland. Participate in 2 Nuclear and Shale Cas meetings. Participate in 3 Oceans Economy meetings.	Report	7.9%	1.9% 1st IPP Meeting costal	eting inland	established agreem programme replaces and construction mentical and or other programme, commercially as a firm of a constitution of the constructi	Jand IPP Meeting inlar
To position the To showcass District as a nationally distinctive by recognised and commu tourism brand these two mand these two mand these two mand these two mand these two mand these two mand the mand th	To showcase the District as a distinctive brand, and communicate these two markets	review antation of marketing the 19h 20h 20h 20h 20h 20h 20h 20h 20h 20h 20	b	Report	80 vi	5.6% Implement Tourism marketing Strategy through Participation at the Getaway show in Johannesburg; Placements of 1 Advertisement in 1 medium and conduct summer campaign and print 7 wonders area brochures.		Planning and consulting LTO for the Tourism Indaba which take in May 2019	control of the second control of the second
To grow tourism To increase sector's absolute sector investoration in Tourism the District Infrastructu Economy	To increase public sector investment in Tourism Infrastructure Investment	To increase public Review of the Tourism Tourism Masterplan sector investment Masterplan reviewed in Tourism (DEV00220) Infrastructure Investment		Report	1.9%	1.9% Terms of references completed and Bid advertised	Review of the Draft Tourism Master plan commence.		Masterplan completed
To increase domestic ar Foreign visit	To increase domestic and Foreign visitors	7 SMME's in Toursim supported in the SBDM District (financially and non-financially) (DEV00221)	7 SWMEs in Toursim supported in the SBDM District (financially and non- financially)	Report	3.7%	3.7% 2 SMME's in Toursim supported in the SBDM District (financially and non-financially)	2 SMMEs in Toursim supported in the SBDM District (financially and non-financially)	2 SMME's in Toursim supported in the SBDM District (financially and non-financially)	1 SMME's in Toursim supported in the SBDM District (financially and non-financially)

N & 2018/11/A

.9% 1st checlist completed and 2nd checlist completed 3rd checlist completed 4th checlist completed quarterly meeting and quarterly meeting and quarterly meeting

4 x checklists and minutes of

4 x checklists and 4 quarterly meetings

To ensure that the Completion of the Department OHASA quarterly

		June 2018/2019	National Arts Festival In Grahamstown	Monitoring Evaluation	1 submission to sector departments/funders	Integrating spatial Information into the	90% of project budget implemented	Report on 2 IM's supported	Host Chinese culural group to paricipate in the National Arts Festival
£	Targets	March 2018/2019	Amanzi Festval in Port (National Arts Festval Alfred in Grahamstown	Support continues and submission of Progress Report by the Mentor	1 submission to sector 1 submission to sector departments/funders departments/funders	Integrating spatial Information into the Informatio		Repor2nd LM R supported s	Support cultural group H to particpate in the gr Chinese New Year th Festival
mic Developmen	re L	December 2018/2019	n Planning and Consultation with Key roles players	Mentorship support commences	1 submission to sector departments/funders	Aquiring spatial information from Survey General	Projected expenditure within 10%	Report1 LM supported	Participate in Shangai S Expo
Unati Daniels (Director: Planning and Economic Development)	And the state of t	Weighting September 2018/2019	3.7% Planning and Consultation Planning and with Key roles players Consultation roles players roles players	3.7% Planning, Identification of sile and development of mentorship plan	4.7% I submission to sector departments/funders	3.7% Renewal of GIS Software	4.7% NA	4.7% Planning of Support Programme	7.5% Hosting of Jincheng delegation
Jnati Daniels (D		Proof	Report	Report	Reports/copies of submissions	The state of the s	Annual financial statements	Plan and reports	Reports
PERFORMANCE PLAN; (Annual	Aurta ialger	Strategy completed	1 Meeting with stakeholders in the District for Agriparks held. 2 mentorship sites active. Mentorship programme is evaluated.	Increased funding or investment as result of submissions and presentations	System available for updated spatial Information of SBDM	ient o of project get implemented	ence of stance to 2 LM's	Implementation of R project arising out of partnership (Participate in the Shangai Expo and Hosting of Jincheng beggatton)
PERFOR	Key Performance Indicator	(Project)	To finalise Creative Industries strategy for the District Municipality (DEV00222)	Increase Facilitate 1 Meeting with investment in local stakeholders in the income to achieve and regional agro- District for Agriparks a year on year processing plant held. Mentership prowth in the pincrease implemented for agriculture and product demands Emerging Farmers. Monitoring and Evaluation conducted in Makana (Koodovale). (Koodovale).	4 submissions to sector departments / possible funders for Economic Development projects	Functilonal GIS System in place	General Exercise financial VIABILLIY AND MANAGEMENT General Exercise financial At least 90% of 90% of project budget in budget in implemented	KPA 5. GUOD GOVERNANCE AND PUBLIC PARTICIPATION General Ensure that Implementation of the Evidence of capacity support SBDM Capacity assistance to LMs is given building strategy - priority Economic Development	of 2 other
	Strategy	1	Is To promote creative arts and talent development i-	Facilitate Investment in loca Investment in loca Processing plant to increase product demands and improve prices	Lobby for funding	10 ensure the 7 Functional GIS LWs are compliant System in place in GIS	Exercise financial VIABILITY AND Exercise financial At least 90% of control over SBDM project budget implemented	OVERNANCE AND Ensure that Capacity support to LMs is given priority	Implementation projects from partnership with city municipalitie
** *** **** **** **** **** **** ****	Objective		Developing skills and education base by increasing the number of semiskilled and skilled	Increase agricultural income to achie a year on year growth in the agriculture and agro-processing sectors.	General	AGA	General	KPA 5. GOOD G	

Ohiective	Chrabomy	Key Performance		t war to the	erinde de la marante de marchigales en entre de la particular de marante de marante de marante de marante de m La marante de marante de marante de marante de marante de marante de marante de marante de marante de marante			Targets	:
3	Su acegy	Indicator (Project)	Annual Target	Proof	Weighting September	ler 10		March 2018/2019	Time 2010/2010
	complies with	safety checklist and		maerinos	E102/0102	The Parks	2018/2019	6707/0704	ATOZ OTOZ SIIIC
	legislation applicable to it	1.7		6			held	held	pja
	Risk Management	Ensure that sufficient and effective controls are in place to manage risks in the institution	100% controls in place to manage risks	Internal Audit ireports	1.9% 100% contro counter risks	ils in place to	100% controls in plac to counter risks	e 100% controls in plac to counter risks	1.9% 100% controls in place to 1100% controls in place 100% controls in place 100% controls in place counter risks to counter risks to counter risks
	Exercises budget control in order to prevent over/ unauthorized expenditure.	100% compliance to o SCM and Unauthorised, Irregular, Fruitless and Wasteful Expenditure Policy	100% compliance	Internal and External Audit Reports	2.8% 100% compli	ance to policy	2.8% 100% compliance to policy 100% compliance to policy	100% compliance to policy	100% compliance to policy
	A legally complian municipality	A legally compliant No repeat findings municipality raised in Internal and External Audit Reports	100% compliance to internal controls	Internal Audit reports and AG Reports	2.8% No findings		No findings	No findings	No findings
	Exercise financial Ensuring the control over SBDM Department of towards the F a Clean Audit	Exercise financial Ensuring the control over SBDM Department contribute towards the Receipt of a Clean Audit Report	Clean Audit Report	Clean Audit Report from AG	2.8% Ensure internal controls and SCM regulations implemented		Ensure internal controls and SCM regulations	Ensure internal controls and SCM regulations	Ensure internal controls and SCM regulations
	To ensure effective Council Meetings administration	100% Implementation 1100% Council of Council Resolutions Implemented partaining to 1 Department	d d	Report on Implementation of Council Resolutions	4.7% 100% Council Resolutions implemented		Implemented T00% Council Resolutions Implemented	implemented 100% Cauncil Resolutions implemented	implemented 100% Council Resolutions implemented
	To ensure effective and efficient service delivery	100% implementation 100% implementation of the Back 2 Basics of the Back 2 Basics Plan issues partaining to ED to ED	100% implementation of the Back 2 Basics Plan issues partaining to ED	Report	1.9% 100% implementation of Back 2 Basics Plan for ED	1	100% implementation of Back 2 Basics Plan for ED	100% Implementation of Back 2 Basics Plan for ED	100% implementation of Back 2 Basics Plan for ED
mg root to the section	To ensure that the PMS is implemented and maintained in accordance with Legislation	To ensure that the 100% reviews done and performance and performance and performance and challenges addressed maintained in ito targets in accordance with Performance Plans Legislation.	100% of indicators rachieved fi	erformance eview reports or 4Q's	2.8% 100% of performance plans signed off on the PMS System and 100% performance challenges addressed through 1Q	AL -0 VI	100% 2Q reviews done 100% 3Q reviews and performs challenges addressed challenges addressed to targets in Performance Plans	100% 3Q reviews done and performance challenges addressed to targets in Performance Plans	100% 4Q reviews done and performance challenges addressed ito targets in Performance Plans

X 2018/11/27/1

Core Competency				Nove, of the pr		Taroets	the same and same as a second of the
Requirement CCR 1. MANAGERTA	Anriuai I arget	Proof	Weighting	September 2018/2019	December 2018/2019	March 2018/2019	June 2018/2019
Strategic Capability and Leadership Demonstrated evidence accordingly) Demonstrated evidence accordingly	Evidence of standard achieved as documented in a written report	25%	25% Demonstrated evidence Demonstrated evidence Demonstrated evidence accordingly accordingly accordingly	Demonstrated evidence accordingly	Demonstrated evidence accordingly	Demonstrated evidence accordingly
Programme and Project Management	Demonstrated evidence accordingly	Evidence of standard achieved as documented in a written report	25%	25% Demonstrated evidence Demonstrated evidence Demonstrated evidence Demonstrated evidence accordingly	Demonstrated evidence accordingly	Demonstrated evidence accordingly	Demonstrated evidence accordingly
CCR 2. OCCUPATIONAL	a giba wasan, ikan saitu saan kati sa watan isan kun manaya kata u sa kasan da ka da ka da ka da ka da ka da k	en aten a makel september dan pakela berian period dan dan antanan antanan dan antanan dan antanan dan an	entrande de la monte de l'apprise de moltane de mayer de	en de la companya de la companya de la companya de la companya de la companya de la companya de la companya de La companya de la companya del companya de la companya del companya de la c	despesa y la constitució de la compressa esta esta constitución de la particular de la particular de la constitución de la cons	The second of th	 On the principle of the described problem for public the control of the public problems for the public problems.
Financial Management	Demonstrated evidence accordingly	Evidence of standard achieved as documented in a written report	15%	15% Demonstrated evidence Demonstrated evidence Demonstrated evidence accordingly accordingly accordingly	Demonstrated evidence accordingly	Demonstrated evidence accordingly	Demonstrated evidence accordingly
Client orientation and Customer Focus	Demonstrated evidence accordingly	Evidence of standard achieved as documented in a written report	10% 1	10% Demonstrated evidence accordingly	Demonstrated evidence accordingly	Demonstrated evidence Demonstrated evidence Demonstrated evidence accordingly accordingly	Demonstrated evidence accordingly
Competence in policy conceptualisation, analysis and implementation	Demonstrated evidence accordingly	Evidence of standard achieved as documented in a written report.	2%	5% Demonstrated evidence accordingly	Demonstrated evidence accordingly	Demonstrated evidence Demonstrated evidence accordingly	Demonstrated evidence accordingly
People Management and Empowerment	Displays standard aligned to that recommended in the MSA competency guidelines		10%	10% Evidence of achievement / working towards the standard	Evidence of achievement / working fowards the standard	Evidence of achievement / working	Displays standard aligned to that recommended in the MSA
Interpretation of and implementation within the legislative and national policy frameworks	Demonstrated evidence accordingly	Evidence of standard achieved as documented in a written report	70%	ey.	9	Demonstrated evidence accordingly	competency guidelines Demonstrated evidence accordingly



PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN:



THE SARAH BAARTMAN DISTRICT MUNICIPALITY AS REPRESENTED BY THE MUNICIPAL MANAGER

DAYALAN MURUVEN PILLAY (HEREIN REFERED TO AS THE 'EMPLOYER')

AND

THEODORA BETHA
DIRECTOR: INFRASTRUCTURE DEVELOPMENT AND
COMMUNITY SERVICES

(HEREIN REFERED TO AS THE 'EMPLOYEE')

FOR THE FINANCIAL YEAR: 1 JULY 2018 - 30 JUNE 2019

A BD W

WHEREBY IT IS AGREED AS FOLLOWS:

1. INTRODUCTION

- 1.1 The Employer has entered into a contract of employment with the Employee in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The Employer and the Employee are hereinafter referred to as "the Parties".
- 1.2 Section 57(1)(b) of the Systems Act, refer to "subject to a separate performance agreement concluded annually", read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) of the Systems Act refer to "performance objectives and targets that must be met, and the time frames within which those performance objectives and targets must be met"and 57(5) which states that "the performance objectives and targets referred to in subsection (4)(a) must be practical, measurable and based on the key performance indicators set out from time to time in the municipality's integrated development plan.
- 1.2 That in terms of the MFMA Regulations and Government Gazette Vol. 620, No. 40593 dated 03 February 2017, as amended, the Employee will obtain the minimum competency requirements by (30 June 2019).

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to -

- 2.1 comply with the provisions of Section 57(1)(b),(4A),(4B) and (5) of the Act as well as the employment contract entered into between the parties;
- 2.2 specify objectives and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- 2.3 specify accountabilities as set out in a performance plan, which forms an annexure to the performance agreement;
- 2.4 monitor and measure performance against set targeted outputs;
- 2.5 use the performance agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- 2.6 in the event of outstanding performance, to appropriately reward the employee; and
- 2.7 give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.



3 COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on the 1st July 2018 and will remain in force until 30 June 2019 thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.
- 3.2 The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement and Performance Plan that replaces this Agreement at least once a year by not later than the beginning of each successive financial year.
- 3.3 This Agreement will terminate on the termination of the Employee's contract of employment for any reason.
- 3.4 The content of this Agreement may be revised at any time during the abovementioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4 PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out-
 - 4.1.1 the performance objectives and targets that must be met by the **Employee**;
 - 4.1.2 the time frames within which those performance objectives and targets must be met.
- 4.2 The performance objectives and targets reflected in Annexure A are set by the Employer in consultation with the Employee and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the Employer, and shall include key objectives; key performance indicators; target dates and weightings.
 - 4.2.1 The key objectives describe the main tasks that need to be done.
 - 4.2.2 The key performance indicators and means of verification provide the details of the evidence that must be provided to show that a key objective has been achieved.
 - 4.2.3 The target dates describe the timeframe in which the work must be achieved.
 - 4.2.4 The weightings show the relative importance of the key objectives to each other.
- 4.3 The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan.

5 PERFORMANCE MANAGEMENT SYSTEM

5.1 The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employer, management and municipal staff of the Employer.

3

A 25

- The **Employee** accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the **Employer**, management and municipal staff to perform to the standards required.
- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.
- 5.4 The Employee undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 The criteria upon which the performance of the Employee shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.
 - 5.5.1 The Employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Core Competency Requirements (CCRs) respectively.
 - 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.
 - 5.5.3 KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
- The Employee's assessment will be based on his / her performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

Key Performance Areas (KPA's)	Weighting
Municipal Institutional Development and Transformation Basic Service Delivery	16%
Local Economic Development (LED)	49%
Municipal Financial Viability and Management	6%
Good Governance and Public Participation	9%
2001 Octombrice and Public Participation	20%
Total	
	100%

- 5.7 In the case of managers directly accountable to the municipal manager, key performance areas related to the functional area of the relevant manager, must be subject to negotiation between the municipal manager and the relevant manager.
- The CCRs will make up the other 20% of the Employee's assessment score. CCRs that are deemed to be most critical for the Employee's specific job should be selected (√) from the list below as agreed to between the Employer and Employee. Three of the CCRs are compulsory for Municipal Managers:



CORE MANAGERIAL COMPETENCIES (CMC)	√	WEIGHT
Financial Management		12%
Change Management		1270
Knowledge Management		
Service Delivery Innovation	 	
Problem Solving and Analysis		
People Management and Empowerment	4	20%
Client Orientation and Customer Focus	√	10%
Communication		
Honesty and Integrity		
CORE OCCUPATIONAL COMPETENCIES (COC)		
Competence in Self Management		
Interpretation of and implementation within the		
legislative an national policy frameworks		8%
Knowledge of Performance Management and		- 070
Reporting		
Knowledge of global and South African specific		
political, social and economic contexts		
Competence in policy conceptualisation, analysis and implementation		
Knowledge of more than one functional municipal field / discipline		
Skills in Mediation and Negotiation		
Skills in Governance		
Competence as required by other national line sector departments		
Display and guidance of Programme and Project and Fund Management	√	30%
Application of Strategic Capability and Leadership	√	20%
Exceptional and dynamic creativity to improve the functioning of the municipality		
Total percentage		100%

6. EVALUATING PERFORMANCE

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -
 - 6.1.1 the standards and procedures for evaluating the Employee's performance; and
 - 6.1.2 the intervals for the evaluation of the Employee's performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the **Employer** may in addition review the **Employee**'s performance at any stage while the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.
- 6.4 The **Employee**'s performance will be measured in terms of contributions to the goals and strategies set out in the **Employer**'s IDP.

Q

es B

- 6.5 The annual performance appraisal will involve:
 - 6.5.1 Assessment of the achievement of results as outlined in the performance plan:
 - (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
 - (b) An indicative rating on the five-point scale should be provided for each KPA.
 - (c) The applicable assessment rating calculator (refer to paragraph 6.5.3 below) must then be used to add the scores and calculate a final KPA score.

6.5.2 Assessment of the CCRs

- (a) Each CCR should be assessed according to the extent to which the specified standards have been met.
- (b) An indicative rating on the five-point scale should be provided for each CCR.
- (c) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score.
- (d) The applicable assessment rating calculator (refer to paragraph 6.5.1) must then be used to add the scores and calculate a final CCR score.

6.5.3 Overall rating

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.

The assessment of the performance of the **Employee** will be based on the following rating scale for KPA's and CCRs:

Level	Terminology	Description	Rating
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year.	1 2 3 4 5
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.	



Level	Terminology	Description	Rating
3	Fully effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.	1 2 3 4 5
2	Not fully effective	for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan	
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.	

- 6.7 For purposes of evaluating the annual performance of the municipal manager, an evaluation panel constituted of the following persons must be established -
 - 6.7.1 Executive Mayor;
 - Chairperson of the performance audit committee or the Chairperson or 6.7.2 designated performance management specialist of the audit committee in the absence of a performance audit committee;
 - Member of the mayoral or executive committee or in respect of a plenary type 6.7.3 municipality, another member of council;
 - Mayor and/or municipal manager from another municipality; and 6.7.4
 - Member of a ward committee as nominated by the Executive Mayor. 6.7.5
- For purposes of evaluating the annual performance of managers directly accountable to 6.8 the municipal managers, an evaluation panel constituted of the following persons must be established -
 - 6.8.1 Municipal Manager;
 - Chairperson of the performance audit committee or the Chairperson or 6.8.2 designated performance management specialist of the audit committee in the absence of a performance audit committee; 6.8.3
 - Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council; and 6.8.4
 - Municipal manager from another municipality.
- The manager responsible for human resources of the municipality must provide 6.9 secretariat services to the evaluation panels referred to in sub-regulations (6.7) and (6.8).

RZP WAS

7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each Employee in relation to his / her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

First quarter
Second quarter
Cotober – December
Third quarter
Fourth quarter
April – June

Before end October 2018
Before end January 2019
Before end April 2019
Before end January 2020

- 7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings.
- 7.3 Performance feedback shall be based on the Employer's assessment of the Employee's performance.
- 7.4 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The Employee will be fully consulted before any such change is made.
- 7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B.

9. OBLIGATIONS OF THE EMPLOYER

- 9.1 The Employer shall -
 - 9.1.1 create an enabling environment to facilitate effective performance by the employee;
 - 9.1.2 provide access to skills development and capacity building opportunities;
 - 9.1.3 work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
 - 9.1.4 on the request of the Employee delegate such powers reasonably required by the Employee to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
 - 9.1.5 make available to the **Employee** such resources as the **Employee** may reasonably require from time to time to assist him / her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

- 10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others —
 - 10.1.1 a direct effect on the performance of any of the Employee's functions;

8

- 10.1.2 commit the **Employee** to implement or to give effect to a decision made by the **Employer**; and
- 10.1.3 a substantial financial effect on the Employer.
- 10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

11. MANAGEMENT OF EVALUATION OUTCOMES

- 11.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- A performance bonus of between 5% to 14% of the all-inclusive annual remuneration package may be paid to the **Employee** in recognition of outstanding performance to be constituted as follows:
 - 11.2.1 a score of 130% to 149% is awarded a performance bonus ranging from 5% to 9%; and
 - 11.2.2 a score of 150% and above is awarded a performance bonus ranging from 10% to 14%.

SCORE	BONUS %
130 - 133	5
134 - 137	6
138 - 141	7
142 - 145	8
146 - 149	9
150 - 153	10
154 - 157	11
158 - 161	12
162 - 165	13
166 - 167	14

11.2.3 A pro rata bonus will be payable to the Employee based on the amount of full months employed, in the event that the evaluation period is not for a full financial year subject to the following: -.

That the evaluation period be no less than 6 months

That the employee be employed on the last day of the financial year and undergo a review during the agreed review period.

- 11.3 In the case of unacceptable performance, the Employer shall
 - 11.3.1 provide systematic remedial or developmental support to assist the Employee to improve his or her performance; and
 - 11.3.2 after appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the **Employer** may consider steps to terminate the contract of employment of the **Employee** on grounds of unfitness or incapacity to carry out his or her duties.

N ZO BO

12. DISPUTE RESOLUTION

- 12.1 Any disputes about the nature of the Employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by —
 - 12.1.1 the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the **Employee**; or
 - 12.1.2 any other person appointed by the MEC.
 - 12.1.3 In the case of managers directly accountable to the municipal manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 27(4) (e) of the Municipal Performance Regulations, 2006, which states that "for purposes of evaluating the annual performance of managers directly accountable to the municipal managers, an evaluation panel must be constituted", within thirty (30) days of receipt of a formal dispute from the employee; whose decision shall be final and binding on both parties.
- 12.2 In the event that the mediation process contemplated above fails, clause 20 of the Contract of Employment shall apply.

13. GENERAL

- 13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer.
- Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- 13.3 The performance assessment results of the municipal manager must be submitted to the MEC responsible for local government in the relevant province as well as the national minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.

Thus done and signed at POPT ELIZABETH	26 TH	1/04-11-0
Thus done and signed atOPT ELIZABETHOF	n this the day of	MUVERSEE 2018

AS WITNESSES:

. (No

AS WITNESSES:

2.

MUNICIPAL MANAGER

Sarah Baartman DISTRICT MUNICIPALITY Province of the Eastern Cape Province of the District Municipality

SARAH BAARTMAN DISTRICT MUNICIPALITY

PERFORMANCE PLAN: Theodora Betha

2018/2019

Dir: Infra Development and Community Services

Infrastructure Development and Community Services



PERFORMANCE PLAN: Theodora Betha (Dir. Infra Development and Community Services)

http://cacadu:456/PlanPrintPage.aspx?PlanId=1814

The control of control of Control	Objective	Strategy	Key Performance Indicator	Annual Taroot	300d	2018/2019	MARKET A		Targets	e em jernomen pot gemyddor i tonn y gwegniau modynn, doll, i gw
Signorial importantial of the state of the s	KPA 1. BASIC S	ERVICE DELIVER		h i		weighting	September 2018/2019		March 2018/2019	June 2018/2019
implementation Construction of Completion of Report 1 29% Completion of ablution facilities and shelters for an experiment for seesament for and shelters for and shelters for an experiment of seesament for and shelters for an experiment for a shelters completed for seesament for an experiment	To provide support of LMs on plannir and my control of LMs on plannir and my colors, coloributing to the outributing to the action of the acklog to	t Implementation g of water projects as mandated by I LMs	And the second section of the second of the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section is section in the second section in the second section in the second section is section in the second section in the second section is section in the second section in the second section is section in the second section in the second section is section in the second section in the second section is section in the section in the section is section in the section in the section is section in the section in the section is section in the section in the section is section in the section in the section is section in the section in the section is section in the section in the section is section in the section in the section in the section is section in the section in the section in the section is section in the section in the section in the section in the section is section in the section in the section in the section is section in the section in t	Installation of 24 Water Meters in Makana Completed	00 Report	Villancia Americana	Management of the process of the pro		Installation commend	S Installation of 200 Wate Meters in Makana Completed
as mandated by the foods Asset Report Sylvibual Condition Rases Inventory Assessment commenced Assessment completed completed completed in key Lihs (RRAMS) set up for System Road Assessment for Completion of SDM Assessment for Completion of SDM Condition Assessment for SDM Completion of SDM Completion of SDM Completion of SDM Completion of SDM Rebron (RRAMS) set up for System Road Assessment for Assessment for Assessment for Assessment for Interior Completion of SDM Completion of SDM Completion of SDM Rebron (RRAMS) set up for SDM Rebron (RRAMS) set up for SDM Rebron (RRAMS) set up for SDM Rebron (RRAMS) set up for SDM Rebron (RRAMS) set up for SDM Rebron (RRAMS) set up for SDM Rebron (RRAMS) set up for SDM Rebron (RRAMS) set up for SDM Rebron (RRAMS) set up for SDM Rebron (RRAMS) set up for SDM Rebron (RRAMS) set up for Interior Completed (RASESSMENT ASSES	o promote tegration tween spatial anning and ansportation anning to achiew stainable human ttlements	ES	Construction of Ablution facilities and shelters for Inter-City Bus Terminal in Graaff- Reinet and Taxi Reinet and Taxi Rank completed (INFODZ04)	Completion of Ablution facilities and Shelters for Inter-City Bus Terminal and Tax Rank completed		Section and an artistate and a section and a	Construction of ablution facility commenced	2	100% of completion of Ablution facilities and shelters	
Substant State Completion of Substant State Substant State S	provide roads rastructure from sic service to a libre fevel in key ategic areas	Implementation of roads projects as mandated by LMs	Rural Roads Asset Maragement System (RRAMS) set up for SBDM (INF00205)	Rural Roads Assel Management System Road Condition Assessment for LMs	Report		Visual Condition Assessment commenced	Visual Condition Assessment completed	Asset Inventory completed	Road Infrastructure Strategic Framework of South Africa (RISFSA) & Runnway Condition Assessment Matrix (RCAM) Classification review, maintenance planning and
Provide fire- Inability of 10 Fire Fighting ormplete (INF00207) Fire Functionality (INF00203	A CHE TO THE THE PERSON OF PERSONS AND A CHEST		Upgrading/Paving of 325m of Rietbron Roads & Stormwater (INF00206)	~ E	Report	2%			Not Applicable	Provinzation and reporting Not Applicable
Fire Functionality Fire Functionality Report 7% Final Draft Fire Final Fire Functionality Not Applicable Assessment Assessment Assessment Assessment Adopted Assessment Completed Completed Completed Satellite Offices in Satellite Offices in Completed Complete Compl	provide ctive fire- ting to all LM's				Report	3%			Training of 10 fire Fighters commences	Training of 10 fire Fighters complete
Upgrading of Fire Satellite Offices in Report 4% Building Plans Bid documentation for Satellite Offices in Report Appointment of a Service Provider Completed Completed Service Provider Submission of the First Service provider Final Draft Report 5% Terms of Reference Service provider Appointment of a Submission of the First Service provider Management Management Plans for	2.17		Krist (Compre grant)	allty	Report	%	moleted	.	Not Applicable	Not Applicable
nent of Final Draft Report 6% Terms of Reference Appointment of a Submission of the First Disaster Complete service provider Draft Disaster nent Plans Management Plans for	and a second for the second second	Provide resources	Continue to a care broadly on provide the strate of the st	Upgrading of Fire Satellite Offices in Kareedouw 50% Completed	Report	2004	Control of the contro		m	Upgrading of Fire Satelite Offices in Kareedouw 50% complete
	t Kinemayay La ayo yay	The second section of the second section of the second section	nent of nent Plans	the state of the state of	Report	T.%9			the First Plans for	Submission of the Final Draft Disaster Management Plans for 7

PERFORMANCE PLAN: Theodora Betha (Dir. Infra Development and Community Services)

Ohjectiva	Chraboov	Key Performance	es process agr	**** ***	TV ELOPA A			Targets	
	In the second	(Project)	Aurua rager	Proof	Weighting	September 2018/2019	December 2018/2019	March 2018/2019	June 2018/2019
The state of the state of the second state of the second	Madem 19 Temperatural angle species and anniversity of the second	for SBDM (7 LMs) (INF00210)	Plans for 7 LMs Completed	***** 1. ****				7 LMs	TWS
To effectively monitor and jointly manage manage environmental health services (EHS) in all the LMS	Implementation of Environmental Health Services effectively to all LMs	Environmental Final Health Services Environmental Assessment (to take Health Services back the function) Assessment (to (INF00211) take back the function) Complete	Final Environmental Health Services Assessment (to take back the function) Complete	Report	M	5% Submission of the First Draft Environmental Health Services Assessment	Final Draft Environmental Health Services Assessment Completed	Final Environmental Health Services Assessment Adopted	Not Applicable
To provide effective fire fighting to all LMs in the district by 2022	Provide fire fighting capacity	Agreements entered into for LM's for the provision of Fire Services	Agreements of all Agr LM's in place	Agreements	2%	2% All Agreements signed	NA NA	NA	NA
A A MONICIPA	AL INSTITUTION	ALTA A MONICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION	AND TRANSFORM	ATION			*	the same and the same at the s	
General	Training	To ensure training and development takes place in accordance of the requirements of the department	department's T&D training in needs identified accordance through reviews the needs sent to SDO departmen	Record of training in accordance with the needs of the department through reviews	2%	2% Training needs identified Training needs at the previous identified at the performance review and preview and try information sent to information sen for further action for further action for further action.	Training needs identified at the previous performance review and trg information sent to SDC for further action	Training needs ITraining needs Identified at the identified at the previous previous performance performance review an trg review and trg information sent to SDO information sent to SDO information sent to SDO information for further action for further action	Training needs identified at the previous performance review and trg information sent to SSDO for further action
n e e e e e e e e e e e e e e e e e e e	Ensure that capacity support to LMs is given priority	Review and Implementation of the SBDM Capacity building strategy - Infrastructure Services	Evidence of Report on reviewed strategy capacity building and support to to LM's LM's	Report on capacity building to LM's	6%9 B II O	6% Reviewed Capacity Building Strategy for Infrastructure Services Developed	Implementation of Capacity Building Strategy	Implementation of Capacity Building Strategy	Implementation of Capacity Building Strategy
THE STATE OF THE S	Compliance to National Treasury Competency Requirements	To ensure 100% Compilance to National Treasury Compenitency Requirements (additional 4 unit standards)	8 _	Reports on unit standards achieved	2.2%	2%15% of unit standards achieved	30% of unit standards achieved	45% of unit standards achieved	50% of unit standards achieved
tan manakan sang saga di	To ensure Implementation of decisions	To ensure 100% 1009% Strategic Implementation of implementations decisions for Implemented for Department taken at the Department Strategic Planning Sessions		Report	4% NA	and a superior state of the superior of the su	NA	50% Strategic decisions Implemented	50% Strategic decisions 100% Strategic decisions implemented
<u> </u>	Co-ordinate recruitment and selection processes	Ensure compliance, 100% Implementation implementation of the EE and monitoring of Act and SBDM's EE SBDM's FF plan		SBDM EE Plan	2% Fu	2% Full compliance ito EE Plan targets and EE Act Pannually	Full compliance ito EE Plan targets and EE Act annually	Full compliance to EE Plan targets and EE Act annually	Full compliance ito EE Plan targets and EE Act annually
					Politic results		No the Area and		

PERFORMANCE PLAN: Theodora Betha (Dir: Infra Development and Community Services)

•	· ·	2018/2019	***************************************						
Objective	Strategy	Key Performance Indicator (Project)	Annual Target	et Proof	Weighting	The second common and the second common con-	The state was instituted by the state of the	Targets	me transmission to a see here an improved to the
Action and action and an	The American Date of American Conference on the	plan	and EE Act as per the targets for 2015/16		Oh Dichery or Springer of	2018/2019	December 2018/2019	March 2018/2019	June 2018/2019
Ara 5. LUCAL E(APA 3. LUCAL ECONOMIC DEVELOPMENT (LED)	LOPMENT (LED)	THE TAXABLE WITH A COMMON PROPERTY OF THE PA	E de constité de la constitue	Agents are then then commented and the	Street Contraction (State) and state of the	Entertonia de como en especial para en proprias, en la marca del constante (con en como en como en entertonis en como en entertonis en como en entertonis en como en entertonis en como en en entertonis en como en entertonis entertonis entert	and the second s	
KPA 4. MUNICIP	AL FINANCIAL V	Submissions to or invest Submissions to or invest Settor departments / iresult of possible funders for submissions to or invest Sector departments / iresult of possible funders for submissions of possible funders for submissions of possible funders for submissions of possible funders for submissions of presental infrastructure projects KPA 4. MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	Increased funding or investment as stresult of result of result of presentations and presentations	Increased funding Reports/copies of or investment as submissions result of submissions and presentations	6	% 1 Successful submissing to sector departments/funders	on 1. Successful submiss to sector departments/funders	ion 1 Successful submiss to sector departments/funders	5% 1 Successful submission 1. Successful submission 1. Successful submission 1. Successful submission to to sector to sector departments/funders departments/funders departments/funders departments/funders departments/funders
5	CXETCISE Inancial Department Control over operating bu SBDM within 10%	l Department Operating budget Within 10%	Within 10% of budget	Amual financial statements	2%	2% Within 10% of budget	Within 10% of budget	t Within 10% of budget	Within 10% of budget
	** × · · ·	At least 90% of	90% of project	Annual financial	701	Contract of the Sanction of Contract of the Contract of Contract o	A COMMENSATION OF THE PARTY SECURITY STATES AND AND A SECURITY OF THE PARTY SECURITY OF THE PARTY SECURITY OF THE PARTY SECURITY OF THE PARTY SECURITY SECUR	The state of the s	
6. GOOD GOV	FRNANCE AND	IN OPECT BLOGGE BUGGET BUGGET BUGGET BUGG Implemented Imple KPA 5. GOOD GOVERNANCE AND PUBLIC PARTICIPATION	budget implemented	statements	94.7	within 10%	Projected expenditure within 10%	Projected expenditure within 10%	90% of project budget implemented
General	To ensure that	100% reviews done 100% of	100% of	The first consistency of the content of the first c	ikan ya hangapanani sa sa sa sa sa sa sa sa sa sa sa sa sa	er und den 10 habilität i sydnere enn sig begann sydnören statiot y 173 (de voarens) er	The second secon	the second of th	mention frames, account the control of the company of the party
- management of product of	the PMS is implemented and maintained in accordance with Legislation		indicators achieved	review reports for 4Q's	m	3% 100% of performance plans signed off on the PNS System and 100% performance challenges addressed through 1Q	100% 2Q reviews done and performance challenges addressed Ito targets in Performance Plans	e 100% 3Q reviews done and performance challenges addressed ito targets in Performance Plans	100% 3Q reviews done 100% 4Q reviews done and performance and performance challenges addressed ito targets in targets in Performance Performance Performance Performance Performance Control of the Performance Pe
er i a	to ensure that	<i>a</i> .	4 x checklists and	4 X Cherklish and 4 × chocklish	B	reviews			rights
स. प. <u>च</u>. । ७ : <u>८</u>	the Department complies with legislation applicable to it Risk Management	OHASA quarterly safety checklist and Safety Standards adhered to	4 quarterly meetings	1 × cnecklists and minutes of meetings	2%2 	2% 1st checlist completed and quarterly meeting held1	Znd checlist completed and quarterly meeting held	3rd checlist completed and quarterly meeting held	4th checlist completed and quarterly meeting held
inter scarce and a second of the		and effective place to manage controls in place to manage to managemen risks in the institution	Liut% controls in place to manage risks	Internal Audit reports	3%	3% 100% controls in place to counter risks	100% controls in place to counter risks	100% controls in place to counter risks	100% controls in place to counter risks
<u> д д Э</u>	idget derto 1	100% compliance to 100% compliance Internal SCM and External Unauthorised, Reports	100% compliance	Internal and External Audit Reports	3% 1(pc	3% 100% compliance to policy	100% compliance to policy	100% compliance to policy	100% compliance to policy
.	ure.	and Wasteful Expenditure Policy		Maganhin nga sang	To garbage or mag, year	* ** ***	- The Mathematical and the Mathematical Annu		
E G A	A legally Compliant ramunicipality	No repeat findings 110 relsed in Internal to and External Audit co	100% compliance Internal Audit to internal reports and AC controls and SCM Reports	Internal Audit reports and AG Reports	2% 10 int	2% 100% compliance to internal controls and in	ice to 5 and		100% compliance to
		•		en roday	JS.		- 1	SCM legislation	internal controls and SCM legislation

http://cacadu:456/PlanPrintPage.aspx?PlanId=1814

o state of		Key Performance		def personal	TOTAL I THE REAL PROPERTY AND THE PROPERTY AND THE PROPERTY AND THE PROPERTY AND THE PROPERTY AND THE PROPERTY AND THE PROPERTY AND	And the state of t		Targets	
- Anjecave	strategy	Indicator (Project)	Annual Target	Proof	Weighting	September 2018/2019	December	March 2018/2019	June 2018/2019
	Company of the Control of the Contro	Reports	legislation	**************************************	3 4 5 1		C107/0103		
	Exercise financial Ensuring the control over Department SBDM contribute too the Receipt of Clean Audit R	Ensuring the Department contribute towards the Receipt of a Clean Audit Report	Unqualified Audit Unqualified Audit Report Report from AG	Unqualified Audit Report from AG	3%C	3% INA	Response provided ito Draft Management letter	Receipt of a Unqualified INA Audit report and inclusion of same in annual report	ceipt of a Unqualified INA dit report and lusion of same in nual report
	To ensure effective Council Meetings administration		100% Council Report on Resolutions implemental implemented of Council partaining to the Resolutions Department	Report on Implementation of Council Resolutions	30%	3% 100% Council Resolutions Implemented	100% Council Resolutions Implemented	100% Council Resolutions implemented	100% Council Resolutions implemented
	To ensure effective and efficient service delivery	100% implementation of the Back 2 Basics Plan of I&P	on of skics	Report		2% 100% implementation 100% implementation of Back 2 Basics Plan for of Back 2 Basics Plan for I&P		100% implementation of Back 2 Basics Plan for I&P	100% implementation of Back 2 Basics Plan for I&P

CORE COMPETENCY REC	RE COMPETENCY REQU	JIREMENTS (CCR's)	CORE COMPETENCY REQUIREMENTS (CCR's): Theodora Betha (Dir: Infra Development and Community Services)	Development and	I Community Serv	ices)
Core Competency Requirement		Proof	Weighting September	December	Targets	1803 stb. grapp to senaming a state sample particle matter. New Committee of the Committee
CCR 1. MANAGERIAL	The state of the s	eringiski frank (Mari), mikay inquin sykenkaksiankkarian (san 1 kyri ingeny) (inkag) in i	6107/8107	2018/2019	CTOTAL TOTAL	Julie 2010/2019
Strategic Capability and Leadership	Displays standard aligned to Evidence of standard that recommended in the MSA achieved as documented competency guidelines in a written report	Evidence of standard achieved as documented in a written report	20% Evidence of achievement / working towards the standard	Evidence of achievement / working fowards the standard	Evidence of achievement / working transmet the character	Displays standard aligned to that recommended in the MSA
Programme and Project Management	Displays standard aligned to Evidence of standard that recommended in the MSA achieved as documented competency guidelines in a written report	Evidence of standard achieved as documented in a written report	30% Evidence of achievement / working towards the standard	Evidence of achievement / working thousands the standard	Evidence of achievement / working frontacts the change	Displays standard aligned to that recommended in the MSA
CCR 2. OCCUPATIONAL	With the Control of t	der in des 19 auch erfestablichen von sprinkeren maarket is die stampe ja opper 4 desimane.	and the second of these systems is presented in the first property of the company of the second seco	THE PROPERTY OF THE PROPERTY O	SECTION OF USE SECTION OF THE PARTY OF THE P	CONDELETCY GUIDEINES
People Management and Empowerment	Demonstrated evidence accordingly	Evidence of standard achieved as documented in a written report	20% Demonstrated evidence Demonstrated evidence Demonstrated evidence accordingly accordingly	Demonstrated evidence accordingly	Demonstrated evidence accordingly	Demonstrated evidence accordingly
Client orientation and Customer Focus	Demonstrated evidence accordingly	Evidence of standard achieved as documented in a written report	10% Demonstrated evidence	Demonstrated evidence accordingly	Demonstrated evidence accordingly	Demonstrated evidence accordingly
Financial Management	Demonstrated evidence accordingly	Evidence of standard achieved as documented in a written report	12% Demonstrated evidence Demonstrated evidence accordingly accordingly		Demonstrated evidence accordingly	Demonstrated evidence accordingly
Interpretation of and implementation within the	Demonstrated evidence accordingly	Evidence of standard achieved as documented	8% Demonstrated evidence Demonstrated evidence accordingly accordingly		Demonstrated evidence accordingly	Demonstrated evidence accordingly

100

PERFORMANCE PLAN: Theodora Betha (Dir: Infra Development and Community Services)

COR	CORE COMPETENCY REQUIREMENTS	IREMENTS (CCR's) :	Theodora Bet	TS (CCR's): Theodora Betha (Dir: Infra Development and Community Services) 2018/2019	evelopment and	l Community Ser	ices)
Requirement	Annual Target	Proof	Weighting	September	December	March 2018/2010	14 July 2002
legislative and national policy frameworks		in a written report		2018/2019	2018/2019		Aure coust

ANNEXURE "I "

Eastern Cape: Sarah Baartman District Municipality(DC48)	ANNEXURE "L
Eastern Cape: Sarah Baartman District Municipality(DC10) - Schedule of Service Delivery Standard	lards Table 2019/20
Solid Waste Removal	Service Level
Premise based removal (Residential Frequency)	
Premise based removal (Business Frequency)	
Bulk Removal (Frequency)	!
Removal Bags provided(Yes/No)	
Garden refuse removal Included (Yes/No)	
Street Cleaning Frequency in CBD	n/a - The District Municipality does no
Street Cleaning Frequency in areas excluding CBD	provide this services as the service is provided by the Local Municipalities with
How soon are public areas cleaned after events (24hours/48hours/longer)	the District
Clearing of illegal dumping (24hours/48hours/longer)	
Recycling or environmentally friendly practices(Yes/No)	
Licenced landfill site(Yes/No)	
Water Service	
Water Quality rating (Blue/Green/Brown/N0 drop)	
	Water quality testing is performed by the District Municipality for the Local Municipalities within the District. The Loc Municipalities have different water quality ratings.
Is free water available to all? (All/only to the indigent consumers)	Water is only free to indigents
Frequency of meter reading? (per month, per year)	water is only lied to malgenis
Are estimated consumption calculated on actual consumption over (two month's/three month's/longer period)	┥
On average for how long does the municipality use estimates before reverting back to actual readings? (months)	┥
Duration (hours) before availability of water is restored in cases of service interruption (see that the	-
the service of the first three few (number of nours)	- _
Up to 5 service connection affected (number of hours)	n/a - The District Municipality does not provide this services as the service is
Up to 20 service connection affected (number of hours)	provided by the Local Municipalities within
Feeder pipe larger than 800mm (number of hours)	the District
What is the average minimum water flow in your municipality?	
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	_
toward does it take to replace faulty water meters? (days)	
Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)	-
Electricity Service	
What is your electricity availability percentage on average per month?	
Do your municipality have a ripple control in place that is operational? (Yes/No)	
low much do you estimate is the cost saving in utilizing the ripple control system?	
What is the frequency of meters being read? (per month, per year)	
re estimated consumption calculated at consumption over (two month's/three month's/longer period)]
in average for how long does the municipality use acting to a long to the municipality use acting to a long to the municipality use acting to a long to the municipality use acting to a long to the municipality use acting to a long to the municipality use acting to a long to the municipality use acting to a long to the municipality use acting to a long to the municipality use acting to the municipality acting to the municipality acting to the municipality acting the municipality acting the mu	-
On average for how long does the municipality use estimates before reventing back to actual readings? (months)	7
duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer) re accounts normally calculated on actual readings? (Yes/no)	1
0 you practice any environmental as seems as 100 years (Yes/no)	n/a - The District Municipality does not
o you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No) low long does it take to replace faulty meters? (days)	provide this services as the service is
o you have a plan to prevent illegal connections and	provided by the Local Municipalities within
o you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No) ow effective is the action plan in curbing line losses? (Good/Bad)	the District
OW soon does the municipality provide a provid	1
ow soon does the municipality provide a quotation to a customer upon a written request? (days)]
ow long does the municipality takes to provide electricity service where existing infrastructure can be used? (working down)	
ow long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days) ow long does the municipality takes to provide electricity service for low voltage users where network extension is not required? ow long does the municipality takes to provide electricity service for high voltage users where network extension is not required? working days)	1

Sewerage Service	
Are your purification system effective enough to put water back in to the system after purification?	
To what extend do you subsidize your indigent consumers?	
How long does it take to restore sewerage breakages on average	
Severe overflow? (hours)	
Sewer blocked pipes: Large pipes? (Hours)	
Sewer blocked pipes: Small pipes? (Hours)	
Spillage clean-up? (hours)	п/a - The District Municipality does not provide this services as the service is
Replacement of manhole covers? (Hours)	provided by the Local Municipalities within
	the District
Road Infrastructure Services	
Time taken to repair a single pothole on a major road? (Hours)	
Time taken to repair a single pothole on a minor road? (Hours)	n/a - The District Municipality does not
Time taken to repair a single potriole on a minor road? (Hours)	provide this services as the service is
Time taken to repair a road following an open trench service crossing? (Hours) Time taken to repair walkways? (Hours)	provided by the Local Municipalities within
Time taken to repair waikways? (Hours)	the District
Property valuations	
1 Topicity variations	
How long does it take on average from completion to the first account being issued? (one month/three months or longer)	n/a - The District Municipality does not collect rates as the rates collection is performed by the Local Municipalities within the District. Therefore the annual property
Do you have any special rating properties? (Yes/No)	valuations performed by the District is for GRAP compliance in the AFS.
Financial Management	
Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/Increase) Are the financial statement outsourced? (Yes/No)	An amount of R308 518 was disclosed in 2017/18 AFS
	No
Are there Council adopted business process instructing the flow and managemet of documentation feeding to Trial Balaince?	Yes, financial policies are approved by Council on an annual basis
How long does it take for an Tax/Invoice to be paid from the date it has been received?	The municipality ensures that all payments are made within 30 days
is there advance planning from SCM unit linking all departmental plans quaterly and annualy including for the next two to three years procurement plans?	The Procurement plan is developed on an annual basis - multi-year projects are factored therein
Administration	
Reaction time on enquiries and requests?	
	Immediately
Time to respond to a verbal customer enquiry or request? (working days)	
Time to respond to a written customer enquiry or request? (working days)	
Time to resolve a customer enquiry or request? (working days) What percentage of calls are not answered? (5%,10% or more)	n/a - The Dietriet Municipality days
How long does it take to represent the will be all the second the second the will be all the second the will be all the second the will be all the second the will be all the second the will be all the second the will be all the second the seco	n/a - The District Municipality does not provide this services as the service is
How long does it take to respond to voice mails? (hours)	provided by the Local Municipalities within
Does the municipality have control over locked enquiries? (Yes/No)	the District
Is there a reduction in the number of complaints or not? (Yes/No)	
How long does in take to open an account to a new customer? (1 day/ 2 days/ a week or longer)	
How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?	Weekly Management meetings are held to resolve matters including SCM matters
Community safety and licensing services	
low long does it take to register a vehicle? (minutes)	
How long does it take to renew a vehicle license? (minutes)	
How long does it take to issue a duplicate registration certificate vehicle? (minutes)	•
How long does it take to de-register a vehicle? (minutes)	n/a - The District Municipality does not
How long does it take to renew a drivers license? (minutes)	provide this services as the service is
What is the average reaction time of the fire service to an incident? (minutes)	provided by the Local Municipalities within
What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)	the District
What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)	
The transfer of the control of the c	

Economic development	7
How many economic development projects does the municipality drive?	The municipality plans to support SMMEs within the District as well as lead new Economic Development initiatives within the District.
How many economic development programme are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?	The municipality has established a municipal entity to manage all catalytic projects that would impact on the District as a whole
What percentage of the projects have created sustainable job security?	0%
Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)	Yes
Other Service delivery and communication	
ls a information package handed to the new customer? (Yes/No)	Not applicable
Does the municipality have training or information sessions to inform the community? (Yes/No) Are customers treated in a professional and humanly manner? (Yes/No)	Yes, IDP and Budget Outreach Programme
To season of a modes in a professional and numanly manner? (Yes/No)	Yes

PROCUREMENT PLAN (2019/2020)

NEW DEVELOP TOURISM WEBSITE 800,000 N/A N/A	No	PROJECTS	2019/20 Budget	Date for SCM process to commence	Type of SCM process required (e.g. formal quote /bid/ order)
MANAGEMENT MANAGEMENT 1,700,000 May 2018 Bid Oxder SPECIAL PROJECT LOWINT STRENTHENING STRATEGIC PARTNERSHIPS 300,000 July 2019 Oxder		OFFICE OF THE MUNICIPAL MANAGER	 	<u> </u>	<u> </u>
MM016 STRENTHENING STRATEGIC PARTNERSHIPS 1,700,000 May 2019 Order Order		MANAGEMENT			ļ
Name		SUPPORT TO LM'S (ROADSHOW)	1,700,000	May 2010	. Pid
NEW NEW NAME NA	MMU16	STRENTHENING STRATEGIC PARTNERSHIPS			
HIVAIDS	NEW		Í	,,,,,	, Older
MM0144 MPLEMENTATION OF THE HIVIAIDS PLAN 250,000 July 2019 Order	INEAA		750,000	July 2019	Order/ Formal quote
DEPARTMENT; INFRASTRUCTURE DEVELOPMENT & COMMUNITY SERVICES	MM014		050.000		
SERVICES SERVICES ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL RURA			250,000	July 2019	Order
SERVICES SERVICES ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL ACCESS ROADS RURAL RURA		DEPARTMENT: INFRASTRUCTURE DEVELOPMENT & COMMUNITY			
IND01 RURAL ACCESS ROADS		SERVICES			
IND07 IND0	1NIO10	PROJECT MANAGEMENT	1		
ENVIRONMENTAL HEALTH		INTER CITY BUS TERMINAL	1 ' ' '	June 2019	Bìd
IND07	., 1020	ENVIRONMENTAL HEALTH	700,000	N/A	N/A
FIRE SERVICE - HEAD OFFICE	IN007		14 400 000		
IND14		FIRE SERVICE - HEAD OFFICE	11,130,000	N/A	N/A
NEW NEW PLANS FOR FIRE STATION BNLM 500,000 50		FIRE EQUIPMENT FOR LM	2 500 000	Cont 2010	
PATERSON INTERGRATED EMERGENCY CENTRE 7,500,000 1,100,000		CONTRIBUTION TO MUNICIPALITIES			
FATERSON IN ITERGRATED EMERGENCY CENTRE 7,500,000 Sept 2019 Bid Aug 2019 Bid Aug 2019 Bid Aug 2019 Bid Aug 2019 Bid Aug 2019 Bid Aug 2019 Bid Aug 2019 Bid Aug 2019 Bid Aug 2019 Bid Aug 2019 Aug 2019 Order Order		PLANS FOR FIRE STATION BNLM			
The Finding Assistance to LMS 1,100,000 Aug 2019 Bid		PATERSON INTERGRATED EMERGENCY CENTRE			
IN017	1110111	DISASTER MANAGEMENT	1,100,000		
IN018 EMERGENCY CONTINGENCY	IN017	EDUCATION AND AWARENESS CAMPAIGN			
IND32 DISASTER MANAGEMENT PLAN LMS		EMERGENCY CONTINGENCY			Order
WATER DISTRIBUTION	IN032	DISASTER MANAGEMENT PLAN LMS	1 ' 1		
NEW COORDINATION ROLE BY DM 200,000 July 2019 Ad noc Order		WATER DISTRIBUTION	1,500,000	N/A	N/A
NEW WAR ON LEAKS 200,000		WSA SUPPORT FOR LM'S	1 000 000	Ad boo	0 -1 1
DEPARTMENT : ECONOMIC DEVELOPMENT AND PLANNING MANAGEMENT					
ED001 DISTRICT DEVELOPMENT AGENCY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR MANAGEMENT STRATEGY DONOR SEPT 2019 DONOR MANAGEMENT STRATEGY DONOR SEPT 2019 DONOR 2019 DONOR SEPT 2019 DONOR 2019 DONOR 2019 DONOR 2019 DONOR 2019 DONOR 2019 DONOR 2019 DONOR 2019 DONOR 2019	INEVV	WAR ON LEAKS			
MANAGEMENT		DEPARTMENT : ECONOMIC DEVEL COMPANY	.]		
ED001 NEW DISTRICT DEVELOPMENT AGENCY DONOR MANAGEMENT STRATEGY ED002 AGRICULTURAL SUPPORT SBDM SMME/CO-OP SUPPORT PROGRAMME 1,000,000 Sept 2019 Bid Sept 2019 Bid Sept 2019 Bid Sept 2019 Bid Sept 2019 Bid Sept 2019 Sept 2019 Bid Sept 2019 Bid Sept 2019 Bid Sept 2019 Sept 2019 Bid Sept 2019 Sep		MANAGEMENT	[
NEW DONOR MANAGEMENT STRATEGY LOCAL ECONOMIC DEVELOPMENT SIDON STRATEGY LOCAL ECONOMIC DEVELOPMENT SIDON SAME/CO-OP SUPPORT PROGRAMME 1,000,000 Sept 2019 Se	ED001				
LOCAL ECONOMIC DEVELOPMENT	NEW	DONOR MANAGEMENT STRATEGY			
ED002 AGRICULTURAL SUPPORT SBDM SMME/CO-OP SUPPORT PROGRAMME 1,000,000 Sept 2019		LOCAL ECONOMIC DEVELOPMENT	50,000	July 2019	Order
NEW TRAINING IN RENEWABLE ENERGY 1,000,000 200,000 Sept 2019 Bid Formal quote Fo		AGRICULTURAL SUPPORT	300,000	Sant 2010	Farmal
TOURISM PROMOTION SET UP ECONOMIC DESK TOURISM PROMOTION SET UP ECONOMIC DESK TOURISM PROMOTION SET UP ECONOMIC DESK TOURISM PROMOTION & DEVELOPMENT SUPPORT FORMAME SET UP ECONOMIC DESK TOURISM PROMOTION & DEVELOPMENT SUPPORT FORMAME SUPPORT PROGRAMME SUPPORT PROGRAMME SUPPORT PROGRAMME SUPPORT TO MUNICIPALITIES SUPPORT TO MUNICIPALITIES SUPPORT TO LIM'S SUPPORT TO LIM'S SUPPORT TO LIM'S SUPPORT TO LIM'S SUPPORT TO LIM'S SUPPORT TO LIM'S SUPPORT TO LIM'S SUPPORT TO LIM'S SUPPORT TO LIM'S SUPPORT TO LIM'S SUPPORT TO LIM'S SUPPORT TO LIM'S SUPPORT TO LIM'S SUPPORT TO LIM'S SUPPORT TO LIM'S SUPPORT TO LIM'S Support TO LIM'S		SBDM SMME/CO-OP SUPPORT PROGRAMME			
ED011 INVESTMENT PROMOTION 200,000 July 2019 Formal quote		I RAINING IN RENEWABLE ENERGY			
NEW SET UP ECONOMIC DESK TOURISM PROMOTION & DEVELOPMENT 200,000 100,000 July 2019 Order Formal quote TOU001 NEW TOU003 TOU003 TOU004 TOU005 TOU005 TOU005 TOU005 TOU005 TOU005 TOU005 TOU006 TOU005 TOU006 TOU007 TECHNICAL TOWN PLANNING ASSISTANCE IN002 IN002 IN002 IN002 IN002 IN002 IN002 IN002 IN002 IN002 IN002 IN002 IN003 TOU005 TECHNICAL TOWN PLANNING ASSISTANCE IN004 IN005 TOU006 IN006 IN006 IN007 TOU006 IN007 TOU006 IN007 TOU007		INVESTMENT PROMOTION			
TOURISM PROMOTION & DEVELOPMENT 100,000 July 2019 Formal quote			200,000	July 2019	
TOU001	14544	TOURISM PROMOTION & DEVEL OPMENT	100,000	July 2019	Formal quote
NEW TOU003 DEVELOP TOURISM WEBSITE 500,000 200,000 200,000 200,000 200,000 3uly 2019 N/A Formal quote TOU004 SBDM SMME SUPPORT PROGRAMME 2,500,000 600,000 600,000 M/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N	TOU001	CREATIVE INDUSTRIES			
TOU003 TOURISM MARKETING TOU004 SBDM SMME SUPPORT PROGRAMME TOU005 CULTURAL EXCHANGE PLANNING UNIT IN001 TECHNICAL TOWN PLANNING ASSISTANCE IN002 IDP SUPPORT TO MUNICIPALITIES IN029 REVIEW OF SBDM SPATIAL DEVELOPMENT FRAMEWORK OIS SUPPORT TO LM'S ITOURISM MARKETING 2500,000 600,000 600,000 104 400,000 104 400,000 105 635,000 100,00		DEVELOP TOURISM WEBSITE			
TOU005 CULTURAL EXCHANGE PLANNING UNIT IN001 TECHNICAL TOWN PLANNING ASSISTANCE IN002 IDP SUPPORT TO MUNICIPALITIES IN009 REVIEW OF SBDM SPATIAL DEVELOPMENT FRAMEWORK GIS NEW GIS SUPPORT TO LM'S 600,000 N/A July 2019 G00,000 July 2019 Formal quote & Order Tounded Tound	TOU003	TOURISM MARKETING	2,500,000		
PLANNING UNIT IN001 TECHNICAL TOWN PLANNING ASSISTANCE IN002 IDP SUPPORT TO MUNICIPALITIES IN029 REVIEW OF SBDM SPATIAL DEVELOPMENT FRAMEWORK GIS NEW GIS SUPPORT TO LM'S 400,000 July 2019 Formal quote & Order 700,000 July 2019 Formal quote & Order Formal quote & Order		SBDM SMME SUPPORT PROGRAMME			
IN001 TECHNICAL TOWN PLANNING ASSISTANCE IN002 IDP SUPPORT TO MUNICIPALITIES IN029 REVIEW OF SBDM SPATIAL DEVELOPMENT FRAMEWORK GIS NEW GIS SUPPORT TO LM'S 100,000 July 2019 Formal quote & Order 700,000 July 2019 Formal quote & Order	100005			i i	
IN002 IDP SUPPORT TO MUNICIPALITIES IN029 REVIEW OF SBDM SPATIAL DEVELOPMENT FRAMEWORK GIS NEW GIS SUPPORT TO LM'S S03,000 July 2019 Formal quote & Order 700,000 July 2019 Formal quote & Order Formal quote & Order	INO01		,	, <u></u>	Oldel
IN029 IDP SUPPORT TO MUNICIPALITIES IN029 REVIEW OF SBDM SPATIAL DEVELOPMENT FRAMEWORK GIS NEW GIS SUPPORT TO LM'S 100,000 July 2019 Formal quote & Order 700,000 July 2019 Formal quote & Order		IDD SUDDORT TO MUNICIPAL TOWN	635,000	July 2019	Formal guote & Order
GIS NEW GIS SUPPORT TO LM'S NEW GIS SUPPORT TO LM'S		REVIEW OF SERM SPATIAL DEVELOPMENT		_	
NEW GIS SUPPORT TO LM'S	1020	GIS SOUND SPATIAL DEVELOPMENT FRAMEWORK			Formal quote & Order
	NEW		202.222		1

No	PROJECTS	2019/20 Budget	Date for SCM process to commence	Type of SCM process required (e.g. formal quote /bid/ order)
	DEPARTMENT: FINANCE AND CORPORATE SERVICES MANAGEMENT		1	
FC001	ASSESSMENT OF DISTRICT SHARED SERVICES FINANCIAL ACCOUNTING DIVISION	100,000	July 2019	Order
FC002/3	SUPPORT TO LM'S FOR IMPROVING AUDIT OUTCOMES JOB EVALUATION	2,400,000	N/A	N/A
FC019	JOB DESCRIPTION WRITING	1,000,000	May 2019	Bid
	OPERATIONAL REQUIREMENTS PROVISION OF MAINTENANCE AND FUEL CARDS AND TRACKING TRAVEL AGENCY SERVICES MANAGEMENT OF SHORT TERM INSURANCE PROVISION OF INTERNET & MOBILE DATA SERVICES SECURITY SERVICES ADVERTISING SERVICES CLEANING AND HYGIENE SERVICES PROVISION OF BANKING SERVICES PROVISION OF INTERNAL AUDIT SERVICES	SERVICES	N/A Sept 2019 N/A Apr 2019 Jan 2020 N/A Feb 2020 Sept 2019 Feb 2020	N/A Bid N/A Bid Bid N/A Bid Bid

Sarah Baartman District Municipality 2019/20 Annual Budget and MTREF

Municipal Manager's Quality Certificate

I, DM Pillay, Municipal Manager of Sarah Baartman District Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name	BAYMAN_	Muruven	PILLAY
Municipal Manager of Sarah Baartman District Municipality			
Signature	8	74	
Date	21 1	NAY 2019	